2015 MANPOWER SURVEY REPORT ACCOUNTANCY SECTOR

二零一五年人力調查報告 會計業

VOCATIONAL TRAINING COUNCIL ACCOUNTANCY TRAINING BOARD

職業訓練局

會計業訓練委員會

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The 2015 Manpower Survey Report of the Accountancy Sector

Executive Summary

Objective

1. The Accountancy Training Board (ACTB), with the assistance of the Census and Statistics Department (C&SD), conducted a biennial manpower survey from January to May 2015 with the aim of furnishing users with information on the manpower situation and training needs of personnel in the accountancy sector.

Scope of the Survey

- 2. The Training Board decided on the sampling frame to cover accounting firms, some government departments and some large non-governmental organisations and statutory bodies, commerce and services establishments with ten or more employees and industrial establishments with ten or more employees. Employers of the sampled establishments were requested to report only the manpower statistics of employees engaged in functions related to accounting, auditing, taxation, financial or accountancy training in their establishments. Using the stratified random sampling method, a sample of 1 552 establishments were subsequently selected from the central register maintained by the C&SD.
- 3. The survey covered samples of 294 accounting firms, 34 government departments, non-governmental organisations and statutory bodies, 997 commerce and services establishments and 227 industrial establishments within the specified frame. Data collected from these branches were grossed up statistically to give an overall picture of the manpower situation of the accountancy sector with the exception of the branch "Government Departments, Non-governmental Organisations and Statutory Bodies" where the figures were actual manpower statistics of 34 government departments, non-governmental organisations and statutory bodies.

Survey Findings

Existing Manpower Structure

4. The survey revealed that in January 2015, 103 168 persons were engaged in the accountancy sector, with 21 844 (21.2%) in accounting firms, 6 014 (5.8%) in government departments, non-governmental organisations and statutory bodies, 69 867 (67.7%) in commerce and services establishments, and 5 443 (5.3%) in industrial establishments. In terms of job levels, there were 4 483 (4.3%) Partners/Principals/Directors/Chief Financial Officers, 11 218 (10.9%) Senior Managers/Financial Controllers, 8 530 (8.3%) Managers, 21 971 (21.3%) Supervisors/Seniors, 56 153 (54.4%) Clerks/Associates and 813 (0.8%) Trainers/Teachers.

5. Job duties of the six job levels are as follows:

(i) <u>Partner/Principal/Director/Chief Financial Officer</u>

Owners, partners, principals directors or chief financial officers of accounting firms who are responsible for the administration and management of accounting firms. This category also includes those persons like chief financial officers working in commercial, servicing and industrial establishments.

(ii) Senior Manager/Financial Controller/Manager

Persons responsible for some or all of the following functions:

- (1) supervision and co-ordination of the activities of accounting, auditing and financial personnel;
- (2) establishment and implementation of accounting, auditing and financial policies;
- (3) design, evaluation and implementation of accounting systems;
- (4) preparation and consolidation of financial or costing reports;
- (5) preparation of budgets and forecasts;
- (6) implementation of budgetary control, cash control and credit control;
- (7) internal control and audit; and
- (8) treasury control and administration.

Senior Managers/Financial Controllers should normally have no less than five years' managerial experience in accountancy.

Managers have less than five years' managerial experience in accountancy.

Principal jobs include chief accountants, financial accountants, group accountants, management accountants, auditors, treasurers and controllers, etc.

(iii) Supervisor/Senior

Persons who normally perform some of the functions of Senior Managers/Financial Controllers/Managers as listed above. They are usually under the supervision of a manager and are often in charge of one or more subordinates. They include assistants to managerial posts, e.g. assistants to cost accountants, audit supervisors/seniors and chief clerks, etc.

(iv) <u>Clerk/Associate</u>

Persons who are normally engaged in compiling, classifying and recording data, verifying records, posting entries, balancing books and preparing reports. They include accounting clerks, data input clerks, junior audit staff/staff accountants, tax juniors and similar positions.

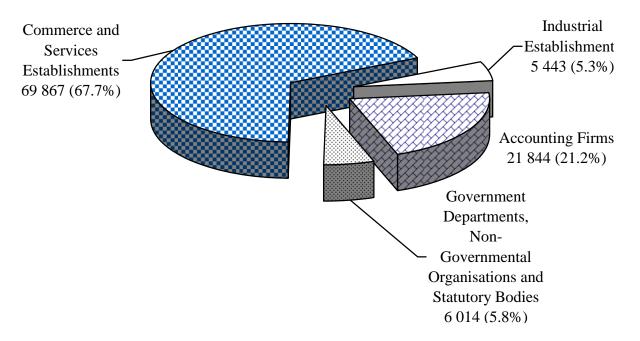
(v) Trainer/Teacher

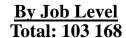
Persons who are engaged in training or teaching people to perform accounting related functions.

6. Figures 1 and 2 below show the manpower structure and the distribution of persons engaged by branch and by job level.

Figure 1: Manpower Structure

By Branch Total: 103 168





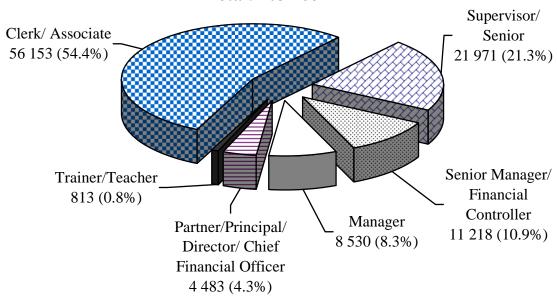
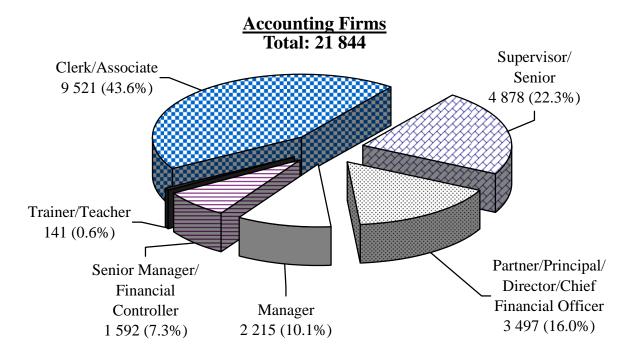
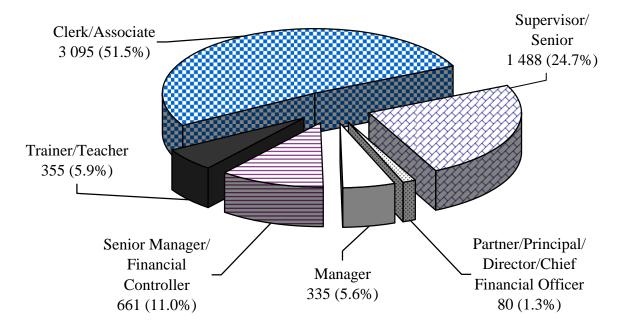


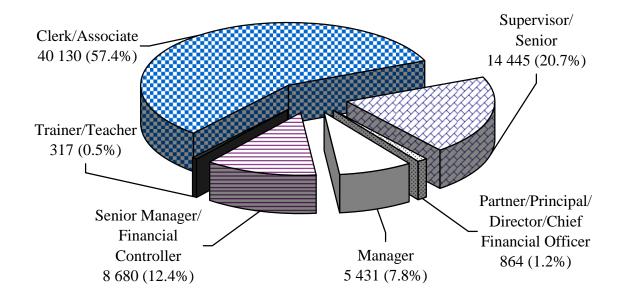
Figure 2: No. of Persons Engaged by Branch and by Job Level



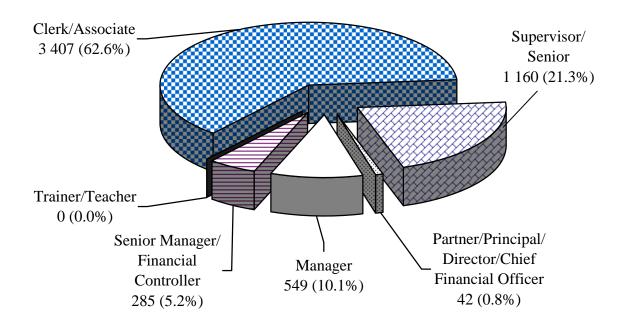
Government Departments, Non-governmental Organisations and <u>Statutory Bodies</u> Total: 6 014



Commerce and Services Establishments Total: 69 867



Industrial Establishments Total: 5 443



Comparison of the Manpower Structure of Accounting Personnel between 2015 and 2013

7. At the time of the survey, 103 168 full-time accounting personnel were engaged in the four branches. Persons engaged have increased by 1 795 persons, or 1.8% when compared with figure in the 2013 Survey. Table 1 and table 2 show the distribution of accounting personnel by branch and by job level respectively in two surveys.

Table 1: Distribution of Accounting Personnel by Branch

Duon ah	Number of Accounting Personnel (%)								
<u>Branch</u>	<u>20</u>	013		<u>2015</u>					
Accounting Firms	21 101	(20.8%)	21	844	(21.2%)				
Government Departments, Non-governmental Organisations and Statutory Bodies	5 816	(5.7%)	6	014	(5.8%)				
Commerce and Services Establishments	69 229	(68.3%)	69	867	(67.7%)				
Industrial Establishments	5 227	(5.2%)	5	443	(5.3%)				
All Branches	101 373	(100%)	103	168	(100%)				

Table 2: Distribution of Accounting Personnel by Job Level

Job Level	Number of Accounting Personnel (%)								
Job Level	<u>201</u>	3	<u>20</u>)15					
Partner/Principal/Director/ Chief Financial Officer	3 159	(3.1%)	4 483	(4.3%)					
Senior Manager/Financial Controller	10 065	(9.9%)	11 218	(10.9%)					
Manager	8 345	(8.2%)	8 530	(8.3%)					
Sub-total of Managerial Level	21 569	(21.3%)	24 231	(23.5%)					
Supervisor/Senior	22 714	(22.4%)	21 971	(21.3%)					
Clerk/Associate	56 029	(55.3%)	56 153	(54.4%)					
Trainer/Teacher	1 061	(1.0%)	813	(0.8%)					
Total	101 373	(100%)	103 168	(100%)					

Number of Vacancies in the Accountancy Sector

8. In January 2015, there were 1 756 vacancies in the four branches, representing 1.7% of the manpower demand of 104 924 Manpower demand is defined as the existing manpower plus vacancies. The distribution of vacancies is shown in Table 3 and the comparison of the vacancies in 2013 and 2015 Surveys is shown in Table 4.

Table 3: Number of Vacancies with Percentage of Manpower Demand by Job Level

	Partner/ Principal/ Director/ Chief Financial Officer	Senior Manager/ Financial <u>Controller</u>	<u>Manager</u>	Supervisor/ Senior	Clerk/ <u>Associate</u>	Trainer/ <u>Teacher</u>	<u>Total</u> *
Accounting Firms	4	2	33	203	705	1	948 (0.9%)
Government Departments, Non-governmental Organisations and Statutory Bodies	1	8	9	21	25	8	72 (0.1%)
Commerce and Services Establishments	-	7	157	124	419	-	707 (0.7%)
Industrial Establishments		-	3	2	24		29 (<0.1%)
Total**	5 (0.1%)	17 (0.2%)	202 (2.3%)	350 (1.6%)	1 173 (2.0%)	9 (1.1%)	1 756 (1.7%)
Manpower Demand	4 488	11 235	8 732	22 321	57 326	822	104 924

^{*} As a percentage of total manpower demand.

^{**} As a percentage of manpower demand in a job level.

Table 4: Comparison of Vacancies

2015

2013

<u>Job Level</u>	Number of <u>Vacancies</u>	Manpower <u>Demand</u>	Percentage to Manpower <u>Demand</u>	Number of Vacancies	Manpower <u>Demand</u>	Percentage to Manpower <u>Demand</u>
Partner/Principal/ Director/Chief Financial Officer	2	3161	0.1%	5	4 488	0.1%
Senior Manager/ Financial Controller	68	10 133	0.7%	17	11 235	0.2%
Manager	48	8 393	0.6%	202	8 732	2.3%
Sub-total of Managerial Level	118	21 687	0.5%	224	24 455	0.9%
Supervisor/Senior	160	22 874	0.7%	350	22 321	1.6%
Clerk/Associate	558	56 587	1.0%	1 173	57 326	2.0%
Trainer/Teacher	11	1 072	1.0%	9	822	1.1%
Total	847	102 220	0.8%	1 756	104 924	1.7%

Manpower Growth

9. Employers forecast that the accountancy sector would require 2 014 additional employees by January 2017 or an increase of 1.9% when compared with the manpower demand of 2015.

Minimum Education Requirement of Accounting Employees

10. As reported by the respondents, 35.9% of the accounting positions required the job holders to possess a university degree or above, 21.2% to possess a sub-degree education level and 31.9% of the accounting positions required matriculants, secondary 5 graduates or graduates of the Hong Kong Diploma of Secondary Education.

Professional Qualifications Requirement of Accounting Employees

11. Employers generally preferred their employees at managerial and supervisory level and staff members engaging in training/teaching functions to possess professional qualifications. A total of 27.5% of the accounting personnel at various job levels were required to possess professional qualifications.

Employees' Minimum Requirement on Year(s) of Experience in the Industry

12. Employers indicated that about 64.5% of managerial job holders should possess a minimum of six to more than ten years' working experience in the industry. For clerical staff, the majority of them were those who had less than three years of experience.

Distribution of Accounting Personnel By Average Age Range

13. The majority of the accounting personnel at the job levels of "Managerial", "Supervisor/Senior" and "Trainer/ Teacher" ranged from 35 to 50 years old whereas over 50% of Clerks/Associates were below 35.

Staff Turnover

14. Employers reported that 13 398 employees had left the companies in the twelve months prior to the manpower survey. During the same period, 11 287 employees were recruited to fill the vacancies. The staff turnover rate of the accountancy sector was 13.0%.

Internal Promotion

15. The Survey showed that job level of Manager had relatively better internal promotion opportunity. 50.7% of the total recruits of Senior Manager/Financial Controller were promoted from the job level of Manager.

Reasons of Recruitment Difficulties

16. Employers reported that the main reasons of recruitment difficulties were "lack of candidates with relevant experience and training" and "working conditions/remuneration package could not meet recruits' expectations". The ratios of these two reasons to the total figure were 44.7% and 41.5% respectively.

Number of Hong Kong Accounting Employees Having to Work in the mainland of China

17. The Survey revealed that there were 7 348 accounting employees who had to work in the mainland of China during the survey period. Of these, 929 (12.6%) were on stationed basis and 6 419 (87.4%) were on travelling basis.

Moving of the Accounting Function Out of Hong Kong

18. 33 952 establishments (97.7%) indicated that they had not moved their accounting function outside Hong Kong. 385 respondents indicated that they had moved their accounting function outside Hong Kong while there were 422 cases which did not give a response to this part of the survey.

Comparison of Training Expenses of the Previous Year and Training Budget for the Next Year

19. The Survey revealed that 355 (1.4%) and 254 (1.0%) establishments had increased their in-house and external staff training expenses respectively in 2014 when compared with the figure in 2013. With regard to the training budget for 2015, 395 (1.5%) and 540 (2.1%) establishments indicated that they would increase their in-house and external staff training budget for 2015 respectively. In addition, 24 608 (95.5%) and 24 466 (95.0%) establishments would not change their in-house and external staff training budget respectively.

Number of Part-time Accounting Staff Employed

20. In addition to 103 168 full-time staff in the accountancy sector, the four branches also employed 2 770 part-time staff to help perform accounting related functions.

Recommendations

- Although there are uncertainties over the timing and pace of interest rate rises in the United States and the crisis in Greece exposes a deepening divergence within the European Union, the business outlook of the local economy is somewhat less volatile. In fact, the steady growth in the demand for manpower in the accountancy sector as reflected by the survey findings is considered to be consistent with the current situation in Hong Kong that the labour market is basically stable. The manpower demand of the accountancy sector in the coming two years is believed to remain stable. On the other hand, automation through the use of technology provides auditors with a means to complete tasks in a more efficient and timely manner, while allowing more time to be spent in complex and judgmental areas. Therefore, even though statutory audit work is still a major business for CPA firms, those firms also provide a full range of business advisory services to their clients such as financial planning, corporate management and internal audit.
- There is a growing trend on increased ESG (Environmental, Social and 22. Governance) disclosure and more companies are incorporating ESG criteria into their strategies and operations. In fact, the Hong Kong Stock Exchange encourages listed companies to identify and disclose ESG issues that are relevant to its business. In order to face the challenge of setting up an ESG reporting system, companies do need to provide training to their accounting personnel as they play a key role in sustainability reporting. On the other hand, Hong Kong has a stable and reliable stock and financial market which leads to the demand for accounting personnel. Hong Kong has a pool of accounting talents who are able to provide excellent accounting support to enterprises of the Mainland and high net worth clients. Last but not least, regulatory bodies have been adopting a tighter approach in implementing regulatory measures. Due to tighter rules and regulations imposed by can also mean that accounting personnel will play a more important role in terms of the provision of compliance and regulatory advice to clients.
- 23. As the establishments selected for the survey have sufficient representation, the Training Board recommends that the survey results could be used as a reference when employers formulate manpower training and development strategies for their employees with specific recommendations as follows:

- (i) Employers should help plan the career paths of individual employee. Specific guidelines on their training and development as well as the promotion routes should be conveyed to each employee. The provision of a better prospect to accounting employees would be an effective strategy to attract and retain talents.
- (ii) Besides systematic in-house training programmes provided to their employees, employers should make good use of services provided by external training course providers and utilize government support such as the Continuing Education Fund or the New Technology Training Scheme administered by the Vocational Training Council.
- (iii) In addition to traditional accounting, auditing and taxation subjects, a wider spectrum of training programmes should be provided to accounting employees. The provision of training to employees not only upgrades the job knowledge and skills of employees, it also broadens and deepens the exposures of employees to different trades/industries. With regard to training courses/programmes, the overall top five types/topics of training for various job levels listed in the order of the number of times chosen by respondents are summarised below:

I: <u>Types/Topics of Training for Partners/Principals/Directors/</u> <u>Chief Financial Officers</u>

- 1. Principles & Practice of Management
- 2. Updates of Accounting Standard
- 3. Financial Accounting
- 4. Problem Solving & Decision Making
- 5. Tax Compliance and Planning

II: Types/Topics of Training for Senior Managers/Financial Controllers

- 1. Principles & Practice of Management
- 2. Problem Solving & Decision Making
- 3. Updates of Accounting Standard
- 4. Financial Accounting
- 5. Marketing Management

III: Types/Topics of Training for Managers

- 1. Financial Accounting
- 2. Updates of Accounting Standard
- 3. Cost and Management Accounting
- 4. Problem Solving & Decision Making
- 5. Financial Management

IV: <u>Types/Topics of Training for Supervisors/Seniors</u>

- 1. Financial Accounting
- 2. Updates of Accounting Standard
- 3. Cost and Management Accounting
- 4. Principles & Practice of Management
- 5. Accrued-based Accounting

V: <u>Types/Topics of Training for Clerks/Associates</u>

- 1. Financial Accounting
- 2. Updates of Accounting Standard
- 3. Cost and Management Accounting
- 4. English Writing
- 5. Accrued-based Accounting

VI: <u>Types/Topics of Training for Trainers/Teachers</u>

- 1. Financial Accounting
- 2. Updates of Accounting Standard
- 3. Financial Management
- 4. Internal Control and Compliance
- 5. Economics and Statistics
- (iv) There is a need to organise accountancy seminars regularly. Topics of seminars related to career development for junior accounting personnel and/or students of tertiary institutions/secondary schools could help promote the career prospects in the accounting sector and provide young accounting personnel with training opportunities. Seminars related to the business environment of the mainland of China are also recommended, in particular for personnel in commerce and services establishments.

SECTION I

SURVEY PURPOSE AND SCOPE

The Training Board

1.1 The Accountancy Training Board (ACTB) of the Vocational Training Council (VTC) is appointed by the HKSAR Government to be responsible for, among other duties, assessing the manpower situation and training needs of the accountancy sector and recommending to the VTC measures to meet the demand for trained personnel in the sector. The Training Board comprises members nominated by professional bodies, accounting firms, trade associations, commercial establishments, industrial establishments, educational/training institutions and government departments. The memberships of the Training Board and the Working Party on 2015 Manpower Survey are listed in Appendices 1 and 1a. The terms of reference of the Training Board are given in Appendix 2.

Purpose of the Survey

- 1.2 With the assistance of the Census and Statistics Department (C&SD), the Training Board conducted the 2015 Manpower Survey in the first half of 2015 with the following objectives:
 - (i) To assess the manpower and training needs of principal jobs in the accountancy sector;
 - (ii) To forecast the growth of the accountancy manpower; and
 - (iii) To recommend measures to meet the training needs and manpower demand of the accountancy profession.
- 1.3 Similar to the arrangement of the 2011 and 2013 manpower surveys, the ACTB agreed to synchronize its 2015 Manpower Survey with the manpower surveys of the banking and finance industry and the insurance industry. The fieldwork of these three surveys were planned to be carried out from 9 January 2015 to 8 March 2015. However, the fieldwork of the survey of the accountancy sector was extended to 9 May 2015 for the inclusion of respondents with a large number of accounting personnel. Survey findings of these three surveys are expected to provide comprehensive manpower statistics which would help the community formulate manpower training and development strategies for the entire financial services sector.

Scope of the Survey

As accounting personnel are found not only in accounting firms but also in other types of establishments, the survey should cover the whole spectrum of commercial, industrial, educational and governmental organisations in Hong Kong. With the advice of the C&SD, the Training Board narrowed down the sampling frame to cover all accounting firms, some government departments, large non-governmental organisations and statutory bodies, all commerce and services establishments with ten or more employees and industrial establishments with ten or more employees. Using the stratified random sampling method, a sample of 1 552 establishments was subsequently selected from the central register maintained by the C&SD. It is believed that the establishments selected had sufficient representation of the accountancy sector. The distribution of establishments in the survey sample is shown in Appendix 3.

Procedures of the Survey

- 1.5 The fieldwork of the manpower survey commenced on 9 January 2015. One week before the survey, a copy of the printed questionnaire together with the explanatory notes (Appendix 4) was sent to each sampled establishment. The reference date of the manpower data was fixed on 2 January 2015. During the survey period, interviewing officers of the C&SD contacted each sampled establishment to collect the questionnaire and, where necessary, to provide assistance in the completion of the questionnaire. The fieldwork of the survey was longer than expected that the cut-off date of the survey was extended to 9 May 2015 with a view to improving the response rate and enhancing the reliability of the survey findings. Completed questionnaires were scrutinized and rechecked with respondents in case of doubts. The data collected was then processed by the C&SD.
- 1.6 After the cut-off date, data obtained from sampled establishments were statistically grossed up (except for the branch of government departments, non-governmental organisations and statutory bodies whose figures were actual manpower statistics of the 34 government departments, non-governmental organisations and statutory bodies) to obtain a full picture of the accounting personnel in all the establishments of those branches.

Analysis of Survey Respondents

1.7 The responses to the survey are analysed in Appendix 5. Out of those 1 552 sampled establishments, 1 292 completed and returned the questionnaires, 98 establishments declined to answer the questionnaires and the effective response rate of the survey is 92.9%. For the remaining 162 establishments, 24 either closed, temporarily ceased operations or merged with other establishments and 138 either not yet started operation, moved or could not be contacted.

1.8 For those 1 292 respondents, 219 (of which 171 were respondents from the branch "Commerce and Services Establishments") establishments indicated that they did not have any accounting personnel because their accounting function was either contracted out to professional accounting firms or handled by the proprietors or family members who were neither full-time nor part-time employees.

Presentation of Survey Findings

1.9 A summary of the survey findings and their analyses are presented in Section II of the survey report while the Training Board's recommendations are listed in Section III of the survey report.

SECTION II

SUMMARY OF SURVEY FINDINGS

Introduction

- 2.1 The survey aims at obtaining up-to-date employment and training statistics on the accounting personnel employed in the following four branches:
 - (a) accounting firms;
 - (b) major government departments, major non-governmental organisations, statutory bodies and post-secondary educational institutions employing a substantial number of accounting employees;
 - (c) commerce and services establishments with ten or more employees including those involved in the wholesale, retail and import/export trades, restaurants and hotels, transport, storage and communications, information and communications, finance, insurance, real estate and business services, community, commercial and secondary schools, educational and personal services; and
 - (d) industrial establishments with ten or more employees including those involved in public utilities, manufacturing and construction businesses.
- 2.2 In this report, all references to the terms "Partner/Principal/Director/Chief Financial Officer", "Senior Manager/Financial Controller", "Manager", "Supervisor/Senior", "Clerk/Associate" and "Trainer/Teacher" refer to those performing accounting, auditing, taxation, corporate restructuring and insolvency, corporate finance, company liquidation, accountancy training or other accounting related functions.
- 2.3 In the survey, in addition to Trainer/Teacher, the Training Board specified five job levels (viz. Partner/Principal/Director/Chief Financial Officer, Senior Manager/Financial Controller, Manager, Supervisor/Senior and Clerk/Associate). The establishments were requested to classify their accounting personnel according to the job specifications based on the duties they performed rather than the job titles they held within the establishment. Details of job duties of various job levels are listed in the explanatory notes of Appendix 4.

Survey Findings of Core Manpower Statistics

(Appendix 6 – Table 1)

As at 2 January 2015, 103 168 full-time accounting personnel were engaged in the four branches spreading in a total of 26 897 establishments. Detailed figures are shown in Table 1 of Appendix 6. The distribution of establishments and accounting personnel engaged by branch and by employment size is shown in Table A below. The distribution of full-time accounting personnel by job level is shown in Table B and the manpower structure in Figure 1. Detailed figures of the part-time accounting employees are shown in Table 8 of Appendix 6.

Table A: No. of Establishments and Accounting Personnel Engaged by Branch and by Employment Size

Branch	Employment Size	No. of Establishments	No. of Accounting Personnel Engaged			
				(%)		
Accounting Firms	1 - 49	2 443	11 073	(50.7%)		
	50 - 499	23	2 725	(12.5%)		
	500 and above	5	8 046	(36.8%)		
	Sub-total (%)	2 471 (9.2%)	21 844 (21.2%)	(100%)		
Government Departments,	20 - 199	8	176	(2.9%)		
Non-governmental	200 - 499	5	96	(1.6%)		
Organisations and Statutory Bodies	500 and above	21	5 742	(95.5%)		
	Sub-total	34	6 014	(100%)		
	(%)	(0.1%)	(5.8%)			
Commerce and Services	10 - 99	19 684	32 537	(46.6%)		
Establishments	100 - 199	1409	20 468	(29.3%)		
	200 - 499	517	5 995	(8.6%)		
	500 and above	367	10 867	(15.6%)		
	Sub-total	21 977	69 867	(100%)		
	(%)	(81.7%)	(67.7%)	(10070)		
Industrial Establishments	10 - 99	2196	2 544	(46.7%)		
	100 - 199	128	1 519	(27.9%)		
	200 - 499	51	330	(6.1%)		
	500 and above	40	1 050	(19.3%)		
	Sub-total (%)	2 415 (9.0%)	5 443 (5.3%)	(100%)		
Remarks: Total percentage may p	Total (%)	26 897 (100%)	103 168 (100%)			

Table B: No. of Accounting Personnel Engaged by Job Level

Partner/

<u>Branch</u>	Employment Size	Partner/ Principal/ Director/ Chief Financial Officer	Senior Manager/ Financial Controller#	Manager#	Supervisor/ Senior	Clerk/ Associate	Trainer/ <u>Teacher</u>	<u>Total</u>
Accounting *	1-49	2 630	530	839	1 382	5 688	4	11 073
Firms	50 - 499	234	166	189	822	1 277	37	2 725
	500 and over	633	896	1 187	2 674	2 556	100	8 046
	Sub-total	3 497	1 592	2 215	4 878	9 521	141	21 844
	(%)@	(16.0%)	(7.3%)	(10.1%)	(22.3%)	(43.6%)	(0.6%)	(100%)
Government	20-199	8	28	46	45	49	-	176
Departments,	200 - 499	2	5	6	17	35	31	96
Non-governmental Organisations	500 and over	70	628	283	1 426	3 011	324	5 742
and Statutory Bodies	Sub-total	80	661	335	1 488	3 095	355	6 014
Doutes	(%)@	(1.3%)	(11.0%)	(5.6%)	(24.7%)	(51.5%)	(5.9%)	(100%)
Commerce and	10 - 99	242	3 932	1 757	4 749	21 857	_	32 537
Services	100 -199	474	2 439	1 638	5 315	10 296	306	20 468
Establishments	200 - 499	62	1 042	519	1 303	3 063	6	5 995
	500 and over	86	1 267	1 517	3 078	4 914	5	10 867
	Sub-total	864	8 680	5 431	14 445	40 130	317	69 867
	(%)@	(1.2%)	(12.4%)	(7.8%)	(20.7%)	(57.4%)	(0.5%)	(100%)
Industrial	10 - 99	_	25	129	492	1 898	_	2 544
Establishments	100 -199	18	114	236	308	843	-	1 519
	200 - 499	-	33	38	67	192	-	330
	500 and over	24	113	146	293	474		1 050
	Sub-total	42	285	549	1 160	3 407	-	5 443
	(%)@	(0.8%)	(5.2%)	(10.1%)	(21.3%)	(62.6%)	(-)	(100%)
	Total	4 483	11 218	8 530	21 971	56 153	813	103 168
	(%)@	(4.3%)	(10.9%)	(8.3%)	(21.3%)	(54.4%)	(0.8%)	(100%)

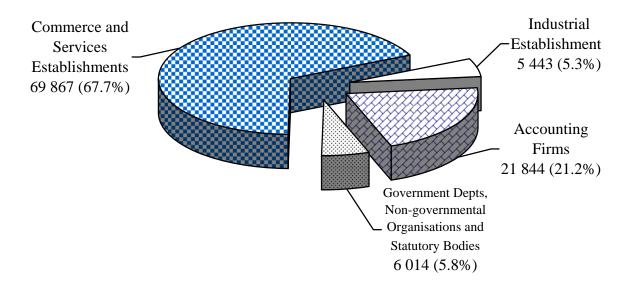
^{*} It should be noted that in the branch "Accounting Firms", there are a large number of Partners/Principals/Directors/Chief Financial Officers in small accounting firms with employment size of "1 to 49" who supervise accounting employees directly that the ratio of Partners/Chief Financial Officers/Principals/Directors to Senior Managers/Financial Controllers/Managers is around 2:1 (2 630÷1 369). On the contrary, in large accounting firms, the ratio of Partners/Principals/Directors/Chief Financial Officers to Senior Managers/Financial Controllers/Managers is 3:10 (633÷2 083), which means that a Partner/Principal/Director / Chief Financial Officer has to supervise more Senior Managers/Managers in large accounting firms

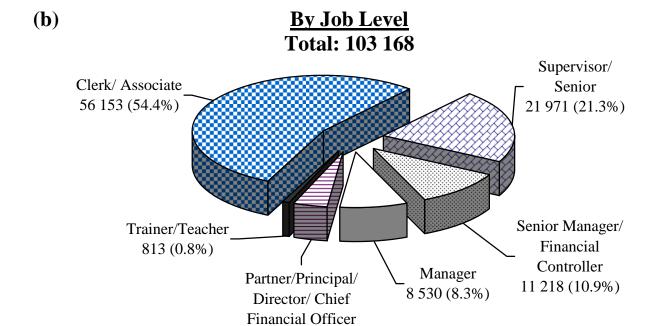
[#] It should be noted that Senior Managers/Financial Controllers supervise Supervisors/Seniors directly in most establishments. Therefore, the number of Managers in the accountancy sector was less than the number of Senior Managers/Financial Controllers and the organisation structure reflected in the 2015 Survey was slightly different from the traditional "Pyramid" organization structure.

[@] Total percentage may not equal 100% due to rounding.

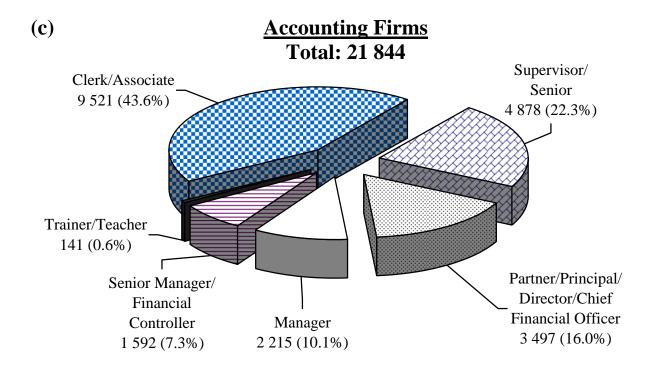
Figure 1: Manpower Structure

(a) <u>By Branch</u> Total: 103 168

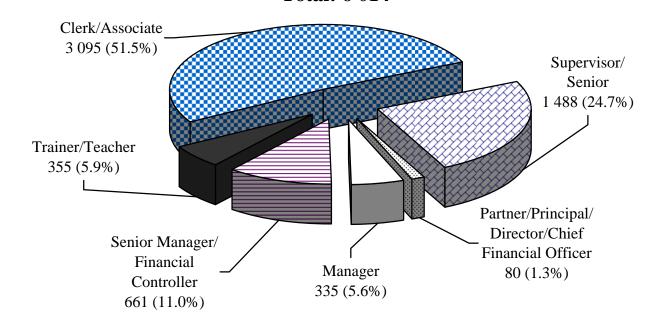




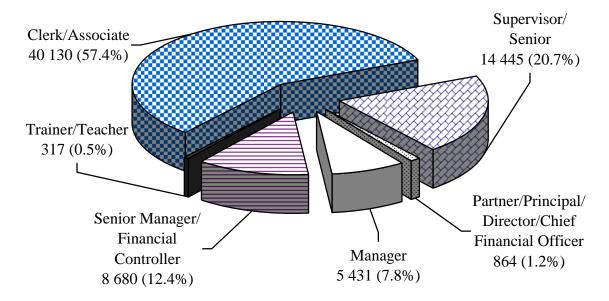
4 483 (4.3%)



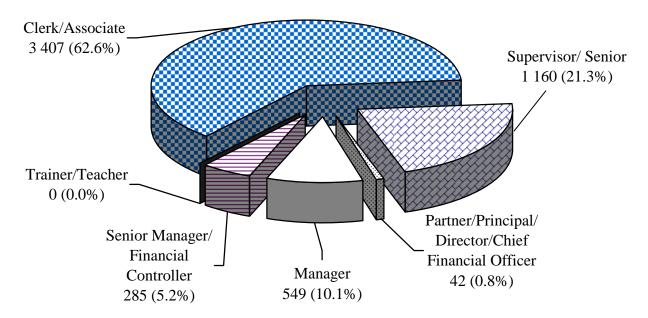
(d) Government Departments, Non-governmental Organisations and Statutory Bodies Total: 6 014



(e) <u>Commerce and Services Establishments</u> Total: 69 867



(f) <u>Industrial Establishments</u> Total: 5 443



Number of Establishments in 2015

2.5 There were 26 897 establishments in the frame of the 2015 Survey of the Accountancy Sector as at 2 January 2015. The distribution of establishments in each branch is summarized in Table C below:

Table C: Number of Establishments by Branch

	Accounting Firms	Government Departments, Non-governmental Organizations and Statutory Bodies	Commerce and Services Establishments	Industrial Establishments	<u>Total</u>	
2013	2 200	34	23 314	2 418	27 966	
2015	2 471	34	21 977	2 415	26 897	
Change	271	0	-1 337	-3	-1 069	
(%)	(12.3%)	(0.0%)	(-5.7%)	(-0.1%)	(-3.8%)	

2.6 The total number of establishments in the frame of the 2015 Survey of the accountancy sector has decreased from 27 966 in 2013 to 26 897 in 2015.

Analyses of Manpower Statistics

As accounting personnel are required in various types of organisations, the Training Board defined the scope of the survey to include accounting firms, government departments, major non-governmental organisations and statutory bodies, commercial establishments as well as industrial establishments. In order to generalise the characteristics of accounting personnel working in different types of organisations, the manpower statistics collected in the 2015 Survey would be analysed in segments of the following four branches, namely, "Accounting Firms", "Government Departments, Non-governmental Organisations and Statutory Bodies", "Commerce and Services Establishments" and "Industrial Establishments".

Changes in the 2015 Survey

- 2.8 In the 2015 Survey, the job level of "Partner/ Principal/ Director" was revised to be "Partner/ Principal/ Director/ Chief Financial Officer" while the job level of "Senior Manager" was revised to be "Senior Manager/ Financial Controller". Moreover, the Branch of "Government Departments and Subvented Organisations" was renamed to "Government Departments, Non-governmental Organisations and Statutory Bodies".
- 2.9 In the 2015 Survey, a new reason "Removal of company out of Hong Kong" was added in Question 1(II) of Part II.
- A new question was added where respondents were required to indicate the number of qualified accountants (e.g. members of the HKICPA or other accounting bodies) for the number of recruits in the past twelve months. Similarly, respondents were also required to indicate the number of qualified accountants for the number of staff to be recruited in the next 24 months.
- 2.11 In the 2015 Survey, "Please specify the location:" was added for Question 5 in Part III to collect data on the places that Hong Kong companies had moved their accounting-related functions to.
- A new training topic, namely "Corporate Financing" was added under the category "Basic job-related knowledge". An estimated total number of training hours was also added in Question 9 of Part III with a view to obtaining more comprehensive information about the training hours to be provided by external course providers in the next twelve months.
- Owing to the changes of the survey questionnaire design, the data collected in the 2013 Survey and 2015 Survey may not be directly comparable. Readers of the manpower survey report are advised to take note of this when they compare the manpower statistics in the two manpower survey reports.

Comparison of Manpower Statistics of Accounting Personnel Engaged in 2013 and 2015

2.14 The number of accounting personnel has increased from 101 373 in January 2013 to 103 168 in January 2015. The increase of 1 795 (1.8%) accounting personnel over the past two years indicated that employers were recruiting more people to aid business development. It grows at a moderate rate of 1.8% which is slightly lower than the growth rate in the 2013 Survey. The changes in the number of accounting personnel by job level in various branches of the accountancy sector are summarised in Table D.

Table D: Comparison of Accounting Personnel Engaged in 2013 and 2015 by Branch by Job Level

		Number of Employees																				
	Branch		er/Principal ef Financial			Senior Mana nancial Con		Manager		Supervisor/Senior		Clerk/Associate		Trainer/Teacher		cher	Total					
12		2013	2015	Increase (Decrease)	2013	2015	Increase (Decrease)	2013	2015	Increase (Decrease)	2013	2015	Increase (Decrease)	2013	2015	Increase (Decrease)	2013	2015	Increase (Decrease)	2013	2015	Increase (Decrease)
	Accounting Firms	3 159	3 497	338 10.7%	1 626	1 592	-34 -2.1%	2 146	2 215	69 3.2%	4 681	4 878	197 4.2%	9 316	9 521	205 2.2%	173	141	-32 -18.5%	21 101	21 844	743 3.5%
	Government Departments, Non- Governmental Organizations and Statutory Bodies	-	80	80	724	661	-63 -8.7%	309	335	26 8.4%	1 408	1 488	80 5.7%	3 009	3 095	86 2.9%	366	355	-11 -3.0%	5 816	6 014	198 3.4%
	Commerce and Services Establishments	-	864	864	7 184	8 680	1 496 20.8%	5 541	5 431	-110 -2.0%	15 554	14 445	-1 109 -7.1%	40 428	40 130	-298 -0.7%	522	317	-205 -39.3%	69 229	69 867	638 0.9%
•	Industrial Establishments	-	42	42	531	285	-246 -46.3%	349	549	200 57.3%	1 071	1 160	89 8.3%	3 276	3 407	131 4.0%	-	-	-	5 227	5 443	216 4.1%
	All Branches	3 159	4 483	1 324 41.9%	10 065	11 218	1 153 11.5%	8 345	8 530	185 2.2%	22 714	21 971	-743 -3.3%	56 029	56 153	124 0.2%	1 061	813	-248 -23.4%	101 373	103 168	1 795 1.8%

Manpower Changes

2.15 The total number of full-time persons engaged in the four branches of the accountancy sector was 103 168 as at 2 January 2015. Compared with 101 373 in 2013, the manpower has increased by 1 795 persons (1.8%). Figure 2 shows the manpower changes in 2015 when compared with the figures in 2013 by branch.

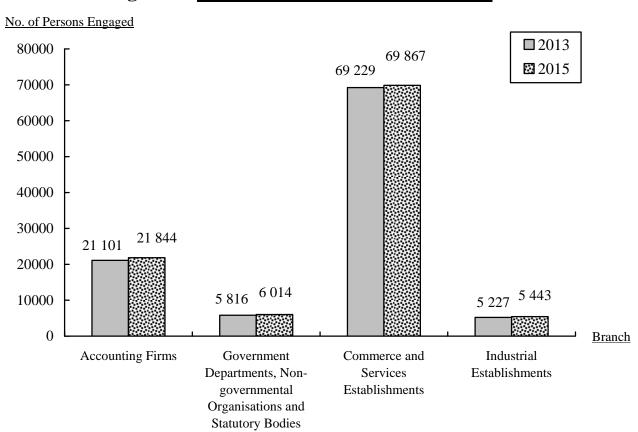


Figure 2: Manpower Changes (2013-2015)

As shown in Table D, the branch "Industrial Establishments" has had the highest manpower growth (4.1%) over the past two years whereas the number of accounting employees in the branches "Accounting Firms", "Government Departments, Non-governmental Organisations and Statutory Bodies" and "Commerce and Services Establishments" have had a moderate growth of 3.5%, 3.4% and 0.9% respectively.

2.17 With regard to the growth rate by job level, it should be noted that the growth rates of the job levels Managerial (Partner/Principal/Director/Chief Financial Officer/Senior Manager/Financial Controller/Manager) and Clerical (Clerk/Associate) were 12.3% and 0.2% respectively whereas the job level of Trainer/Teacher and Supervisory (Supervisor/Senior) experienced a decline of 23.4% and 3.3%.

Manpower Structure of Accounting Personnel in 2015

(Tables A and B of paragraph 2.4)

As at 2 January 2015, 103 168 full-time accounting personnel were engaged in the four branches. As shown in Table E below, 69 867 accounting personnel worked in the branch "Commerce and Services Establishments" and it had the largest percentage of accounting employees (67.7%) among the four branches. It is understandable that out of 26 897 establishments, 21 977 (81.7%) were commerce and services establishments. The branch "Accounting Firms" employed 21 844 (21.2%) of the accounting personnel which was the second highest among the four branches. The 2015 Survey revealed that 2 471 or 9.2% of those 26 897 establishments were accounting firms.

Table E: Distribution of Accounting Personnel by Branch

All Branches	101 373	(100%)	103 168	(100%)					
Industrial Establishments	5 227	(5.2%)	5 443	(5.3%)					
Commerce and Services Establishments	69 229	(68.3%)	69 867	(67.7%)					
Government Departments, Non- governmental Organisations and Statutory Bodies	5 816	(5.7%)	6 014	(5.8%)					
Accounting Firms	21 101	(20.8%)	21 844	(21.2%)					
<u>Branch</u>		113		1 <u>5</u>					
	Number of Accounting Personnel (%)								

2.19 With regard to the manpower distribution by job level, 4.3% were Partners/Principals/Directors/Chief Financial Officer, 10.9% were Senior Managers/Financial Controllers, 8.3% were Managers, 21.3% were Supervisors/Seniors, 54.4% were Clerks/Associates and 0.8% were Trainers/Teachers. Details of the manpower distribution by job level are given in Table F.

Table F: Distribution of Accounting Personnel by Job Level

Inh I amal	Number of Accounting Personnel (%)							
<u>Job Level</u>	, -	2013	<u>2015</u>					
Partner/Principal/Director/ Chief Financial Officer	3 159	(3.1%)	4 483	(4.3%)				
Senior Manager/ Financial Controller	10 065	(9.9%)	11 218	(10.9%)				
Manager	8 345	(8.2%)	8 530	(8.3%)				
Sub-total of Managerial Level	21 569	(21.3%)	24 231	(23.5%)				
Supervisor/Senior	22 714	(22.4%)	21 971	(21.3%)				
Clerk/Associate	56 029	(55.3%)	56 153	(54.4%)				
Trainer/Teacher	1 061	(1.0%)	813	(0.8%)				
Total	101 373	(100%)	103 168	(100%)				

Manpower Trend in the Past Eight Years

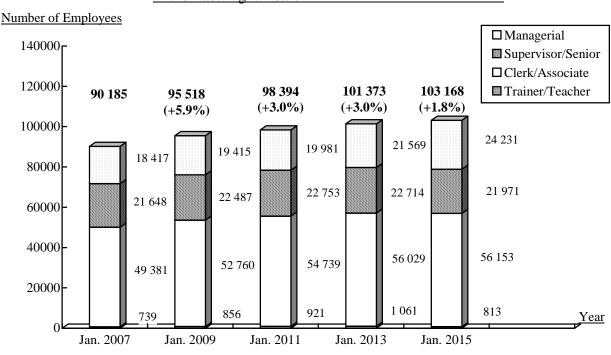
2.20 Generally speaking, the stage of economic cycle, the business environment as well as government policies, etc. have great impacts on the manpower demand of the sector. Table G and Figure 3 show the manpower trend of the accountancy sector in the past eight years. It should be noted that the overall manpower of the accountancy sector has been increasing over the past eight years.

Table G: Manpower Trend of the Accountancy Sector in the Past Eight Years

	Number of Employees Engaged in the Industry									
<u>Iob Level</u>	<u>Jan. 2007</u>	<u>Jan. 2009</u>	<u>Jan. 2011</u>	<u>Jan. 2013</u>	<u>Jan. 2015</u>					
Partner/Principal/Director/ Chief Financial Officer	-	2 739	2 804	3 159	4 483					
Senior Manager/ Financial Controller	14 541	12 529	11 061	10 065	11 218					
Manager	3 876	4 147	6 116	8 345	8 530					
Sub-total of Managerial Level	18 417	19 415	19 981	21 569	24 231					
Supervisor/Senior	21 648	22 487	22 753	22 714	21 971					
Clerk/Associate	49 381	52 760	54 739	56 029	56 153					
Trainer/Teacher	739	856	921	1 061	813					
Total	90 185	95 518	98 394	101 373	103 168					
Manpower Change (%)*		+5 333 (+5.9%)	+2 876 (+3.0%)	+2 979 (+3.0%)	+1 795 (+1.8%)					

^{(%)*} The manpower change is derived by using the manpower figure of the previous survey.

Figure 3: Manpower Trend of the Accountancy Sector in the Past Eight Years



Number of Vacancies in the Accountancy Sector

(Appendix 6 – Table 1)

2.21 In January 2015, there were 1 756 vacancies in the four branches, representing 1.7% of the manpower demand of 104 924. The manpower demand is defined as the existing manpower plus vacancies. Detailed figures are shown in Table 1 of Appendix 6. The distribution of vacancies is shown in Table H and Figure 4.

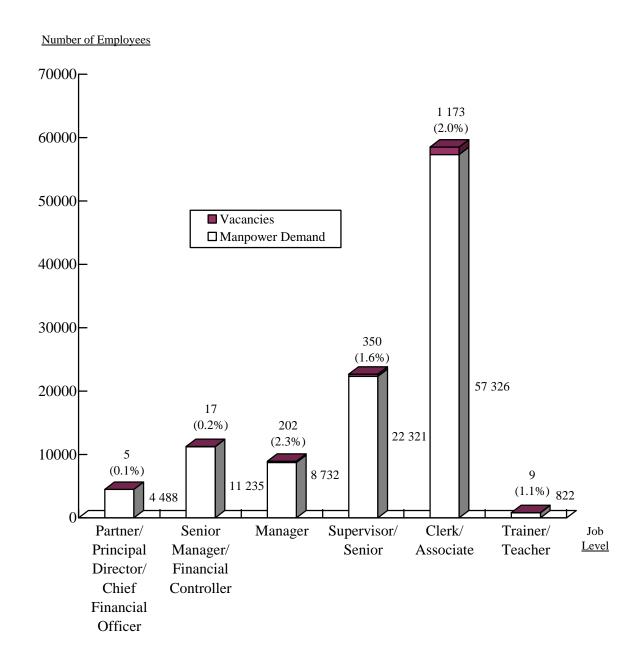
Table H: Number of Vacancies and Vacancy as a Percentage of Manpower Demand by Job Level

	Partner/ Principal/ Director/ Chief Financial Officer	Senior Manager/ Financial Controller	<u>Manager</u>	Supervisor/ Senior	Clerk/ <u>Associate</u>	Trainer/ Teacher	<u>Total</u> *
Accounting Firms	4	2	33	203	705	1	948 (0.9%)
Government Departments, Non-governmental Organisations and Statutory Bodies	1	8	9	21	25	8	72 (0.1%)
Commerce and Services Establishments	-	7	157	124	419	-	707 (0.7%)
Industrial Establishments		-	3	2	24	-	29 (<0.1%)
Total**	5 (0.1%)	17 (0.2%)	202 (2.3%)	350 (1.6%)	1 173 (2.0%)	9 (1.1%)	1 756 (1.7%)
Manpower Demand	4 488	11 235	8 732	22 321	57 326	822	104 924

^{*} As a percentage of total manpower demand.

^{**} As a percentage of manpower demand in a job level.

Figure 4: Analysis of Vacancies with <u>Percentage of Manpower Demand by Job Level</u>



The 2015 Survey revealed that there were 1 756 vacancies in the accountancy sector. In comparison with the 847 vacancies reported in the 2013 Survey, there has been an increase of 909 vacancies (107.3%). Table I shows the distribution of vacancies by job level. The vacancy rate for the job level of "Manager" is the highest (2.3%) among all job levels. There were 1 173 vacancies at the Clerk/Associate level, representing 2.0% of the manpower demand at that job level.

Table I: Comparison of Vacancies

		<u>2013</u>		<u>2015</u>			
<u>Job Level</u>	Number of Vacancies	Manpower <u>Demand</u>	Percentage to Manpower <u>Demand</u>	Number of Vacancies	Manpower <u>Demand</u>	Percentage to Manpower <u>Demand</u>	
Partner/Principal/ Director/Chief Financial Officer	2	3 161	0.1%	5	4 488	0.1%	
Senior Manager/ Financial Controller	68	10 133	0.7%	17	11 235	0.2%	
Manager	48	8 393	0.6%	202	8 732	2.3%	
Sub-total of Managerial Level	118	21 687	0.5%	224	24 455	0.9%	
Supervisor/Senior	160	22 874	0.7%	350	22 321	1.6%	
Clerk/Associate	558	56 587	1.0%	1 173	57 326	2.0%	
Trainer/Teacher	11	1 072	1.0%	9	822	1.1%	
Total	847	102 220	0.8%	1 756	104 924	1.7%	

2.23 The number of vacancies reported in the 2015 Survey was higher than the number of vacancies reported in the 2013 Survey. This might indicate that more manpower is required to cope with business needs.

Minimum Education Requirement of Accounting Employees

(Appendix 6 - Table 2)

Table J shows the minimum education requirement of accounting employees. 35.9% of the accounting positions required job holders to possess a University Degree or above whereas 21.2% (12.2%+9.0%) required a sub-degree education level. 8.7% of the accounting positions required a level at the Hong Kong Diploma of Secondary Education or matriculation whereas 23.2% required secondary 5 graduates or equivalent.

Table J: Minimum Education Requirement of Employees of the Accountancy Sector

Minimum Education Requirement

Job Level	University <u>Degree or Above</u>	Higher Diploma/ Associate Degree or equivalent	Diploma/Higher Certificate/Certificate or equivalent	Hong Kong Diploma of Secondary Education/ Matriculation	Secondary 5 or equivalent	Below Secondary 5	Unspecified	Total (%)_
Partner/Principal/Director/ Chief Financial Officer	4 186	54	-	-	-	-	243	4 483
Senior Manager/ Financial Controller	7 850	1 643	211	201	31	-	1 282	11 218
Manager	5 934	1 528	251	14	258	-	545	8 530
Sub-total of Managerial Level	17 970 (74.2%)	3 225 (13.3%)	462 (1.9%)	215 (0.9%)	289 (1.2%)	- (-)	2 070 (8.5%)	24 231 (100%)
Supervisor/Senior	12 144 (55.3%)	3 410 (15.5%)	2 552 (11.6%)	1 417 (6.4%)	467 (2.1%)	167 (0.8%)	1 814 (8.3%)	21 971 (100%)
Clerk/Associate	6 075 (10.8%)	5 953 (10.6%)	6 265 (11.2%)	7 361 (13.1%)	23 221 (41.4%)	863 (1.5%)	6 415 (11.4%)	56 153 (100%)
Trainer/Teacher	802 (98.6%)	6 (0.7%)	3 (0.4%)	(-)	- (-)	(-)	2 (0.2%)	813 (100%)
Total	36 991 (35.9%)	12 594 (12.2%)	9 282 (9.0%)	8 993 (8.7%)	23 977 (23.2%)	1 030 (1.0%)	10 301 (10.0%)	103 168 (100%)

2.25 Following the increase in the provision of high-end services like capital market activities, accounting employees are required to possess higher education/professional knowledge to deliver those services. It was evidenced by the survey findings that employers preferred their employees at managerial and supervisory levels to possess higher education level. For clerical staff, Hong Kong Diploma of Secondary Education /matriculation and secondary 5 were normally the minimum education requirement in the accountancy sector. Table K shows the three highest percentages of the minimum education requirement of employees at various job levels.

Table K : Minimum Education
Requirement of Accounting Personnel

			Education			
Job Level	University Degree or Above	Higher Diploma/ Associate Degree or equivalent	Diploma/ Higher Certificate/ Certificate or equivalent	Hong Kong Diploma of Secondary Education/ Matriculation	Secondary 5 or equivalent	<u>Total*</u>
Managerial (Partner/ Principal/ Director/ Chief Financial Officer/ Senior Manager/ Financial Controller/ Manager)	74.2%	13.3%	1.9%			89.4%
Supervisor/ Senior	55.3%	15.5%	11.6%			82.4%
Clerk/ Associate			11.2%	13.1%	41.4%	65.7%
Trainer/ Teacher	98.6%	0.7%	0.4%			99.7%

^{*} Total percentages may not equal 100% because the table only includes the three highest percentages of the minimum education requirement of employees at various job levels.

Professional Qualification Requirement of Accounting Employees

(Appendix 6 – Table 3)

2.26 Generally speaking, employers preferred their employees at managerial level to possess professional qualifications. The statistics of the types of professional qualifications required to be possessed by accounting employees by job level are shown in Table L below. It was evidenced in the survey findings that a total of 27.5% (4.7%+14.3%+8.5%) of the accounting personnel at various job levels were required to possess professional qualification.

Table L : Professional Qualification Requirement of Accounting Employees

Number of Employees

Job Level	HKICPA (Practising)	Qualified Accountant	Accounting Technician	Others	Not <u>Applicable</u>	Unspecified	Total (%)
Partner/ Principal/ Director/ Chief Financial Officer	3 525	579	-	-	61	318	4 483
Senior Manager/ Financial Controller	697	5 880	363	48	2 873	1 357	11 218
Manager	435	3 534	809	-	2 907	845	8 530
Sub-total of Managerial Level	4 657 (19.2%)	9 993 (41.2%)	1 172 (4.8%)	48 (0.2%)	5 841 (24.1%)	2 520 (10.4%)	24 231 (100%)
Supervisor/ Senior	96 (0.4%)	4 026 (18.3%)	3 969 (18.1%)	(-)	11 919 (54.2%)	1 961 (8.9%)	21 971 (100%)
Clerk/ Associate	48 (0.1%)	644 (1.1%)	3 434 (6.1%)	56 (0.1%)	46 192 (82.3%)	5 779 (10.3%)	56 153 (100%)
Trainer/ Teacher	4 (0.5%)	114 (14.0%)	155 (19.1%)	(-)	505 (62.1%)	35 (4.3%)	813 (100%)
Total	4 805 (4.7%)	14 777 (14.3%)	8 730 (8.5%)	104 (0.1%)	64 457 (62.5%)	10 295 (10.0%)	103 168 (100%)

Employees' Minimum Requirement on Year(s) of Experience in the Industry

(Appendix 6 – Table 4)

2.27 Table M shows the employees' minimum requirement on year(s) of experience in the accountancy sector. Generally speaking, members of the managerial level were required to possess longer working experience in the industry.

Table M: Employees' Minimum Requirement on Year(s) of Experience in the Accountancy Sector

Number of Employees

<u>Job Level</u>	Less Than 3 Years	3 Years to Less Than 6 Years	6 Years to Less Than 10 Years	10 Years or Above	<u>Unspecified</u>	Total (%)
Partner/Principal/ Director/Chief Financial Officer	-	233	459	3 342	449	4 483
Senior Manager/ Financial Controller	-	1 104	4 469	3 754	1 891	11 218
Manager	92	4 063	3 258	354	763	8 530
Sub-total of	92	5 400	8 186	7 450	3 103	24 231
Managerial Level	(0.4%)	(22.3%)	(33.8%)	(30.7%)	(12.8%)	(100%)
Supervisor/Senior	2 423	13 837	2 928	620	2 163	21 971
	(11.0%)	(63.0%)	(13.3%)	(2.8%)	(9.8%)	(100%)
Clerk/Associate	39 409	9 970	193	50	6 531	56 153
	(70.2%)	(17.8%)	(0.3%)	(0.1%)	(11.6%)	(100%)
Trainer/Teacher	235	517	48	6	7	813
	(28.9%)	(63.6%)	(5.9%)	(0.7%)	(0.9%)	(100%)
Total	42 159	29 724	11 355	8 126	11 804	103 168
	(40.9%)	(28.8%)	(11.0%)	(7.9%)	(11.4%)	(100%)

Remarks: Total percentage may not equal 100% due to rounding.

The survey findings showed that 64.5% (33.8%+30.7%) of employers required their employees at managerial level to have six to more than ten years' working experience in the accountancy sector. When compared with the figure in 2013, a lesser percentage of employees at "Managerial", "Clerk/ Associate" and "Trainer/Teacher" job levels having less than three years working experience in the industry would be accepted by employers. On the other hand, 11.0% of Supervisor/Senior with less than three years working experience were accepted by employers in the 2015 Survey whereas 6.7% of Supervisors/Seniors with less than three years working experience were accepted by employers in 2013. The statistics for the two surveys are shown below.

Comparison of Employees' Minimum Requirement on Year(s) of Experience in the Industry of the 2015 Survey with the 2013 Survey

	<u>Less 1</u>	than 3 years
Job Level	<u>2013</u>	<u>2015</u>
Managerial (Partner/Principal/Director/ Chief Financial Officer/Senior Manager/ Financial Controller/Manager)	1.2%	0.4%
Supervisor/Senior	6.7%	11.0%
Clerk/Associate	76.0%	70.2%
Trainer/Teacher	58.3%	28.9%

2.29 The three highest percentages of the minimum requirement on year(s) of experience of accounting personnel are shown in Table N.

Table N: Minimum Requirement on Year(s) of Experience of Accounting Personnel

	Year(s) of Experience						
Job Level	Less Than 3 Years	3 Years to Less Than 6 Years	6 Years to Less Than 10 Years	10 Years or Above	<u>Unspecified</u>	<u>Total*</u>	
Managerial (Partner/Principal/ Director/ Chief Financial Officer /Senior Manager/ Financial Controller/ Manager)		22.3%	33.8%	30.7%		86.8%	
Supervisor/Senior	11.0%	63.0%	13.3%			87.3%	
Clerk/Associate	70.2%	17.8%			11.6%	99.6%	
Trainer/Teacher	28.9%	63.6%	5.9%			98.4%	

^{*} The total percentage is not 100% because it only includes the three highest percentages of the minimum requirement on year(s) of experience of accounting personnel.

Distribution of Accounting Personnel By Average Age Range

(Appendix 6 – Table 5)

2.30 Table O shows the distribution of accounting personnel by average age range at different job levels. The majority of the accounting personnel at the job levels of "Managerial", "Supervisor/Senior" and "Trainer/ Teacher" ranged from 35 to 50 years old whereas over 50% of Clerks/Associates were below 35.

Table O: Number of Accounting Personnel by Average Age Range by Job Level

Number of Employees

Job Level	Below 35	<u>35 - 50</u>	<u>Over 50</u>	Unspecified	Total <u>(%)</u>
Partner/Principal/ Director/Chief Financial Officer	86	2 851	983	563	4 483
Senior Manager/ Financial Controller	43	8 441	1 468	1 266	11 218
Manager	1 515	5 646	360	1 009	8 530
Sub-total of	1 644	16 938	2 811	2 838	24 231
Managerial Level	(6.8%)	(69.9%)	(11.6%)	(11.7%)	(100%)
Supervisor/Senior	8 325	10 219	434	2 993	21 971
	(37.9%)	(46.5%)	(2.0%)	(13.6%)	(100%)
Clerk/Associate	32 028	18 690	706	4 729	56 153
	(57.0%)	(33.3%)	(1.3%)	(8.4%)	(100%)
Trainer/Teacher	119	627	14	53	813
	(14.6%)	(77.1%)	(1.7%)	(6.5%)	(100%)
Total	42 116	46 474	3 965	10 613	103 168
	(40.8%)	(45.0%)	(3.8%)	(10.3%)	(100%)

Remarks: Total percentage may not equal 100% due to rounding.

Staff Turnover in the Past Twelve Months

(*Appendix 6 – Table 6, Tables 6.1 to 6.4*)

2.31 In the twelve months prior to the fieldwork of the 2015 Survey (observation period), 13 398 accounting employees left their companies. During the same period, employers recruited 11 287 accounting employees to fill the vacancies. Table P below shows the staff turnover statistics of the accountancy sector in the observation period. It indicated that for the job level of Clerk/Associate, the number of recruits was the largest among the six job levels of the accountancy sector (8 136 out of a total of 11 287 employees recruited).

Table P: Staff Turnover of the Accountancy Sector in the Past Twelve Months

	Number of Employees							
Staff <u>Turnover</u>	Partner/ Principal/ Director/ Chief Financial Officer	Senior Manager/ Financial Controller	<u>Manager</u>	Sub-total of Managerial <u>Level</u>	Supervisor/ Senior	Clerk/ Associate	Trainer/ Teacher	<u>Total</u>
Number of Employees Recruited	104	241	828	1 173	1 955	8 136	23	11 287
Number of Employees Left	151	412	962	1 525	2 633	9 211	29	13 398
Net Effect Increase (Decrease)	(47)	(171)	(134)	(352)	(678)	(1 075)	(6)	(2 111)

2.32 In the twelve months prior to the fieldwork of the 2015 Survey, the staff turnover rate was 13.0% in 2015 which was higher than that of 9.2% in 2013. Table Q below shows the staff turnover of individual branches of the accountancy sector.

Table Q: Staff Turnover in the Past Twelve Months by Branch

<u>Branch</u>	Number of E Left (1 -	Number of Employees Recruited (%)		Number of Employees	Staff * <u>Turnover Rate</u>
Accounting Firms	4 242	31.7%	4 182	37.1%	21 844	19.4%
Government Departments, Non-governmental Organisations and Statutory Bodies	371	2.8%	567	5.0%	6 014	6.2%
Commerce and Services Establishments	8 456	63.1%	6 183	54.8%	69 867	12.1%
Industrial Establishments	329	2.5%	355	3.1%	5 443	6.0%
All Branches#	13 398	100%	11 287	100%	103 168	13.0%

^{*} Staff Turnover Rate in a Specified Period of Time

No. of Employees Left in the Specified Period of Time

Average No. of Employees in the Specified Period of Time

The average no. of employees could be the no. of employees at the end of the specified period if the no. of employees is stable throughout that specified period.

[#] Total percentage may not equal 100% due to rounding.

- 2.33 Accounting personnel, who have had sufficient working experience in accounting firms and got the professional designations, could change their jobs from accounting firms to commercial/industrial firms. The staff turnover rate of the branch "Accounting Firms" was 19.4%. This branch recorded 948 vacancies which was the highest among the four branches. The staff turnover rate of the branch "Commerce and Services Establishments" was the second highest (12.1%) among the four branches, of which 707 vacancies were recorded at the date of survey.
- 2.34 Table R shows the average period of employment of resigned employees before they left the company. About 62.8% of the employees had been employed for a period of less than three years before they left the company.

Table R: Average Period of Employment of Resigned Employees before Leaving the Company

	Number of Year(s)						
Job Level	Less Than 1 Year	1 Year to Less Than 3 Years	3 Years to Less Than 5 Years	5 Years to Less Than 10 Years	10 Years or Above	<u>Unspecified</u>	Total _(%)
Managerial	208	484	175	348	300	10	1 525
(Partner/Principal/ Director/Chief Financial Officer/ Senior Manager/ Financial Controller/ Manager)	(13.6%)	(31.7%)	(11.5%)	(22.8%)	(19.7%)	(0.7%)	(100%)
Supervisor/Senior	461	760	928	230	247	7	2 633
	(17.5%)	(28.9%)	(35.2%)	(8.7%)	(9.4%)	(0.3%)	(100%)
Clerk/Associate	2 456	4 039	1 826	310	351	229	9 211
	(26.7%)	(43.8%)	(19.8%)	(3.4%)	(3.8%)	(2.5%)	(100%)
Trainer/Teacher	1	9	8	6	5	-	29
	(3.4%)	(31.0%)	(27.6%)	(20.7%)	(17.2%)	(0.0%)	(100%)
Total	3 126	5 292	2 937	894	903	246	13 398
	(23.3%)	(39.5%)	(21.9%)	(6.7%)	(6.7%)	(1.8%)	(100%)

Remarks: Total percentage may not equal 100% due to rounding.

2.35 In the past twelve months, 7 551 or 66.9% of the new recruits came from an accounting position of other companies. Only 706 recruits or 6.3% of the total number of recruits were employed from a non-accounting position of other companies. In addition, there were 1 311 qualified accountants out of these 11 287 recruits.

Table S: Number of Recruits in the Past Twelve Months by Source

Rec	of Qualified Accountants ruited in the Past 12 nths #	64 (61.5%)	138 (57.3%)	484 (58.5%)	462 (23.6%)	149 (1.8%)	14 (60.9%)	1 311 (11.6%)
	Total (%)*	104 (0.9%)	241 (2.1%)	828 (7.3%)	1 955 (17.3%)	8 136 (72.1%)	23 (0.2%)	11 287 (100%)
(e)	Sources unclassified	-	6	21	63	288	-	378 (3.3%)
(d)	Other sources	8	20	41	23	44	1	137 (1.2%)
	(iii) Secondary school leaver or below	-	-	-	-	39	-	39 (0.3%)
	(ii) Sub-degree holder (HD/AD/D/HC/C or equivalent)	-	-	-	-	425	-	425 (3.8%)
	(i) Graduate of university degree or above	-	-	-	14	2 036	1	2 051 (18.2%)
(c)	From a college/school direct							
(b)	From a non-accounting position of another company	-	38	66	85	511	6	706 (6.3%)
(a)	From an accounting position of another company	96	177	700	1 770	4 793	15	7 551 (66.9%)
	<u>Source</u>	Partner/ Principal/ Director Chief Financial Officer	Senior Manager/ Financial Controller	<u>Manager</u>	Supervisor/ Senior	Clerk/ Associate	Trainer/ <u>Teacher</u>	Total (%)*

^{*} As a percentage of the total number of recruits and the total percentage may not equal 100% due to rounding.

^{*} As a percentage of the total number of recruits at the same job level.

2.36 On the other hand, employers mainly employed local personnel to fill the vacancies where the percentage was 95.9%. Only 463 recruits or 4.1% of the total number of recruits were not employed locally or employers did not specify the geographic origin.

Table T: Number of Recruits in the Past Twelve Months by Geographic Origin

	Geographic Origin	Partner/ Principal/ Director Chief Financial Officer	Senior Manager/ Financial Controller	<u>Manager</u>	Supervisor/ Senior	Clerk/ Associate	Trainer/ <u>Teacher</u>	Total _(%)*
(a)	Hong Kong	90	193	774	1 912	7 835	20	10 824 (95.9%)
(b)	The mainland of China	1	12	5	20	224	1	263 (2.3%)
(c)	Macau	-	-	-	-	2	-	2 (<0.1%)
(d)	Taiwan	-	1	2	-	-	-	3 (<0.1%)
(e)	Other places	13	35	47	23	75	2	195 (1.7%)
(f)	Sources unclassified	-	-	-	-	-	-	0 (0.0%)
	Total (%)*	104 (0.9%)	241 (2.1%)	828 (7.3%)	1 955 (17.3%)	8 136 (72.1%)	23 (0.2%)	11 287 (100%)

^{*} As a percentage of the total number of recruits and the total percentage may not equal 100% due to rounding.

2.37 Concerning new recruits whose geographic origin was the mainland of China as shown in the previous paragraph, 19.4% of them had obtained their first qualification (certificate or above) from the mainland of China.

Table U: Place of origin of the first qualification (certificate or above) acquired by new recruits from the mainland of China

		Partner/ Principal/ Director	Senior					
	Geographic Origin	Chief Financial Officer	Manager/ Financial Controller	<u>Manager</u>	Supervisor/ Senior	Clerk/ Associate	Trainer/ Teacher	Total (%)*
(a)	The mainland of China	-	5	-	7	38	1	51 (19.4%)
(b)	Hong Kong	-	-	-	6	45	-	51 (19.4%)
(c)	Europe/ North America	-	-	1	-	3	-	4 (1.5%)
(d)	Other places	-	-	-	-	3	-	3 (1.1%)
(e)	Sources unclassified	1	7	4	7	135	-	154 (58.6%)
	Total (%)*	1 (0.4%)	12 (4.6%)	5 (1.9%)	20 (7.6%)	224 (85.2%)	1 (0.4%)	263 (100%)

^{*} As a percentage of the total number of recruits and the total percentage may not equal 100% due to rounding.

Number of Internal Promotions in the Past Twelve Months (Appendix 6 – Table 7)

2.38 There were 2 821 (2.7% of 103 168 persons engaged in the accountancy sector) accounting employees promoted within the establishments in the accountancy sector. The number of internal promotions from various job levels is summarised in Table V below. It indicated that organisations had a tendency to fill managerial positions by internal promotions, e.g. 50.7% of Senior Manager/ Financial Controller positions were taken up by Manager and 38.3% of Manager positions were taken up by Supervisor/Senior via internal promotion.

Table V: Number of Internal Promotions of the Accountancy Sector in the Past Twelve Months

Job Level	No. of Internal Promotions	Total No. of Recruits*	Percentage of No. of Internal Promotions to Total No. of Recruits
From Manager/Senior Manager/Financial Controller to Partner/Principal/Director/ Chief Financial Officer	35	139	25.2%
From Manager to Senior Manager/ Financial Controller	248	489	50.7%
From Supervisor/Senior to Manager	515	1 343	38.3%
From Clerk/Associate to Supervisor/ Senior	1 861	3 816	48.8%
From Others to Clerk/Associate	159	8 295	1.9%
From Others to Trainer/Teacher	3	26	11.5%
Total	2 821	14 108	20.0%

^{*} Total number of recruits is equal to the summation of the number of internal promotions and the number of employees recruited as shown in Table P.

Part-time Accounting Employees Employed in the Accountancy Sector

(Appendix 6 – Table 8)

2.39 In the 2015 Survey, 2 770 part-time accounting employees were employed in the accountancy sector to help full-time accounting employees perform accounting related functions. Table W shows the statistics of part-time accounting employees in 2015 and 2013. The number of part-time accounting employees has increased from 1 844 in 2013 to 2 770 in 2015 where the percentage increase was 50.2%. The 2015 Survey revealed that at managerial level, the number of part-time employees has increased from 153 in 2013 to 219 in 2015. In addition, the number of part-time at Clerk/Associate levels has increased from 1 637 in 2013 to 2 449 in 2015 whereas Trainer/Teacher has decreased from 16 in 2013 to 6 in 2015.

Table W: Comparison of Part-time Accounting Employees in 2013 and 2015

	<u>20</u>	13	<u>20</u>	<u>15</u>	Changes of Part-time
<u>Job level</u>	Full-time Accounting Employees	Part-time Accounting Employees	Full-time Accounting Employees	Part-time Accounting Employees	Employees Increase (Decrease)
Partner/Principal/Director/ Chief Financial Officer	3 159	146	4 483	179	33
Senior Manager/ Financial Controller	10 065	2	11 218	1	(1)
Manager	8 345	5	8 530	39	34
Sub-total of Managerial Level	21 569	153	24 231	219	66
Supervisor/Senior	22 714	38	21 971	96	58
Clerk/Associate	56 029	1 637	56 153	2 449	812
Trainer/Teacher	1 061	16	813	6	(10)
Total	101 373	1 844	103 168	2 770	926

Wastage

(*Appendix* 6 – *Table* 6, *Tables* 6.1 to 6.4)

During the observation period, 1 137 accounting personnel were reported to have either left the accounting field (including retrenchment), emigrated, relocated workplace, retired, repatriated or gone on to further studies as shown in Table X. The wastage of 1 137 persons represented 1.1% of the manpower demand of 104 924 in 2015. However, it is expected that the wastage rate could be higher if the 3 392 accounting personnel who had resigned for "Other Reasons" and "Reasons Unknown" were taken into account.

Table X: Number of Accounting Personnel who Left the Accountancy Sector in the Past Twelve Months

<u>Reason</u>	Number of Employees who Left	- <u>-</u>
Taking up another accounting position in Hong Kong	7 688	
Taking up a non-accounting position in Hong Kong	382	
Emigration	21	
Repatriation	47	
Relocation of workplace	9 \ \ 1 137	
Retirement	385	
Further studies	78	
Retrenchment [#]	215	
Other reasons*	548 (excluding	
Reasons unknown	2 844 those initiated	
	by the company)	
Total	12 217	
Manpower Demand in 2015	104 924	

[#] Based on the experience in previous surveys, most of the employees who left the company due to retrenchment might not join the accountancy sector again.

^{*} Other reasons include health problems, taking care of the family and personal reasons, etc.

Table Y shows the breakdown of the reasons for taking up a non-accounting position in Hong Kong. 382 (3.2%) of the 12 002 (12 217-215) resignations left the accounting field for better working conditions/prospects. Details of the staff turnover statistics of individual branches are given in Tables 6.1 to 6.4 of Appendix 6.

Table Y: Reasons for Taking up a Non-Accounting Position in Hong Kong

	Number of	
Reason	<u>Resignations</u>	(Percentage)
Better working hours	136	(35.6%)
Better remuneration package	59	(15.4%)
Better prospects	116	(30.4%)
Others*	71	(18.6%)
Total**	382	(100%)

^{*} Others include pursuing personal interest in other fields, etc.

^{**} Total percentage may not equal 100% due to rounding.

Staff to be Recruited by Education Level

(Appendix 6 – Table 9)

2.42 Table Z shows the estimated number of employees to be recruited by education level. Generally speaking, managerial staff and trainer/teacher were normally required to possess a University Degree or above. However, as a certain number of respondents did not give information for this part, readers of this report should exercise due care when they examine the findings of Table Z.

Table Z: Number of Staff to be Recruited in the Next 24 Months by Type of Education Level

Number of Employees

	Graduate of University Degree or Above	Sub-degree Holder (HD/AD/D/HC/C or Equivalent)	Secondary School Leaver <u>or Below</u>	<u>Unspecified</u>	Total (%)*	No. of Qualified Accountants (%)*
Partner/Principal/ Director/Chief Financial Officer	22	-	-	-	22	22
Senior Manager/ Financial Controller	151	-	-	-	151	25
Manager	300	7	-	1	308	166
Sub-total of Managerial Level	473 (98.3%)	7 (1.5%)	(0.0%)	1 (0.2%)	481 (100%)	213 (44.3%)
Supervisor/Senior	520	351	14	-	885	138
	(58.8%)	(39.7%)	(1.6%)	(0.0%)	(100%)	(15.6%)
Clerk/Associate	965	802	1 235	15	3 017	39
	(32.0%)	(26.6%)	(40.9%)	(0.5%)	(100%)	(1.3%)
Trainer/Teacher	9	-	-	-	9	8
	(100%)	(0.0%)	(0.0%)	(0.0%)	(100%)	(88.9%)
Total	1 967	1 160	1 249	16	4 392	398
(%)*	(44.8%)	(26.4%)	(28.4%)	(0.4%)	(100%)	(9.1%)

^{*} As a percentage of the total number of staff to be recruited in the job level and the total percentage may not equal 100% due to rounding.

Recruitment Difficulties

Partner/

(Appendix 6 – Tables 10 to 11, 11.1 to 11.4)

- 2.43 The 2015 Survey revealed that among a total of 26 897 establishments (464 establishments out of a total of 26 897 establishments did not answer the question on "recruitment difficulties") in the accountancy sector, the majority of the establishments had not tried to recruit employees to fill vacancies in the twelve months prior to the fieldwork of the 2015 Survey.
- Table AA shows the number of establishments which encountered recruitment difficulties in the twelve months prior to the fieldwork of the 2015 Survey. 1.3% of the establishments experienced difficulties in recruiting supervisor/ senior and for clerical staff, the percentage was 3.0%.

Table AA: Number of Establishments Encountered Recruitment Difficulties in the Past Twelve Months

Number of Establishments (%)

Recruitment Difficulties	Dir Cl Fina	cipal/ ector/ nief ancial ficer	Mar Fina	nior nager/ nncial troller	<u>Mar</u>	<u>1ager</u>		rvisor/ nior		erk/ ociate		niner/ acher
Yes	23	(0.1%)	20	(0.1%)	88	(0.3%)	338	(1.3%)	807	(3.0%)	2	(<0.1%)
No	69	(0.3%)	60	(0.2%)	291	(1.1%)	449	(1.7%)	2 921	(10.9%)	7	(<0.1%)
Have not recruited or tried to recruit	26 341	(97.9%)	26 353	(98.0%)	26 054	(96.9%)	25 646	(95.3%)	22 705	(84.4%)	26 424	(98.2%)
Refusal cases	464	(1.7%)	464	(1.7%)	464	(1.7%)	464	(1.7%)	464	(1.7%)	464	(1.7%)
Total	26 897	(100%)	26 897	(100%)	26 897	(100%)	26 897	(100%)	26 897	(100%)	26 897	(100%)

Employers who had encountered recruitment difficulties reported that the main reasons of recruitment difficulties were "lack of candidates with relevant experience and training" and "working conditions/remuneration package could not meet recruits' expectations". The ratios of these two reasons to the total figure were 44.7% and 41.5% respectively. Moreover, 3.3% of the employers reported that the reasons of recruitment difficulties were "insufficient accounting graduates from tertiary institutions". Table AB shows the reasons of recruitment difficulties and their respective percentages.

Table AB: Reasons of Recruitment Difficulties in the Past Twelve Months

				Job Level			
<u>Reason</u>	Partner/ Principal/ Director/ Chief Financial Officer	Senior Manager/ Financial Controller	<u>Manager</u>	Supervisor/ Senior	Clerk/ <u>Associate</u>	Trainer/ <u>Teacher</u>	<u>Total**</u>
Insufficient accountancy graduates from tertiary institutions	-	-	-	4	55	-	59 (3.3%)
Lack of candidates with relevant experience and training	24	20	88	187	481	1	801 (44.7%)
Working conditions/ remuneration package could not meet recruits' expectations	2	17	69	233	420	2	743 (41.5%)
Other reasons*	-	-	-	94	92	2	188 (10.5%)
Total**	26	37	157	518	1 048	5	1 791
	(1.5%)	(2.1%)	(8.8%)	(28.9%)	(58.5%)	(0.3%)	(100%)

^{*} Other reasons include "work place too far from home" and "the requirement to possess special software knowledge was not met", etc.

^{**} Total percentage may not equal 100% due to rounding.

Number of Hong Kong Accounting Employees Having to Work in the mainland of China

(*Appendix* 6 – *Table* 12)

The 2015 Survey revealed that there were 7 348 accounting employees who had to work in the mainland of China during the survey period. Of these, 929 (12.6%) were on stationed basis and 6 419 (87.4%) were on travelling basis. The comparison of the figures in 2013 and 2015 is summarised in Table AC. As shown in the table, the number of Hong Kong accounting employees having to station in the mainland of China because of operational needs has increased by 398 persons, representing an increase of 75.0% in comparison with 531 persons in 2013. During the same period, the number of Hong Kong accounting employees who participated in mainland operations on travelling basis has decreased by 2 179 persons, or -25.3% when compared with 8 598 persons in 2013. The accounting personnel on travelling basis were mainly to support the operations of the company in the mainland of China.

Table AC: Comparison of the Number of Hong Kong Accounting Employees Having to Work in the mainland of China in 2013 and 2015

Total	9 129 100%	7 348 100%	(1 781) (19.5%)
	94.2%	87.4%	(25.3%)
Travelling Basis	8 598	6 419	(2 179)
	5.8%	12.6%	75.0%
Stationed Basis	531	929	398
Working Mode	<u>2013</u>	<u>2015</u>	Changes Kincrease (Decrease)
		rtameer of Employees	Changes
		Number of Employees	

2.47 Employers were also requested to estimate the number of employees to be stationed or travelled to the mainland of China because of operational needs in January 2017. The forecast is shown below:

Working Mode	Projected Number of Employees <u>In January 2017</u>
Stationed Basis	1 011
Travelling Basis	6 630
Total	7 641

Effects of Mainland Operations on Hong Kong Accounting Employees

(*Appendix 6 – Table 13*)

The 2015 Survey revealed that 512 additional accounting employees were to be recruited as a result of mainland operations. Employers further reported that 2 233 existing accounting employees had to be trained for the purpose of handling operations in the mainland of China. Because of the close business relationship between the Mainland and Hong Kong, there was a significant increase in the demand for additional accounting employees. Meanwhile, employers also reported that more emphasis should be put on training existing accounting employees so as to deal with mainland operations. The comparison of the effects of mainland operations on Hong Kong accounting employees in 2013 and 2015 is summarised in Table AD.

Table AD: Comparison of the Effects of Mainland Operations on Hong Kong Accounting Employees in 2013 and 2015

Number of Employees

<u>Effects</u>	<u>2013</u>	<u>2015</u>	Changes Increase (Decrease)
Additional Accounting Employees Need to be Recruited	78	512	434 556.4%
Number of Existing Accounting Employees to be Trained for Mainland Operations	2 003	2 233	230 11.5%

2.49 Employers were also requested to estimate the number of additional employees to be recruited and the number of existing employees to be trained to deal with operations in the Mainland in January 2017. The forecast is shown as follows:

<u>Effects</u>	Projected Number of Employees in January 2017
Additional Accounting Employees Need to be Recruited	431
Number of Existing Accounting Employees to be Trained for Mainland Operations	2 494
Total	2 925

Moving of the Accounting Function Out of Hong Kong

(*Appendix* 6 – *Tables* 14 to 15)

2.50 In the 2015 Survey, employers were asked whether the accounting related functions of their establishments had been moved to subsidiaries/affiliates outside Hong Kong and the percentage of the number of accounting employees working in subsidiaries/affiliates outside Hong Kong as a result of the movement of the accounting function. It is shown that 33 952 establishments or 97.7% of a total of 34 759 establishments did not move their accounting function outside Hong Kong. Details of the survey findings are summarised in Table AE.

Table AE: Movement of the Accounting Function
Outside Hong Kong in the Accountancy Sector

	Number of Establishments (%)* Unspecified/						
<u>Branch</u>	<u>Yes</u>	Yes No		Refusal Cases		<u>Total</u>	
Accounting Firms	16 (0.6%)	2 374	(96.1%)	81	(3.3%)	2 471 (100%)	
Government Departments, Non-governmental Organisations and Statutory Bodies	- (0.0%)	32	(94.1%)	2	(5.9%)	34 (100%)	
Commerce and Services Establishments	369 (1.3%)	28 241	(97.6%)	330	(1.1%)	28 940 (100%)	
Industrial Establishments	- (0.0%)	3 305	(99.7%)	9	(0.3%)	3 314 (100%)	
Total**	385 (1.1%)	33 952	(97.7%)	422	(1.2%)	34 759 (100%)#	

^{*} As a percentage of the total number of establishments in the same branch.

Number of Establishments

Total*	231 (100%)	0 (0.0%)	0 (0.0%)	0 (0.0%)	231 (100%)
> 50%	=	-	-	-	-
31% - 50%	-	-	-	-	-
10% - 30%	-	-	-	-	-
< 10%	231	-	-	-	231
Percentage of the No. of Accounting Employees Transferred to Work in Subsidiaries/Affiliates outside Hong Kong	Mainland of China	Macau	<u>Taiwan</u>	Other places	<u>Total</u>

Remarks: The total number of establishments did not include 154 refusal/unspecified cases.

2.51 As shown in Table AE, 385 respondents reported that they had moved their accounting function out of Hong Kong.

^{**} As a percentage of the total number of establishments. Total percentage may not equal 100% due to rounding.

This figure of the total number of establishments is different from the total number of establishments in previous paragraphs as this figure also includes companies without technical manpower. As a result of the movement of accounting function to subsidiaries/affiliates outside Hong Kong, some companies may no longer have accounting employees.

Outsourcing of Accounting Related Functions

(*Appendix* 6 – *Table* 16)

2.52 In the 2015 Survey, employers were asked whether the accounting related functions of their establishments had been outsourced to local companies or companies outside Hong Kong. Details of the survey findings are summarised in Table AF.

Table AF: Outsourcing of Accounting Related Functions to Local Companies or Companies Outside Hong Kong

Number of Establishments (%)

<u>Branch</u>	Hong Kong	Mainland <u>China</u>	Macau	<u>Taiwan</u>	Other Places	Not <u>Applicable</u>	Unspecified	<u>Total</u>
Accounting Firms	88	54	-	-	-	2 248	-	2 390
Government Departments, Non-governmental Organisations and Statutory Bodies	1	-	-	-	-	31	-	32
Commerce and Services Establishments	4 186	153	-	-	2	24 165	103	28 609
Industrial Establishments	767	-	-	-	-	2 538	-	3 305
Total*	5 042 (14.7%)	207 (0.6%)	0 (0.0%)	0 (0.0%)	2 (<0.1%)	28 982 (84.4%)	103 (0.3%)	34 336 (100%)

 $[\]ensuremath{^{*}}$ Total percentage may not equal 100% due to rounding.

Remarks: The total number of establishments did not include 423 refusal cases.

2.53 It indicated that out of a total of 5 251 establishments that had outsourced accounting related functions to other companies in Hong Kong, the mainland of China or other places, 5 042 establishments chose local companies as the service provider.

Estimated Percentage of Training and Total Training Hours Provided by External Course Providers in the Next Twelve Months

(*Appendix* 6 – *Table* 17)

2.54 The 2015 Survey revealed that some establishments would sponsor their employees to take part in training programmes provided by external course providers in the next twelve months. Detailed figures are shown in Table AG. For job levels of "Managerial" and "Trainer/Teacher", the number of establishments fully relied on training programmes provided by external course providers was more than the number of establishments sourcing out only part of their staff training functions to external course providers. It should be noted that for establishments which did not sponsor employees to attend external training programmes might or might not provide in-house training to their employees as this survey did not ask for this piece of information. In addition, the majority of establishments would provide a total of less than 50 training hours to their employees.

Table AG: Estimated Percentage of Training Provided by External Course Providers in the Next Twelve Months

	Number of Establishments					
Job Level	0%	<u>>0% - 24%</u>	>24% - 49%	<u>>49% - 74%</u>	<u>>74% - <100%</u>	100%
Partner/Principal/ Director/Chief Financial Officer/ Senior Manager/ Financial Controller/ Manager	7 627	543	461	215	71	1 406
Supervisor/Senior	6 353	788	171	209	57	437
Clerk/Associate	18 156	1 152	298	218	131	1 095
Trainer/Teacher	162	14	5	2	-	34

Estimated Total Training Hours* Provided by External Course Providers in the Next Twelve Months

	Number of Establishments						
Job Level	<u>>0 - 10</u>	<u>>10 - 50</u>	<u>>50 - 100</u>	<u>>100 - 200</u>	<u>>200 - 1000</u>	>1000	
Partner/Principal/ Director/Chief Financial Officer/ Senior Manager/ Financial Controller/ Manager	811	1 163	148	4	2	1	
Supervisor/Senior	679	373	5	4	1	1	
Clerk/Associate	1 251	670	7	33	4	-	
Trainer/Teacher	14	30	-	-	_	_	

^{*} As quite a number of respondents did not provide the estimated total number of training hours, readers of this report should be mindful of this when they interpret the information.

Comparison of Training Expenses of the Previous Year and Training Budget for the Next Year

(*Appendix* 6 – *Tables* 18 to 19)

2.55 For in-house training, the 2015 Survey revealed that 24 642 (95.6% of 25 764) establishments had kept their staff training expenses more or less the same in 2013 and 2014. 355 (1.4% of 25 764) establishments reported that they had increased their staff training expenses in 2014. For external training, the result revealed that 24 733 (96.0% of 25 764) establishments had maintained their staff training expenses more or less the same in 2013 and 2014 while 254 (1.0% of 25 764) establishments reported that they had increased their staff training expenses in 2014. Details of the changes are summarised in Table AH.

Table AH: Comparison of Training Expenses in 2013 and 2014

		<u>In-house</u>	Training	External Training			
Training Expenses of 2014 vs 2013		Number of Establishments	(Percentage)*	Number of Establishments	(Percentage)*		
No Change		24 642	(95.6)	24 733	(96.0)		
Increase by	> 50%	7	(<0.1)	8	(<0.1)		
	>20% - 50%	2	(<0.1)	81	(0.3)		
	>10% - 20%	42	(0.2)	46	(0.2)		
	5% -10%	288	(1.1)	92	(0.4)		
	< 5%	16	(0.1)	27	(0.1)		
	Sub-total	355	(1.4)	254	(1.0)		
Decrease by	> 50%	-	(-)	-	(-)		
	>20% - 50%	3	(<0.1)	-	(-)		
	>10% - 20%	-	(-)	19	(0.1)		
	5% -10%	7	(<0.1)	-	(-)		
	< 5%	-	(-)	1	(<0.1)		
	Sub-total	10	(<0.1)	20	(0.1)		
Unspecified/R	Refusal Cases	757	(2.9)	757	(2.9)		
To	otal	25 764#	(100)	25 764#	(100)		

^{*} Total percentage may not equal 100% due to rounding.

[#] This figure of total number of establishments is different from the total number of establishments in previous paragraphs as it does not include companies which only have part-time employees. As reported by respondents, these companies would not provide part-time employees with training resources.

2.56 With regard to in-house training budget for 2015, survey findings showed that 24 608 (95.5% of 25 764) establishments had planned to maintain the same training budget for 2015 when compared with the expenses in 2014. For the budget of external training, 24 466 (95.0% of 25 764) establishments had planned to maintain the same training budget for 2015 when compared with the expenses in 2014. Table AI shows the statistics reflected by the 2015 Survey.

Table AI: Comparison of Training Budget for 2015 with Training Expenses of 2014

		<u>In-house</u>	<u>Training</u>	External Training			
Training Budget of 2015 vs Training Expenses of 2014		Number of Establishments	(Percentage)*	Number of Establishments	(Percentage)*		
No Change		24 608	(95.5)	24 466	(95.0)		
Increase by	> 50%	4	(<0.1)	106	(0.4)		
	>20% - 50%	50	(0.2)	28	(0.1)		
	>10% - 20%	46	(0.2)	84	(0.3)		
	5% -10%	281	(1.1)	86	(0.3)		
	< 5%	14	(0.1)	236	(0.9)		
	Sub-total	395	(1.5)	540	(2.1)		
Decrease by	> 50%	-	(-)	1	(<0.1)		
	>20% - 50%	3	(<0.1)	-	(-)		
	>10% - 20%	-	(-)	-	(-)		
	5% -10%	-	(-)	-	(-)		
	< 5%	1	(<0.1)	-	(-)		
	Sub-total	4	(<0.1)	1	(<0.1)		
Unspecified/R	Refusal Cases	757	(2.9)	757	(2.9)		
To	otal	25 764#	(100)	25 764#	(100)		

^{*} Total percentage may not equal 100% due to rounding.

2.57 395 (1.5% of 25 764) and 540 (2.1% of 25 764) establishments indicated that they would increase their in-house and external staff training budget respectively at various ranges for 2015. The majority of establishments would not reduce their staff training expenses as the training function is important in manpower development and employers in the accountancy sector are willing to continue providing employees with effective training and development programmes.

[#] This figure of total number of establishments is different from the total number of establishments in previous paragraphs as it does not include companies which only have part-time employees. As reported by respondents, these companies would not provide part-time employees with training resources.

Types/Topics of Training for Manpower Development

(Appendix 6 – Table 20, Tables 20.1 to 20.4)

2.58 In the 2015 Survey, employers were asked to give ideas on the training types/topics which were important to the manpower development of the accountancy sector. The overall top five types/topics of training for various job levels listed in the order of the number of times chosen by employers are summarised in Tables AJ to AO. For the types/topics of training by branch and by job level, they are shown in Tables 20.1 to 20.4 of Appendix 6 of this report.

Table AJ: <u>Types/Topics of Training for Partners/Principals/Directors</u>/Chief Financial Officers

- 1. Principles & Practice of Management
- 2. Updates of Accounting Standard
- 3. Financial Accounting
- 4. Problem Solving & Decision Making
- 5. Tax Compliance and Planning

Table AK: <u>Types/Topics of Training for Senior Managers/</u> Financial Controllers

- 1. Principles & Practice of Management
- 2. Problem Solving & Decision Making
- 3. Updates of Accounting Standard
- 4. Financial Accounting
- 5. Marketing Management

Table AL: <u>Types/Topics of Training for Managers</u>

- 1. Financial Accounting
- 2. Updates of Accounting Standard
- 3. Cost and Management Accounting
- 4. Problem Solving & Decision Making
- 5. Financial Management

Table AM: Types/Topics of Training for Supervisors/Seniors

- 1. Financial Accounting
- 2. Updates of Accounting Standard
- 3. Cost and Management Accounting
- 4. Principles & Practice of Management
- 5. Accrued-based Accounting

Table AN: <u>Types/Topics of Training for Clerks/Associates</u>

- 1. Financial Accounting
- 2. Updates of Accounting Standard
- 3. Cost and Management Accounting
- 4. English Writing
- 5. Accrued-based Accounting

Table AO: <u>Types/Topics of Training for Trainers/Teachers</u>

- 1. Financial Accounting
- 2. Updates of Accounting Standard
- 3. Financial Management
- 4. Internal Control and Compliance
- 5. Economics and Statistics
- 2.59 Generally speaking, "Updates of Accounting Standards", "Financial Accounting" and "Problem Solving & Decision Making" are important training types/topics for managerial staff. "Updates of Accounting Standards", "Financial Accounting", "Cost and Management Accounting" and "Accrued-based Accounting", etc. are crucial to Supervisors/Seniors, Clerks/Associates and Trainers/Teachers.

Incentives to Encourage Employers to Provide Training to Their Employees

(Appendix 6 - Table 21)

2.60 In the 2015 Survey, employers were requested to suggest means to encourage establishments to provide training to their employees. Survey findings showed that "reimbursement of course fees to employers", "provision of subsidy to employers" and "government loan/grant to employers" were the incentives to encourage employers to invest in staff training function. The percentages of the number of establishments suggested the above three means were 45.2%, 32.7% and 9.9% respectively.

Forecast of Manpower in 2017

(Appendix 6 - Table 1)

2.61 Employers were asked to forecast their manpower in 2017 in the 2015 Survey. The forecast number of employees in January 2017 was 106 938 or an increase of 2 014 persons (1.9%) when compared with the manpower demand of 104 924 persons in January 2015. Table AP shows the distribution of manpower forecast in the four branches.

Table AP: Forecast of Manpower in 2017 by Branch by Job Level

		Manpower Demand																						
Branch		Principal/I Financial			enior Mana ancial Con			Manage	er	Sub-tota	al of Man	agerial Level	Su	pervisor/Se	enior	C	Clerk/Asso	ciate	Tı	rainer/Teac	her		Total	
	2015	2017	Increase (Decrease)	2015	2017	Increase (Decrease)	2015	2017	Increase (Decrease)	2015	2017	Increase (Decrease)	2015	2017	Increase (Decrease)	2015	2017	Increase (Decrease)	2015	2017	Increase (Decrease)	2015	2017	Increase (Decrease)
Accounting Firms	3 501	3 531	30 0.9%	1 594	1 611	17 1.1%	2 248	2 258	10 0.4%	7 343	7 400	57 0.8%	5 081	5 159	78 1.5%	10 226	10 510	284 2.7%	142	142	-	22 792	23 211	419 1.8%
Government Departments, Non-governmental Organisations and Statutory Bodies	81	81	-	669	689	20 3.0%	344	345	0.3%	1 094	1 115	21 1.9%	1 509	1 512	3 0.2%	3 120	3 146	26 0.8%	363	364	0.3%	6 086	6 137	51 0.8%
Commerce and Services Establishments	864	864	-	8 687	8 807	120 1.4%	5 588	5 586	(2) (<0.1%)	15 139	15 257	118 0.8%	14 569	14 859	290 2.0%	40 549	41 617	1 068 2.6%	317	317	-	70 574	72 050	1 476 2.1%
Industrial Establishments	42	42	-	285	285	-	552	556	4 0.7%	879	883	4 0.5%	1 162	1 163	0.1%	3 431	3 494	63 1.8%	-	-	-	5 472	5 540	68 1.2%
All Branches	4 488	4 518	30 0.7%	11 235	11 392	157 1.4%	8 732	8 745	13 0.1%	24 455	24 655	200 0.8%	22 321	22 693	372 1.7%	57 326	58 767	1 441 2.5%	822	823	0.1%	104 924	106 938	2 014 1.9%

- Employers forecasted that the total number of accounting personnel would increase from 104 924 in 2015 to 106 938 in 2017, representing a growth rate of 1.9%. Because of the uncertainty in the business outlook of the global economy, many employers were quite conservative in estimating their manpower needs in 2017. Therefore, a modest manpower growth rate was reported.
- 2.63 The forecast manpower demand of 106 938 means that employers expected the net demand for accountancy manpower in the next 24 months to be 3 770 persons:

Total	3 770
Add: Inputs to fill existing vacancies in 2015	1 756
Forecast net increase	2 014
Current manpower demand in January 2015	104 924
Forecast manpower demand in January 2017	106 938

Projection of Manpower

(Appendix 6 - Table 1)

2.64 Employers were requested to forecast their manpower requirements for the next 24 months by job level. Details of the forecast are summarised as follows:

	Manpower Demand in 2015	Forecast Manpower Demand in 2017	Grow	th (%)
Partner/Principal/Director/ Chief Financial Officer	4 488	4 518	30	0.7%
Senior Manager/ Financial Controller	11 235	11 392	157	1.4%
Manager	8 732	8 745	13	0.1%
Sub-total of Managerial Level	24 455	24 655	200	0.8%
Supervisor/Senior	22 321	22 693	372	1.7%
Clerk/Associate	57 326	58 767	1 441	2.5%
Trainer/Teacher	822	823	1	0.1%
Total	104 924	106 938	2 014	1.9%

2.65 In accordance with employers' forecast, manpower projections are then translated into projected additional manpower requirements for 2017 by job level as shown in Table AQ below.

Table AQ: Projected Additional Manpower Requirements for 2017 (Based on Employers' Forecast)

Employers' Forecast	Projected Additional Manpower Requirements for 2017
Job Level	
Managerial	200
Supervisor/Senior	372
Clerk/Associate	1 441
Trainer/Teacher	1
Sub-total	2 014
Replacement for Wastage*	
Estimated at 1.1% [^] of the Manpower Demand of 104 924 in 2015	1 154
Estimated at 1.1% [^] of the Manpower Demand of 105 926 [#] in 2016	1 165
Total	4 333

^{*} Wastage refers to those employees who left the accountancy field due to retrenchment, retirement, emigration, relocation of workplace, repatriation, further studies or taking up a non-accounting position in Hong Kong. Establishments have to recruit staff as a replacement for the wastage.

2.66 Table AQ shows that in 2017, the accountancy sector would need to recruit 4 333 accounting employees to cope with the demand resulting from manpower growth and replacing those leaving the sector permanently because of retrenchment, retirement, emigration, relocation of workplace, repatriation, further studies and taking up a non-accounting position in Hong Kong.

[^] The wastage rates are derived from Table X and assumed to be constant from 2015 to 2017.

[#] The manpower demand of 2016 is projected according to the growth rate derived from the employers' forecast number of employees in 2017 with the assumption that the annual growth rate is constant from 2015 to 2017.

Manpower Projection for 2016-2020 by the Labour Market Analysis Method

2.67 Besides employers' forecast, the Labour Market Analysis (LMA Method) and the Adaptive Filtering Method (AFM) can also be used to project the manpower of the accountancy sector for the years 2016-2020. A detailed description of the LMA Method is given in Appendix 7. The projected manpower requirements for 2016-2020 using the two methods are summarised as follows:

Table AR: Projected Manpower for 2016-2020

Year	Manpower Demand	Projecte	ed (LMA)	Projecte	ed (AFM)	Projected (EF)		
2015	104 924							
2016		106 593	(+1.6%*)	105 836	(+0.9%*)			
2017		107 628	(+1.0%**)	106 613	(+0.7%**)	106 938	(+1.9%*)	
2018		108 587	(+0.9%**)	107 249	(+0.6%**)			
2019		109 503	(+0.8%**)	107 768	(+0.5%**)			
2020		110 394	(+0.8%**)	108 193	(+0.4%**)			
* **	as percentage change vs manpower demand in 2015 as percentage change vs projected manpower in the previous year							
LMA AFM EF	Adaptive Filte	Labour Market Analysis Adaptive Filtering Method Employers' forecast at the date of survey						

2.68 The Adaptive Filtering Method uses historical manpower data to project the manpower requirements for future years. This method does not take into account qualitative factors which may have impacts on manpower. Both LMA and AFM methods show an increasing manpower trend for 2016-2020 while the forecast of manpower growth reported by employers in the 2015 Survey was 1.9% that the additional manpower for the industry in 2017 are 2 014 employees. The LMA approach has the advantage of objectivity and allows interim manpower projection updates when economic indicators become available. The AFM approach is based on historical pattern in manpower series to extrapolate the future, assuming all other variables remain unchanged whereas employers' forecast is based on personal guess and industry experience of the respondents who predicted a moderate growth in 2017. In previous surveys, the LMA was used to project the manpower requirements for the industry. In accordance with the manpower projection derived from the LMA method, the projected additional manpower requirements for 2017 have been worked out and shown in Table AS below.

Table AS: Projected Additional Manpower Requirements for 2017 (LMA Method)

Job Level	Manpower Demand in 2015 (a)	Manpower Projection for 2016 (LMA Method) [#] (b)	Manpower Projection for 2017 (LMA Method) [#] (c)	Projected Additional Employees <u>for 2017</u> (d) = (c) – (a)	Replacement $\underline{\text{for Wastage}^{\wedge}}$ (e)=[(a)+(b)]x1.1%	Projected Additional Manpower Requirements <u>for 2017</u> (f)=(d)+(e)
Managerial	24 455	25 035	25 279	824	544	1 368
Supervisor/Senior	22 321	22 700	22 921	600	495	1 095
Clerk/Associate	57 326	58 017	58 581	1 255	1 269	2 524
Trainer/Teacher	822	840	848	26	18	44
Total	104 924	106 592	107 629	2 705	2 326	5 031

[#] The projected number of employees at the four job levels are derived from the projected manpower demand in 2016 and 2017 under LMA Method (paragraph 2.67) and the ratio of manpower structure (paragraph 2.4).

[^] The wastage rates are derived from Table X and assumed to be constant from 2015 to 2017

Manpower Supply and Demand

Demand for Accounting Personnel

In accordance with the projected additional manpower requirements for 2017 listed in Table AS, the accountancy sector requires additional employees to take up 1 368 managerial positions, 1 095 supervisory positions, 2 524 clerical positions and 44 trainer/teacher positions. Regarding the analysis of minimum education requirement of employees as shown in Table J of paragraph 2.24, the accountancy sector requires 1 937 $(1\ 015 + 606 + 273 + 43)$ persons who possess a university degree to take up positions of the above four job levels. In addition, the accountancy sector needs to recruit 1 056 (208 + 297 + 550 + 1) persons who possess sub-degree/associate degree qualifications to take up positions of the above four job levels.

Supply of Accounting Personnel

2.70 Based on the information provided by the University Grants Committee of Hong Kong (UGC), the Vocational Training Council (VTC) and course providers* running accounting courses, the planned number of graduates in the accounting discipline is summed up in Table AT.

Table AT: Supply of Accounting Graduates

	Estimated Number of Graduates in 2015/2016	Estimated Number of Graduates in 2016/2017
Degree	2 607	2 442
Sub-degree	1 226#	1 252#

^{*} The Training Board wrote to local course providers requesting for their estimated number of degree and sub-degree graduates in 2015/2016 and 2016/2017. 33.3% of the course providers replied. The estimated number of graduates reported by these course providers has been included in the figures as shown in Table AT. Users of the survey findings should note that the data collected might not be comprehensive.

[#] Readers should note that not all sub-degree graduates would enter the job market immediately after graduation. Quite a number of those graduates would opt for further study.

2.71 The manpower demand for local accounting graduates in the next 24 months is presented below:

Table AU: Demand for Local Graduates of
Accounting Discipline in the Next 24 Months

Total	2 993
Sub-degree	1 056
Degree	1 937
	Demand for Graduates of Accounting Discipline

It appears from Tables AT and AU that the supply of local graduates of the accounting discipline from tertiary institutions in the next 24 months should be able to meet the demand. In addition, some local graduates of accounting discipline who did not join the accountancy sector might work in other economic sectors in the community or pursue further studies. It should be noted that the net manpower growth for the next two years as shown in paragraph 2.68 above is 2 705. Added to this is a wastage of about 1.1% of the manpower demand of 104 924 in 2015 and projected manpower demand of 106 592 in 2016 (a total of 2 326 persons). Therefore, the required number of fresh input to the accountancy sector should be 5 031 (2 705 + 2 326) which could be met by graduates from tertiary institutions and secondary school leavers.

SECTION III

RECOMMENDATIONS

Utilization of the 2015 Manpower Survey Report

3.1 The 2015 Manpower Survey Report was compiled with the aim of furnishing users with information on the manpower situation and training needs of personnel in the accountancy sector. Users are advised to take note that after the fieldwork of the survey, changes in the business environment might have some effects on the projected manpower supply and demand situation in the accountancy sector. Users are advised to be cautious when quoting the survey findings as reference materials.

Survey Findings

- Although there are uncertainties over the timing and pace of interest rate rises in the United States and the crisis in Greece exposes a deepening divergence within the European Union, the business outlook of the local economy is somewhat less volatile. In fact, the steady growth in the demand for manpower in the accountancy sector as reflected by the survey findings is considered to be consistent with the current situation in Hong Kong that the labour market is basically stable. The manpower demand of the accountancy sector in the coming two years is believed to remain stable. On the other hand, automation through the use of technology provides auditors with a means to complete tasks in a more efficient and timely manner, while allowing more time to be spent in complex and judgmental areas. Therefore, even though statutory audit work is still a major business for CPA firms, those firms also provide a full range of business advisory services to their clients such as financial planning, corporate management and internal audit.
- 3.3 There is a growing trend on increased ESG (Environmental, Social and Governance) disclosure and more companies are incorporating ESG criteria into their strategies and operations. In fact, the Hong Kong Stock Exchange encourages listed companies to identify and disclose ESG issues that are relevant to its business. In order to face the challenge of setting up an ESG reporting system, companies do need to provide training to their accounting personnel as they play a key role in sustainability reporting. On the other hand, Hong Kong has a stable and reliable stock and financial market which leads to the demand for accounting personnel. Hong Kong has a pool of accounting talents who are able to provide excellent accounting support to enterprises of the Mainland and high net worth clients. Last but not least, regulatory bodies have been adopting a tighter approach in implementing regulatory measures. Due to tighter rules and regulations imposed by regulatory bodies, the demand for relevant job holders has increased. In fact, tighter control can also mean that accounting personnel will play a more important role in terms of the provision of compliance and regulatory advice to clients.
- 3.4 After analyzing the survey findings, the Training Board accepts that the findings have reflected the manpower and training situation of the accounting personnel in the surveyed establishments. As the establishments selected for the survey had sufficient representation of the accountancy sector, the Training Board recommends that the survey

results could be used as a reference when employers formulate manpower training and development strategies for their employees.

3.5 The Training Board would also like to thank all members for their valuable views and comments on the analysis of manpower statistics of the 2015 Manpower Survey, business outlook of the accountancy profession and the manpower training and development strategies for accounting personnel. Their views have been incorporated into relevant sections of the manpower survey report for public reference.

Future Surveys

3.6 The Training Board considers that the current practice of conducting manpower surveys at a two-year interval is useful in building a series of historical data for comparison and for projecting future manpower requirements. As Hong Kong's economy is changing rapidly, it is essential that the situation of manpower demand and supply be closely monitored to enable the Training Board to recommend measures to meet the training requirements of the accountancy sector.

Manpower Demand and Training Requirements in the Accountancy Sector

3.7 Based on the manpower forecast for the next 24 months using the Labour Market Analysis Method (LMA), the Training Board has projected the future manpower and training requirements for the next 24 months by job level. With reference to the projected additional manpower requirements for 2017 listed in Table AR of paragraph 2.67, the Training Board recommends that the accountancy sector should cater for the training needs of about 109 955 persons working in the accountancy sector as shown in Table AU.

Table AU: Recommended Training Requirements for 2017

Total	104 924	5 031	109 955
Trainer/Teacher	822	44	866
Clerical/Associate	57 326	2 524	59 850
Supervisory/Senior	22 321	1 095	23 416
Managerial	24 455	1 368	25 823
Job Level	Manpower Demand in 2015	Training Requirements for Projected Additional Manpower for 2017	Total Training Requirements

Strategies to Attract and Retain Talents

3.8 Employers play a vital role in attracting and retaining talents of the accountancy sector by planning the career path of their employees. Employees will be better motivated if clear messages and specific guidelines on the route of training and development as well as the

promotion path could be conveyed to them. The provision of a better prospect to accounting personnel would be an effective strategy to attract and retain talents. This is also the motivation for youngsters to accept relatively long working hours in the accountancy sector.

3.9 Both accounting courses and the accountancy profession are popular. Many secondary school leavers would like to further their study in accounting. Those youngsters require the support of both education institutions and the accountancy sector to equip and prepare them for the workplace.

Manpower Training

- As an international financial centre as well as a leading trading and service hub, many state-owned and privately-owned enterprises in the Mainland would like to take good advantage of Hong Kong as a platform to search for business opportunities globally. In this connection, many such enterprises will set up regional offices in Hong Kong and this will then lead to a demand for more accounting personnel. This will in turn increase the demand for professionals such as accounting practitioners, analysts as well as lawyers, etc. to provide professional services for these operations. In fact, according to the "Report on Hong Kong Trade in Services Statistics" published by the Census and Statistics Department in February 2015, export of accounting, auditing, book-keeping and tax consulting services amounted to HKD1 559 million in 2013 and the Mainland is one of the largest export markets for Hong Kong's accounting services.
- 3.11 The Training Board further considers that in order for Hong Kong to maintain its status as an international financial centre, employers should make long-term plans on their manpower training and development. Nowadays, there are strong demand for asset management and financial management services in the community, not only accounting personnel but also banking and finance personnel should upgrade themselves continuously in order to meet the increasing demand for high level job skills and knowledge in the business community. Also, fresh graduates should also enhance their English proficiency as English is a major medium in business communication.
- 3.12 With regard to the mode of training, the Training Board recommends that in addition to the systematic in-house training programmes provided to their employees, employers should make good use of services provided by external training course providers. Apart from the Continuing Education Fund to support the lifelong learning process for employees' self-development, employers indicated that means such as reimbursement of course fees to employers, provision of subsidy to employers and government loan/grant to employers would help encourage them to provide training to their employees. On the other hand, the Vocational Training Council also offers services to help employers organise their training schemes. For example, the New Technology Training Scheme provides financial assistance to local companies up to a maximum of 50% of the training cost for their employees to be trained in new technologies. The Scheme covers various types of training mode including overseas training courses or industrial attachment, local training courses, and tailor-made local training courses / industrial attachments for individual companies.

Training Programmes

- 3.13 As evidenced by employers' suggestions on the training types/topics which are important to the manpower development in the accountancy sector, a wide spectrum of training programmes should be provided to accounting employees. The provision of training to employees not only upgrades the job knowledge and skills of employees, but also broadens and deepens the exposure of employees to different trades/ industries.
- 3.14 With regard to training courses/programmes, the following types/topics are recommended:
 - (i) Types/Topics of Training for Managerial Staff

"Principles and Practices of Management", "Updates of Accounting Standards", "Financial Accounting", and "Problem Solving & Decision Making" are the major types/topics of training to be recommended for accounting personnel of the managerial level;

(ii) Accounting Related Knowledge

Topics related to "Financial Accounting", "Updates of Accounting Standards", "Cost and Management Accounting", and "Accrued-based Accounting" are recommended to be offered to supervisory and clerical levels of accounting personnel.

(iii) Generic Skills

Language courses like "English Writing", "Spoken English", "Putonghua" and generic skill training in "Cross-exposure to other Accounting Functions", "Information Systems Application Skills" and "Interpersonal Skills" are recommended to be run for supervisory and clerical levels of accounting personnel.

3.15 Furthermore, same topic of training courses could be offered to accounting personnel at various job levels with depth of content adjusted to the needs of target participants to enhance the effectiveness of training.

Accountancy Seminars

3.16 The Training Board considers that there is a need to organise accountancy seminars regularly. The objectives are to provide a platform for accounting personnel at different levels to share their valuable experience and skills as well as the discussion of issues concerning the development of the accountancy profession. In addition, topics of seminars related to career development targeted at junior accounting personnel and/or students of tertiary institutions/secondary schools could also help promote the career prospects and training opportunities of young accounting personnel. Furthermore, seminars related to the business environment of the mainland of China are also recommended, in particular for personnel in commerce and services establishments.

Accountancy Training Board Membership List (as at 1.9.2015)

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<u>Members</u>

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Ms Florence IP Chai-mi (representing the Commissioner for Labour)

Ms Susanna CHAN Sau-ching (representing the Executive Director of the

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Secretary

Mr William CHOW Wing-nin (Vocational Training Council)

Accountancy Training Board

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Mr Raymond FUNG Wai-man (a representative from an industrial establishment)

Mr Jonathan NG Tai-sing (a representative from a professional body)

Mr Richard TSE Kin-pang (a representative from a non-governmental

organisation/statutory body)

Dr NG Chak-man (Vocational Training Council)

Mr Raymond CHAN Ka-chong (Institute of Professional Education And

Knowledge)

Mr Andy LI Tak-ming (Hong Kong Institute of Vocational Education)

Secretary:

Mr William CHOW Wing-nin (Vocational Training Council)

Accountancy Training Board

Terms of Reference

- 1. To determine the manpower demand of the industry, including the collection and analysis of relevant manpower and student/trainee statistics and information on socio-economic, technological and labour market developments.
- 2. To assess and review whether the manpower supply for the industry matches with the manpower demand.
- 3. To recommend to the Vocational Training Council the development of vocational education and training facilities to meet the assessed manpower demand.
- 4. To advise the Hong Kong Institute of Vocational Education (IVE) and training & development centres on the direction and strategic development of their programmes in the relevant disciplines.
- 5. To advise on the course planning, curriculum development and quality assurance systems of the IVE and training & development centres.
- 6. To prescribe job specifications for the principal jobs in the industry defining the skills, knowledge and training required.
- 7. To advise on training programmes for the principal jobs in the industry specifying the time a trainee needs to spend on each skill element.
- 8. To tender advice in respect of skill assessments, trade tests and certification for in-service workers, apprentices and trainees, for the purpose of ascertaining that the specified skill standards have been attained.
- 9. To advise on the conduct of skill competitions in key trades in the industry for the promotion of vocational education and training as well as participation in international competitions.
- 10. To liaise with relevant bodies, including employers, employers' associations, trade unions, professional institutions, training and educational institutions and government departments, on matters pertaining to the development and promotion of vocational education and training in the industry.
- 11. To organize seminars/conferences/symposia on vocational education and training for the industry.
- 12. To advise on the publicity relating to the activities of the Training Board and relevant vocational education and training programmes of the VTC.
- 13. To submit to the Council an annual report on the Training Board's work and its recommendations on the strategies for programmes in the relevant disciplines.
- 14. To undertake any other functions delegated by the Council in accordance with Section 7 of the Vocational Training Council Ordinance.

Distribution of Survey Samples 調查樣本的分布情況

	.,	*** " *** =		
	Employment Size 僱員人數	Size of Frame (as at September 2014) 機構數目 (2014年9月時)	Sample Size 樣本數目	Percentage to Total No. of <u>Establishments</u> 佔機構百分比
Accounting Firms	1 - 49	2 449	266	10.9%
會計師事務所	50 - 499	23	23	100%
	500 and over 500人或以上	5	5	100%
		2 477	294	
Government Departments, Non-governmental Organisations and Statutory Bodies 政府部門,非政府機構及 法定組織	All sizes with a relatively substantial number of accounting employees 人數不一,但僱有相當數目的會計人員	34	34	100%
Commerce and Services Establishments 商業及服務行業機構	10 - 19 20 - 99 100 - 199 200 - 499 500 and over	18 161 13 387 1 228 631 400	112 195 106 184 400	0.6% 1.5% 8.6% 29.2% 100%
	500人或以上	33 807	997	
Industrial Establishments 工業機構	10 - 19 20 - 99	2 147 1 453	53 71	2.5% 4.9%
>1(0)(11)	100 - 199	141	25	17.7%
	200 - 499	79	32	40.5%
	500 and over 500人或以上	46	46	100%
		3 866	227	
	_			
	Total 總數	40 184	1 552	

Vocational Training Council 職業訓練局

Headquarters (Industry Partnership) 總辦事處(行業合作) 6F, 20A Tsing Yi Road, Tsing Yi Island, New Territories, Hong Kong 香港新界青衣島青衣路20A號6樓 www.vtc.edu.hk

Telephone No 電話

Facsimile No 傳真

2574 3759

Our Reference 本局檔號

AC/1/2 (2015)

Your Reference 來函檔號



Dear Sir/Madam,

The 2015 Manpower Survey of the Accountancy Sector

I am writing to solicit your cooperation in the 2015 Manpower Survey conducted by the Accountancy Training Board of the Vocational Training Council.

The Accountancy Training Board is appointed by the Chief Executive of the Hong Kong Special Administrative Region (HKSAR) to advise on matters pertaining to manpower training of the accountancy sector. In order to collect information on the latest manpower situation and formulate meaningful recommendations on manpower training for the sector, the Training Board will conduct the captioned survey from 9 January 2015 to 8 February 2015.

Over the past years, the manpower survey findings have been widely used by employers and training institutions as reference materials for formulating their manpower and business plans. Your participation in the survey is important to its success and I sincerely hope that the survey will provide you with relevant manpower statistics to assist in the formulation of human resources development plans and strategies of your company.

I enclose one copy each of the Survey Questionnaire and Explanatory Notes for your reference and completion. Staff of the Census and Statistics Department (C&SD) will make telephone contacts with or visit individual establishments to assist respondents in completing questionnaires or to collect completed ones.

I wish to assure you that the information collected will be handled <u>in strict confidence</u> and will be published only in the form of statistical summaries without reference to individual organisations. May I also draw your kind attention to the fact that the Government of the HKSAR may use the data collected from this survey to assist in the formulation of manpower development policies. In compliance with the Personal Data (Privacy) Ordinance, we wish to solicit your consent for us to share the data with the Government of the HKSAR for the specific purpose of government's manpower planning and training, with the understanding that <u>confidentiality will again be strictly observed</u>.

Manpower survey reports of previous years can be found at http://actb.vtc.edu.hk. Upon completion of the 2015 Manpower Survey, the manpower survey report will also be uploaded to the website of the VTC. Kindly provide us with your email address in the enclosed questionnaire and you will be informed of the release of the survey report in due course.

Thank you for your kind participation and contribution to the manpower survey of the accountancy sector. Should you have any questions in connection with the survey, please contact the Manpower Statistics Section of the C&SD at 2116 8375.

Yours faithfully,

(Terence Cheung). Chairman

Accountancy Training Board

Vocational Training Council 職業訓練局

Headquarters (Industry Partnership) 總辦事處(行業合作) 6F, 20A Tsing Yi Road, Tsing Yi Island, New Territories, Hong Kong 香港新界青衣島青衣路20A號6樓 www.vtc.edu.hk

2574 3759

Telephone No 電話

Facsimile No 傳真

Our Reference 本局檔號 AC/1/2 (2015)

Your Reference 來函檔號



執事先生/女士:

會計業 2015年人力調查

謹代表職業訓練局屬下會計業訓練委員會致函,懇請 貴機構提供協助,以便本會進行會計業 2015 年人力調查。

會計業訓練委員會由香港特別行政區行政長官委任,負責就業內人力訓練事宜提供意見。本會將於 2015 年 1 月 9 日至 2 月 8 日期間進行調查,蒐集業內人力情況的最新資料,就人力訓練制訂適當建議。

過往人力調查收集所得的數據均被僱主及培訓機構廣泛應用於制訂人力及商業計劃上,而 貴機構的參與實是人力調查取得成功的關鍵。本會期望是次人力調查 能為 貴機構提供相關的人力數據,以便制訂人力資源發展計劃和策略。

現隨函附上調查表及附註,以供參閱填寫。政府統計處職員會以電話聯絡或造 訪個別機構單位,協助受訪者填報問卷,或收回填妥的問卷。

調查所得資料<u>絕對保密</u>,只以摘要統計數字發表,並不會提及個別機構。此外,香港特別行政區政府或會使用是次調查收集所得的數據,以制定人力發展政策。基於私隱條例規定,現請 貴機構同意本會與香港特別行政區政府分享所得數據,以供政府作人力規劃之用,本會與香港特別行政區政府將會嚴格遵守保密原則。

歷屆人力調查報告書已上載於本局網頁,網址為 <u>http://actb.vtc.edu.hk</u>。是次人力調查工作完成後之相關報告書亦將上載於上述網址,歡迎下載。請於夾附調查表填上 貴機構電郵地址,以便通知報告書的發表日期。

多謝 貴機構積極參與及對會計業人力調查作出貢獻。如對調查有任何問題,可 致電 2116 8375 與政府統計處人力統計組聯絡。

會計業訓練委員會生席

張廣達

2015年1月2日

CONFIDENTIAL

WHEN ENTERED WITH DATA

填 入 數 據 後 即 成 **機 密 文 件**

VOCATIONAL TRAINING COUNCIL 職業訓練局

THE 2015 MANPOWER SURVEY OF THE ACCOUNTANCY SECTOR 會 計 業 2015 年 人 力 調 査

QUESTIONNAIRE (ESTABLISHMENT PARTICULARS)

調査表(機構資料)

(PLEASE READ THE ATTACHED EXPLANATORY NOTES BEFORE COMPLETING THIS QUESTIONNAIRE)

(請於填表前詳閱附註)

		一 明 水 央 仪 刖 6			
For Official Use 比欄 毋 須 填 寫					
ec. Survey Code 2 1 2 3	Industry Code 4 5 6 7 8 9	Establishment No. 10 11 12 13 14 15	Enumerator's Editor's No. No.	Check Digit	No. of Employees Covered by the Questionnaire
Name of Estab 機 構 名					
Address: 地 址					
Total No. of F 機 構 的 Nature of Bus	full-time Employees in Your Establish 全職僱員總數	hment:			
Rature of Bus. 業務性					
Name of Perso 聯 絡 人					47
Position: 職 位					
Tel. No.: 電話	48 55 -	56 63	Fax No.: 圖文傳真		
Email: 電 郵	64				98

In your answers to the following questions, please note that only persons engaged in accounting and accounting-related functions such as accounting, auditing, taxation, corporate restructuring and insolvency, corporate finance, company liquidation and accountancy training, etc. should be counted; all other categories of persons engaged should be excluded.

回答下列問題時,只須填報從事會計及會計相關職務,如會計、核數、稅務、機構重組及破產、機構融資、公司清盤及會計培訓等工作的僱員的資料;其他僱員的資料則毋須填報。

VOCATIONAL TRAINING COUNCIL

職業訓練局

THE 2015 MANPOWER SURVEY OF THE ACCOUNTANCY SECTOR 會計業2015年人力調查

QUESTIONNAIRE (PART I) 調査表(第一部分)

				明旦	双 (为)	もとり			1		
(A) Principal Jobs 主要職務			(B) No. of Employees as at 2.1.2015 在 2.1.2015 之 僱員人數	(C) No. of Vacancies as at 2.1.2015 在 2.1.2015 之 空缺數目	(D) Forecast No. of Employees in 24 Months' Time 預測 24 個月後的 僱員人數	(E) Minimum Education Requirement for the Principal Job 此主要職務的基 本教育程度要求 (see	(F) Type of Professional Qualification Required for the Principal Job 此主要職務	(G) Minimum Requirement on Year(s) of Experience in the Industry 在此行業	(H) Average Age Range 平均年齡 (see Column I) (見 I 欄)	for Column	(I) the following Codes as (E), (F), (G) and (H). 編號,填入(E)、(F) 欄內。 For Column (E)
Level 職級	Rec. Type	Code 編號				Column I) (見I欄)	要求 專業資格 的類別 (see Column I) (見I欄)	的基本 年資要求 (see Column I) (見 I 欄)		Code 編號	供(E)欄用 Education Level 教育程度
		8-10	11-14	15-17	18-21	22	23	24	25		
1 Partner/Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	2	1 0 1	1 1 1		1 1 1					1	University Degree or Above 大學學位或以上
2 Senior Manager/Financial Controller 高級經理/財務總監	2	2 0 1								2	Higher Diploma/ Associate Degree or
3 Manager 經理	2	3 0 1									equivalent 高級文憑/副學士
4 Supervisor/Senior 主管	2	4 0 1								3	或同等學歷 Diploma/Higher
5 Clerk/Associate 文員	2	5 0 1									Certificate/ Certificate or equivalent
6 Trainer/Teacher 培訓人員	2	6 0 1									文憑/高級證書/ 證書或同等學歷 Hong Kong Diploma of
7	2									4	Secondary
8	2									_	Education / Matriculation 香港中學文憑考試/預科 Secondary 5 or equivalent
10	2									5	中五或同等學歷 Below Secondary Five
11	2										中五以下
12	2										For Column (F)
13	2									Code	供(F)欄用 Professional Qualification
14	2									編號 1	專業資格 HKICPA (Practising)
15	2									2	執業會計師 Qualified Accountant (e.g.
16	2										members of the HKICPA or other accounting bodies
17	2									-	合資格會計師 (例如: 香港會計師公會
18	2									3	或其他會計團體會員) Accounting Technician
19	2										認可財務會計員
20	2										For Column (G) 供(G)欄用
21	2									Code	Year(s) of Experience
22	2									編號	in the Industry 在此行業的年資
23	2									A B	Less than 3 Years 少於 3 年 3 Years - Less than 6 Years
24	2									С	3 年至少於 6 年 6 Years - Less than 10 Years
25	2									D	6年至少於 10年 10 Years or Above
26	2									1	10 年或以上
27	2									1	For Column (H)
28	2									Code	供(H)欄用 Average Age Range
29	2									編號 1	平均年齡 Below 35
30	2									2	35 歳以下 35-50
31	2									3	35 歳至 50 歳 Over 50
32	2										50 歲以上
33	2	1 1 1		I 1 1	1 1 1 1						
34						 		1			

[□] If additional lines are necessary, please tick here and enter on supplementary sheet(s). 如此頁不敷應用,請先✔, 然後另紙繼續填寫 。

1.

VOCATIONAL TRAINING COUNCIL 職業訓練局

THE 2015 MANPOWER SURVEY OF THE ACCOUNTANCY SECTOR 會計業 2015 年人力調查 QUESTIONNAIRE (PART II)

For Offic 此欄母須	cial Use Only 頁填寫	
Er. No.		

QUESTIONNAIRI 調查表(第二			Es	t. No.		
The number of employees who left in the p按原因劃分,過去 12 個月內(1.1.2014				by reason:		
(I) Leaving of the company is initiated 由僱員主動申請離職		ree				
E E C	Partner/ Principal/Director/ nief Financial Officer 多人/總監/首席財務官	Senior Manager/ Financial Controller 高級經理/財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員
(a) Taking up another accounting position in Hong Kong 轉投本港另一間機構 擔任會計職務	8	11	14	17	20	23
(b) Taking up a non-accounting positio 轉投本港另一間機構擔任非會計	on in Hong Kor ·職務	ng				
(i) Better Working Hours 較佳工作時間	26	29	32	35	38	41
(ii) Better Remuneration Package 較佳薪金及福利條件	44	47	50	53	56	59
(iii) Better Prospects 較佳工作前途	62	65	68	71	74	77
(iv) Others 其他 Please specify 請註明	80	83	86	89	92	95
(c) Emigration 移民	98	101	104	107	110	113
(d) Repatriation 回國	116	119	122	125	128	131
(e) Relocation of workplace 遷改工作地點						
(i) To the mainland of China/ Macau/Taiwan 往中國內地/澳門/台灣	134	137	140	143	146	149
(ii) To other countries 往其他國家	152	155	158	161	164	167
(f) Retirement 退休	170	173	176	179	182	185
(g) Further studies 繼續進修	188	191	194	197	200	203
(h) Other reasons 其他原因 Please specify 請註明	206	209	212	215	218	221
For Official Use Only 此欄毋須填寫	224	227	230	233	236	239

	(II)	Leaving of the company is in 由公司安排僱員離職	itiated by the comp	oany				
		Reason 原因	Partner/ Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	Senior Manager/ Financial Controller 高級經理/財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員
	(a)) Retrenchment 裁員	242	245	248	251	254	257
	(b)	Re-structure / Closure of the Company公司改組/結業	he	263	266	269	272	275
	(c)) Expiry of employment cor 僱傭合約期滿	ntract	281	284	287	290	293
	(d)) Poor performance 工作表現欠佳	296	299	302	305	308	311
	(e)) Removal of the company out of Hong Kong 公司遷離香港	314	317	320	323	326	329
	(f)	Other reasons 其他原因	332	335	338	341	344	347
		Please specify 請註明 —						
		_						
		ficial Use Only 計須塡寫	350 35	3 350	5 35	9 36	2 30	55 368
2.	the cor	indicate the number of resign mpany. 量員在離職前的平均工作年期			erage period of	employment b	efore they left	
		Number of Years 年數	Partner/ Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	Senior Manager/ Financial Controller 高級經理/財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員
	(a)) Less than 1 year 少於 1 年	369	372	375	378	381	384
	(b)	1 year to less than 3 years 1 年至少於 3 年	387	390	393	396	399	402
	(c)	3 years to less than 5 years 3 年至少於 5 年	405	408	411	414	417	420
	(d)) 5 years to less than 10 yea 5 年至少於 10 年	rs	426	429	432	435	438
	(e)) 10 years or above 10 年或以上	441	444	447	450	453	456
		ficial Use Only 投填寫	459 46	2 46:	5 46	8 47	1 4	74 477

(II)

3.	The number of recruits in the past tw 按來源劃分,過去 12 個月內(1.1				:		
	Source 來源	Partner/ Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	Senior Manager/ Financial Controller 高級經理/財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員
	(a) From an accounting position of another company 來自另一間機構而擔任 會計職務者	478	481	484	487	490	493
	(b) From a non-accounting position of another company 來自另一間機構而擔任 非會計職務者	496	499	502	505	508	511
	(c) From a college/school direct 直接來自院校/學校						
	(i) Graduate of University Degree or Above 大學學位或以上畢業生	514	517	520	523	526	529
	(ii) Sub-degree Holder (HD/AD/D/HC/C or Equival 副學位畢業生(高級文憑/ 副學士/文憑/高級證書/ 證書或同等學歷)	532	535	538	541	544	547
	(iii) Secondary School Leaver or Below 中學程度或以下	550	553	556	559	562	565
	(d) Other sources 其他來源 Please specify 請註明 —	568	571	574	577	580	583
	For Official Use Only 此欄毋須填寫	586 589	592	595	599	60	1 604
4.	For the number of recruits as shown members of the HKICPA or other acc 就上述問題 3 列出之招聘僱員人數	counting bodies):	_		_		
	Number of Qualified Accountants 合資格會計師人數	605	同級(第2年/米) (對第5 m. 	611	614	617	620
	For Official Use Only 此欄毋須填寫	623					

	Geographic Origin 地域來源	Partner/ Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	Senior Manager/ Financial Controller 高級經理/財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員
	(a) Hong Kong 香港	624	627	630	633	636	639
	(b) Mainland China 中國內地	642	645	648	651	654	657
	(c) Macau 澳門	660	663	666	669	672	675
	(d) Taiwan 台灣	678	681	684	687	690	693
	(e) Other places 其他地方	696	699	702	705	708	711
	Please specify 請註明 -						
	(If there was no recruit from (b) (如六個職級均沒有來自(b)中	o) Mainland China fo 國內地的新招聘僱	r all the six job 員,請轉到問	levels, please 題 7 繼續作答	go to Question	Seven.)	
	For Official Use Only 此欄毋須填寫	714 717	7 720	723	3 726	72	9 732
6.	For those employees whose geograthe number of recruits according to 就上述問題 5 列出之地域來源為取地點列出相關的僱員人數:	the place of origin of	of their first qua	lification (Cert	tificate or above	e):	
		Partner/ Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	Senior Manager/ Financial Controller 高級經理/財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員
	(a) Mainland China 中國內地	733	736	739	742	745	748
	(b) Hong Kong 香港	751	754	757	760	763	766
	(c) Europe / North America 歐美	769	772	775	778	781	784
	(d) Other places 其他地方	787	790	793	796	799	802
	Please specify 請註明 - -						
	For Official Use Only 此欄毋須填寫	805 808		812		82	0 823

5. The number of recruits in the past twelve months (1.1.2014 to 31.12.2014) by geographic origin : 按地域來源劃分,過去 12 個月內(1.1.2014 至 31.12.2014)所招聘的僱員人數:

From	To		No. of Internal Promotions
<u>曲</u>	<u>至</u>	-	由内部晉升的僱員人數
(a) Manager/Senior Manager/ Financial Controller 經理/高級經理/財務總監	Partner/ Principal/Director/ Chief Financial Offi 合夥人/總監/首席則		824
(b) Manager 經理	Senior Manager/ Financial Controller 高級經理/財務總監		827
(c) Supervisor/Senior 主管	Manager 經理	ı.	830
(d) Clerk/Associate 文員	Supervisor/Senior 主管		833
(e) Others 其他職級	Clerk/Associate 文員		836
(f) Others 其他職級	Trainer/Teacher 培訓人員		839
For Official Use Only			
比欄毋須填寫 If your company employs part-time employees reported in Part I, please	se state the total number	of these part-time staff.	_
比欄毋須填寫 If your company employs part-time employees reported in Part I, please	se state the total number 计僱員外,如 貴機構亦 of Full-	of these part-time staff.	dition to those full-time accounting 計工作,請提供此等兼職員工的
比欄毋須填寫 If your company employs part-time employees reported in Part I, please 除了在第一部分填報的全職會計	se state the total number 上僱員外,如 貴機構亦 of Full-	of these part-time staff. 不有聘用兼職員工負責會 Present No. time Accounting Employ (Reported in Part I) 現有全職的 會計僱員人數	dition to those full-time accounting 計工作,請提供此等兼職員工的 ees No. of Part-time Accounting Employee
比欄毋須填寫 If your company employs part-time employees reported in Part I, please 除了在第一部分填報的全職會計	se state the total number 上僱員外,如 貴機構力 of Full- (在 tef Financial Officer	of these part-time staff. 不有聘用兼職員工負責會 Present Notime Accounting Employ (Reported in Part I) 現有全職的 會計僱員人數 -E第一部分填報的數據)	dition to those full-time accounting 計工作,請提供此等兼職員工的 ees No. of Part-time Accounting Employee
比欄毋須填寫 If your company employs part-time employees reported in Part I, please 除了在第一部分填報的全職會計 (a) Partner/Principal/Director/Chie 合夥人/總監/首席財務官 (b) Senior Manager/Financial Com	se state the total number 上僱員外,如 貴機構力 of Full- (在 tef Financial Officer	r of these part-time staff. 不有聘用兼職員工負責會 Present Notime Accounting Employ (Reported in Part I) 現有全職的 會計僱員人數 - 第一部分填報的數據)	dition to those full-time accounting 計工作,請提供此等兼職員工的 ees No. of Part-time Accounting Employee: 兼職會計僱員人數
th欄毋須填寫 If your company employs part-time employees reported in Part I, please 余了在第一部分填報的全職會計 (a) Partner/Principal/Director/Chie 合夥人/總監/首席財務官 (b) Senior Manager/Financial Con 高級經理/財務總監 (c) Manager	se state the total number 上僱員外,如 貴機構力 of Full- (在 tef Financial Officer	r of these part-time staff. 不有聘用兼職員工負責會 Present Notime Accounting Employ (Reported in Part I) 現有全職的 會計僱員人數 - 第一部分填報的數據)	計工作,請提供此等兼職員工的 ees No. of Part-time Accounting Employee 兼職會計僱員人數
th欄毋須填寫 f your company employs part-time employees reported in Part I, please 余了在第一部分填報的全職會計 合夥人/總監/首席財務官 (a) Partner/Principal/Director/Chie 合夥人/總監/首席財務官 (b) Senior Manager/Financial Con高級經理/財務總監 (c) Manager經理 (d) Supervisor/Senior	se state the total number 上僱員外,如 貴機構力 of Full- (在 tef Financial Officer	rof these part-time staff. 不有聘用兼職員工負責會 Present Notime Accounting Employ (Reported in Part I) 現有全職的 會計僱員人數 E第一部分填報的數據)	計工作,請提供此等兼職員工的 ees No. of Part-time Accounting Employee 兼職會計僱員人數

9.		estimate the number of staff t 效育程度劃分,列出 貴機構					• 1	educa	ation le	vel.				
		Education Level 教育程度	Partner/ Principal/Direc Chief Financial C 合夥人/總監/首席	fficer	Senior Mana Financial Con 高級經理/財材	troller	Manager 經理	_	Supervi Senic 主管	or	Clerk Associa 文員		Train Teacl 培訓	ner
	(a)	Graduate of University Degree or Above 大學學位或以上畢業生	892		895		898		901		904		907	
	(b)	Sub-degree Holder (HD/AD/D/HC/C or Equiva 副學位畢業生(高級文憑/ 副學士/文憑/高級證書/ 證書或同等學歷)	910		913		916		919		922		925	
	(c)	Secondary School Leaver or Below 中學程度或以下	928		931		934		937		940		943	
		fficial Use Only 分須填寫	946	949		952		055		958		961		964
10.	numbe 就上刻	e number of staff to be recruite er of qualified accountants (e.g 並問題 9 列出之未來 24 個月 豊會員):	g., members of th	ne HK	ICPA or o	ther ac	counting	bodi	es):					
			Partner/ Principal/Director/ Chief Financial Officer 夥人/總監/首席財務官	Financi	or Manager/ ial Controller 理/財務總監	Mana 經理		Ŝ	ervisor/ enior E管	Ass	erk/ ociate C員	Tea	niner/ ncher 人員	
	A	umber of Qualified ccountants 音資格會計師人數	965	968		971		974		977		980		
		fficial Use Only }須塡寫	983											

- End of Questionnaire (Part II) -

- 調查表 (第二部分) 完 -

2.

VOCATIONAL TRAINING COUNCIL 職業訓練局 THE 2015 MANPOWER SURVEY OF THE ACCOUNTANCY SECTOR 會計業 2015 年人力調查 QUESTIONNAIRE (PART III) 調查表(第三部分)

Senior Manager/ Financial Controller

高級經理/財務總監

Manager 經理 Clerk/ Associate 文員 Trainer/ Teacher

培訓人員

Supervisor/ Senior

主管

1. Has your company experienced any recruitment difficulty in the past 12 months (1.1.2014 to 31.12.2014)? 過去 12 個月內(1.1.2014 Ξ 31.12.2014) 貴機構在招聘僱員時有否遇到困難?

Partner/

Principal/Director/ Chief Financial Officer

合夥人/總監/首席財務官

(a) Yes 有	984	985	986	987	988	989
(b) No 沒有	990	991	992	993	994	995
(c) Has not recruited or tried to recruit in the past twelve m 過去 12 個月未曾招聘或 未有嘗試招聘僱員	onths ⁹⁹⁶	997	998	999	1000	1001
(If (b) or (c) is selected for all (如六個職級均選擇(b)或(c)」	the six job levels, pl 頁,請轉到問題 3 線	ease go to Questi 繼續作答)	ion Three)			
If your company has experienced what do you think are the reasons 如 貴機構過去 12 個月內(1.1.20) (每職級可提供多於一項原因)	? (You may provide	e more than one r	eason for each	job level.)		
Reason 原因	Partner/ Principal/Director/ Chief Financial Offic 合夥人/總監/首席財務			Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員
(a) Insufficient accountancy grade from tertiary institutions 專上院校會計畢業生人數不	1002	1003	1004	1005	1006	1007
(b) Lack of candidates with relevant experience and training 缺乏具相關經驗及訓練的職	1008	1009	1010	1011	1012	1013
(c) Working conditions/remunera package could not meet recruiexpectations 服務條件/薪酬未能符合 求職者的要求		1015	1016	1017	1018	1019
(d) Other reasons 其他原因 Please specify 請註明	1020	1021	1022	1023	1024	1025
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The number of accounting employees of your company who have to work in Mainland China (only those still under Hong Kong company's payroll should be included): 須在中國內地工作的會計僱員人數(只包括繼續由香港公司支薪的僱員): As at 2 January 2015 Projected no. for January 2017 在2015年1月2日 在2017年1月的預測人數 (a) Partner/ Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官 Stationed Basis 長駐 Travelling Basis 非長駐 (b) Senior Manager/Financial Controller 高級經理/財務總監 Stationed Basis 長駐 **Travelling Basis** 非長駐 (c) Manager 經理 Stationed Basis 長駐 Travelling Basis 非長駐 (d) Supervisor/Senior 主管 Stationed Basis 長駐 Travelling Basis 非長駐 (e) Clerk/Associate 文員 Stationed Basis 長駐 **Travelling Basis** 非長駐 (f) Trainer/Teacher 培訓人員 Stationed Basis 長駐 **Travelling Basis**

Note:	Stationed Basis is defined as the duration to which an employee stays in Mainland China accounts for 50% or above
	of the working time.

註: 長駐是指一位僱員逗留在中國內地工作的時間佔其工作時間百分之五十或以上。

非長駐

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4. The effects of Mainland operations on your Hong Kong accounting personnel: 内地業務對 貴機構本地會計人員的影響:							
				As at 2 Janu 在 2015 年 1	ary 2015 l 月 2 日	Projected no. for J 在 2017 年 1 月	anuary 2017 的預測人數
	a result of dev	nployees need to velopment in Ma 吴業務而須增聘	be recruited as inland operation	1103		1106	
	to deal with M terms of contr skills and Ma 為處理內地 溝通技巧及F	of existing Hong mployees to be trainland operation, communication inland regulation 業務而須接受管內地法規等方面會計僱員人數。	ained ons in on as. 理、	1109		1112	
	(c) Any other eff 其他影響	ects					
		Please specify 請註明					
5.	months (1.1.2014 貴機構在過去 12 	to 31.12.2014)? 2.個月內(1.1.201 5 (Please specif (Please go to	4 至 31.12.201 y the location 請 Question Seven)	4)有否將與會 註明地點:		ong Kong in the past 離香港?)	twelve
6.	Kong as a result of payroll should be	of the moving out included) as a pe 相關的工作遷離	ees who have be of the accounting crcentage of the t 香港而須調職至	g-related func otal number of	tions (only those to existing account)	osidiaries / affiliates of under the subsidiaries ing personnel. 員(只包括由港外附属	' / affiliates'
			<1	10%	10% - 30%	>30% - 50%	>50%
	(a) Mainland Chi 中國內地	ina		1117	1118	1119	1120
	(b) Macau 澳門			121	1122	1123	1124
	(c) Taiwan 台灣			1125	1126	1127	1128
	(d) Other places 其他地方	Please specify 請註明		1129	1130	1131	1132
		明山"刀					
	For Official Use (此欄毋須塡寫	Only	11	33 1134	1135 1136	1137 1138 1139	1140

7. If your company in Hong Kong outsourced the accounting-related functions to another company in/outside Hong Kong, please advise the major place where the jobs were actually carried out. (You can only select one option.) 如 貴機構把與會計相關的工作外判給香港的其他公司/港外的其他公司,請說明實際進行此等工作的主要地點。(只可選擇一個選項。)					
	(a) Hong Kong 香港	1141			
	(b) Mainland China 中國內地	1142			
	(c) Macau 澳門	1143			
	(d) Taiwan 台灣	1144			
	(e) Other places 其他地方	1145			
	Please specify 請註明 ————				
	(f) Not Known				
	不知道	1146			
	(g) Not Applicable 不適用	1147			
	For Official Use Only 此欄毋須填寫	.8			

8.	Please give information on the training expenses of your company from 2013 to 2015. 請提供 貴機構由 2013 年至 2015 年的訓練支出情況。								
			(a) The training expenses in 2014 as compared with those in 2013 2014 年與 2013 年 的訓練開支的比較			(b) The training budget for 2015 as compared with the training expenses in 2014 2015 年的訓練開支預算 與 2014 年的訓練開支的比較			
			In-l	nouse Training	External Training	In-house Training	External Training		
	(i)	No Change 沒有改變		<u>内部訓練</u> ————————————————————————————————————	外間訓練	<u></u> 内部訓練	外間訓練		
	(ii)	Increased by 增加							
		> 50%		1153	1154	1155	1156		
		>20% - 50%		1157	1158	1159	1160		
		>10% - 20%		1161	1162	1163	1164		
		5% - 10%		1165	1166	1167	1168		
	(:::)	< 5%		1169	1170	1171	1172		
	(iii)	Decreased by 減少 > 50%		1173	1174	1175	1176		
		>20% - 50%		1177	1178	1179	1180		
		>10% - 20%		1181	1182	1183	1184		
		5% - 10%		1185	1186	1187	1188		
		< 5%		1189	1190	1191	1192		
	For (此欄	Official Use Only 出現須塡寫		1193	1194 1195	1196 1197			

9. Please estimate the percentage of training to be provided by external course providers to your employees in the next twelve months.

請估計在未來 12 個月將由外間培訓機構提供訓練予 貴機構僱員的百分比。

_	Partner/Principal/Director/Chief Financial Officer/ Senior Manager/ Financial Controller/Manager 合夥人/總監/首席財務官/高級經理/財務總監/經理	Supervisor/Senior 主管	Clerk/Associate 文員	Trainer/Teacher 培訓人員
0%	1198	1199	1200	1201
>0% - 24%	1202	1203	1204	1205
>24% - 49%	1206	1207	1208	1209
>49% - 74%	1210	1211	1212	1213
>74% - <100	% 1214	1215	1216	1217
100%	1218	1219	1220	1221
Estimated To Training hou 估計總訓練問	rs 1222	1226	1230	1234
For Official Use (比欄毋須填寫	Only	1239 1240	1241 1242	1243

共參	,	Code 編號	Please specify if the suggested type/topic of training is not included in the list of examples provided. 如建議的訓練類別/課題不包括在所提供的例子清單內,請詳細註明
(a)	Partner/Principal/Director/ Chief Financial Officer	1244	And individual mission in the control of the contro
	合夥人/總監/首席財務官	1247	<u> </u>
		1250]
<i>(</i> 1.)		1253	
(b)	Senior Manager/ Financial Controller 高級經理/財務總監	1256]
	高級經基/別務施品	1262	J
		1265	
		1268	
(c)	Manager 經理	1271]
		1277]
		1280]
		1283]
(d)	Supervisor/Senior 主管	1286	
		1299	J
		1295	
		1298]
		1301	. ————————————————————————————————————
		1304]
(e)	Clerk/Associate	1310]
	文員	1313	
		1316	J
		1322	J
(f)	Trainer/Teacher	1325]
	培訓人員	1328	
		1331	, J
		1337]
		1340	

Examples of Training Topics 訓練課題的例子

Code 編號	Skills/Knowledge (II) 技能/知識	Code 編號	Skills/Knowledge 技能/知識	(III)	Code 編號	Skills/Knowledge 技能/知識
General Management Knowledge 一般管理知識		Basic Job-related Knowledge 基本業務知識			Generic Skills 通用技能	
101	Principles & Practice of Management 管理理論與實務	201	Financial Accounting 財務會計		301	English Writing 英文書寫
102	Problem Solving & Decision Making 解決問題及決策	202	Cost and Management Accounting 成本和管理會計		302	Spoken English 英語會話
103	Strategic Management 策略管理	203	Internal Control and Compliance 内部監察、條例執行和企業管治		303	Chinese Writing 中文書寫
104	Marketing Management 市場管理	204	Tax Compliance and Planning 遵從稅規和稅務策劃		304	Cantonese 廣東話
105	Quality Management 優質服務管理	205	Auditing 審計學		305	Putonghua 普通話
106	Risk Management 風險管理	206	Business Law 商業法律		306	Interpersonal Skills 人際關係技巧
107	Stress Management 壓力處理	207	Company Law and Practice 公司法和實務		307	Marketing/Selling Skills 市場推廣/銷售技巧
108	Crisis Management 危機管理	208	Economics and Statistics 經濟學和統計學		308	Information Systems Application Skills 資訊系統應用技巧
109	Human Resources Management 人力資源管理	209	Financial Management 財務管理		309	Presentation Skills 演說技巧
110	Leadership 領導才能	210	Management Information System 管理資訊系統		310	Cross-exposure to Other Accounting Functions 其他會計軟件的相互使
111	Team Building 團隊之建立	211	PRC Accounting System 內地會計制度		311	Effective Influencing and Negotiation Skills 發揮影響力及談判技巧
112	Motivation 激勵	212	PRC Taxation System 内地稅務制度			
113	Coaching & Counseling 訓練及輔導下屬	213	Updates of Accounting Standard 最新會計準則			
114	Dealing with Conflict 處理衝突	214	Accrued-based Accounting 應計制會計			
115	Implementing Change 推行變革	215	Financial Instruments 金融工具			
116	Time Management 時間管理	216	Common Law Jurisdiction 普通法司法管轄區			
117	ISO Audit ISO 審核	217	China Business Studies 中國商貿知識			
118	Public Relations 公共關係	218	Corporate Financing 企業融資			
119	Performance Management 績效管理					

(You may	entives do you think may encourage employers to provide training to their employees? y select more than one option.) f甚麼方法可有效鼓勵僱主提供訓練予其僱員? (可選擇多於一個選項。)
1350	Reimbursement of course fees to employers 向僱主退還僱員學費
1351	Provision of subsidy to employers 提供僱員訓練津貼予僱主
1352	Government loan/grant to employers 政府給予僱主貸款/補助金
1353	Others (Please specify) e.g. Best Employer Award 其他(請註明)例如:最佳僱主獎
	(i)
	(ii)
	(iii)
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- End of Questionnaire (Part III) -

- 調查表(第三部分)完 -

Thank you for your co-operation 多謝合作

The 2015 Manpower Survey of the Accountancy Sector

Explanatory Notes

1. Scope of the Survey

The scope of this survey includes accounting practising firms; government departments and non-governmental organisations; and commercial, servicing and industrial establishments.

2. Please complete all parts of the questionnaire.

3. Column 'A' - Definition of Job Levels

This survey deals with the manpower requirements and training needs of the persons engaged in accounting and accounting-related functions such as accounting, auditing, taxation, corporate restructuring and insolvency, corporate finance, company liquidation and accountancy training, etc. in your organisation. In the enclosed questionnaire, all references to partners/principals/directors/chief financial officers (including working proprietors), senior managers/finance controllers, managers, supervisors/seniors, clerks/associates and trainers/teachers are restricted to those who are principally engaged (50% or more of the working time) in some or all of these areas of responsibility. The grades of staff are distinguished in terms of duties an employee performs rather than the seniority or title he/she happens to hold. Partners/Principals/Directors/Chief Financial Officers, Senior Managers/Financial Controllers, Managers, Supervisors/Seniors, Clerks/Associates and Trainers/Teachers are defined as follows:

Partners/Principals/Directors/Chief Financial Officers

Owners, partners, principals or directors of accounting firms who are responsible for the administration and management of the accounting firms. This category also includes those professionally qualified persons like chief financial officers working in commercial, servicing and industrial establishments.

Senior Managers/Financial Controllers/Managers

Persons responsible for some or all of the following functions:

- (1) supervision and co-ordination of the activities of accounting, auditing and financial personnel;
- (2) establishment and implementation of accounting, auditing and financial policies;
- (3) design, evaluation and implementation of accounting systems;
- (4) preparation and consolidation of financial or costing reports;
- (5) preparation of budgets and forecasts;

- (6) implementation of budgetary control, cash control and credit control;
- (7) internal control and audit; and
- (8) treasury control and administration.

They are normally professionally qualified persons and can include chief accountants, financial accountants, group accountants, management accountants, auditors, treasurers and controllers.

Senior Managers/Financial Controllers should normally have at least five years' accounting managerial experience.

Managers have less than five years' accounting managerial experience.

Supervisors/Seniors

Persons who normally perform some of the functions of Senior Managers/Financial Controllers/Managers as listed above. They are usually under the supervision of a manager, and are often themselves in charge of one or more subordinates. They include assistants to the managerial posts, e.g. assistants to cost accountants, audit supervisors/seniors and chief clerks.

Clerks/Associates

Persons who are normally engaged in compiling, classifying and recording data, verifying records, posting entries, balancing books and preparing reports. They include accounting clerks, data input clerks, junior audit staff/staff accountants, tax juniors and similar positions.

Trainers/Teachers

Persons who are engaged to train or teach people to perform accounting or accounting-related functions.

4. Column 'B' - Number of Employees as at 2.1.2015

'Employees' refer to those working full-time under the payroll of the company. These include proprietors, and partners working full-time for the company. This definition also applies to 'employee(s)' appearing in other parts of the questionnaire.

5. Column 'C' - Number of Vacancies as at 2.1.2015

'Number of Vacancies as at 2.1.2015' refers to those unfilled, immediately available job openings as at 2.1.2015 for which the company is actively trying to recruit.

6. <u>Column 'D' - Forecast Number of Employees in 24 Months' Time</u>

Please fill in the forecast number of employees you will be employing for each principal job in the next 24 months. The number given could be more/less than that in Column 'B' if an expansion/a contraction is expected.

7. Column 'E' - Minimum Education Requirement for the Principal Job

Please enter in Column 'E' the appropriate code number as given in Column 'I' showing the minimum education level which an employer requires his employee(s) should possess.

8. <u>Column 'F' - Type of Professional Qualification Required for the Principal Job</u>

Please enter in Column 'F' the appropriate code number as given in Column 'I' showing the professional qualification in the industry that an employer requires his employee(s) should possess.

9. Column 'G' - Minimum Requirement on Year(s) of Experience in the Industry

Please enter in Column 'G' the appropriate code number as given in Column 'I' showing the minimum year(s) of experience in the industry that an employer requires his employee(s) should possess.

10. Column 'H' - Average Age Range

Please enter in Column 'H' the appropriate code number as given in Column 'I' showing the average age range of employees.

Note:

The information collected will be treated <u>in strict confidence</u> and will be published only in the form of statistical summaries without reference to individual organisations.

<u>會計業 2015 年人力調查</u> 附<u>註</u>

1. 調查範圍

是次調查範圍包括會計師事務所、政府部門及非政府機構,以及商業、服務業及工業機構。

2. 請填妥調查表所有部分。

3. (A) 欄 — 職級說明

本會現擬調查 貴機構內,從事會計及會計相關職務,如會計、核數、稅務、機構重組及破產、機構融資、公司清盤及會計培訓等工作的僱員的人力需要及訓練需求。夾附的調查表內所提及的合夥人/總監/首席財務官(包括在機構內任職的東主)、高級經理/財務總監、經理、主管、文員及培訓人員,乃指主要負責(佔一半或以上的工作時間)這些範疇部分或全部工作的人員。員工職級應按職務劃分,不必局限於其年資或職位名稱。有關合夥人/總監/首席財務官、高級經理/財務總監、經理、主管、文員及培訓人員的定義如下:

合夥人/總監/首席財務官

會計師事務所的東主、合夥人或總監,負責該事務所的行政及管理工作。此級人員亦包括那些具備專業資格的人員,如在商業、服務業及工業機構任職的首席財務官。

高級經理/財務總監/經理

須負責下列部分或全部工作:

- 1. 督導與協調會計、核數及財務人員的工作;
- 2. 制定與推行會計、核數及財務政策;
- 3. 制定、評估與推行會計制度;
- 4. 編製與綜合財務或成本報告;
- 5. 編製財政預算及預測;
- 6. 執行預算、現金及信貸控制等工作;
- 7. 内部監督及核數;及
- 8. 監督與管理財務工作。

經理級人員通常具備專業資格;此級人員包括總會計師、財務會計 師、集團會計師、管理會計師、核數師、司庫及財務總監。

高級經理/財務總監: 具五年或以上會計管理經驗。

經理: 具五年以下會計管理經驗。

主管

一般負責上列高級經理/財務總監/經理的部分職務。他們通常隸屬一名經理級人員,而本身又有一名或多名下屬。主管級人員包括經理助理,例如成本會計師助理、核數主任及文員主管。

文員

通常負責將資料編纂、分類及紀錄、檢核紀錄、入帳、平衡帳戶及編寫報告;此級人員包括會計文員、資料輸入文員、核數員、稅務員及類 似職位。

培訓人員

負責會計或會計相關職務的培訓工作。

4. (B) 欄 - 在 2.1.2015 之僱員人數

「僱員」指在 貴機構內全職工作的受薪人員,其中包括在公司內全職工作的東主及合夥人。調查表他處出現的「僱員」一詞,定義亦同。

5. (C) 欄 - 在 2.1.2015 之空缺數目

「在 2015 年 1 月 2 日之空缺數目」指該職位在 2015 年 1 月 2 日仍 懸空,須立刻填補而現正積極招聘人員填補。

6. (D) 欄 - 預測未來 24 個月的僱員人數

請填上 貴機構預測在 24 個月後從事主要職務的僱員人數。如估計業務屆時可能擴張/收縮,此欄所填的數字應多於/少於 (B) 欄。

7. (E) 欄 - 僱員基本教育程度的要求

請按 (I) 欄所示編號把僱主認為僱員需要持有的基本教育程度填入 (E) 欄內。

8. (F) 欄 - 僱員在此行業的專業資格要求

請按 (I) 欄所示編號把僱主認為僱員需要持有的專業資格填入 (F) 欄內。

9. (G) 欄 - 僱員在此行業的基本年資要求

請按 (I) 欄所示編號把僱主認為僱員需要擁有的在此行業的基本年資要求填入 (G) 欄內。

10. (H) 欄 - 平均年齡

請按 (I) 欄所示編號把各主要職務僱員的平均年齡填入 (H) 欄內。

備註:

調查所得資料絕對保密,只以摘要統計數字發表,並不會提及個別機構。

Analysis of Responses 調查回應分析

				23 1/1			
Branch 門類	Employment Size 僱員人數	No. of Establishments Selected 選定機構數目	With Accounting Staff 有僱用 會計人員 的機構數目	Without Accounting Staff 沒有僱用 會計人員 的機構數目	Establishments Closed or Not Yet Started Operations 已停業或未開業 的機構數目	Establishments Moved or Not Contacted 已搬遷或無法 接觸的機構數目	No Response 沒有 回覆的機構 數目
Accounting Firms 會計師事務所	All Sizes 人數不一	294	248	0	9	15	22
Government Departments, Non-governmental Organisations and Statutory Bodies 政府部門,非政府機構及 法定組織	All Sizes 人數不一	34	32	0	0	2	0
Commerce and Services Establishments 商業及服務行業機構	10 and Over 10 人或以上	997	642	171	11	104	69
Industrial Establishments 工業機構	10 and Over 10 人或以上	227	151	48	6	15	7
Total 總數		1 552 ====	1 073	219 ===	26 ==	136 ===	98 ===

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Table 1 : <u>Manpower Statistics</u> (Accountancy Sector)

表 1: <u>人力資料</u> (會計業)

Branch 門類	Job Level 職級	No. of Employees as at 2.1.2015 在2.1.2015之 僱員人數	No. of Vacancies as at 2.1.2015 在2.1.2015之 空缺數目	Manpower Demand 人力需求	Forecast No. of Employees in 24 Months' Time 預計24個月後 的僱員人數
Accounting Firms 會計師事務所	Partner/Principal/Director/Chief Financial Officer 合夥人總監/首席財務官	3 497	4	3 501	3 531
	Senior Manager/Financial Controller 高級經理/財務總監	1 592	2	1 594	1 611
	Manager 經理	2 215	33	2 248	2 258
	Supervisor/Senior 主管	4 878	203	5 081	5 159
	Clerk/Associate 文員	9 521	705	10 226	10 510
	Trainer/Teacher 培訓人員	141	1	142	142
	Total 總計	21 844	948	22 792	23 211
Government Departments, Non-governmental	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	80	1	81	81
Organisations and Statutory Bodies	Senior Manager/Financial Controller 高級經理/財務總監	661	8	669	689
政府部門、非政府機構和法 定組織	Manager 經理	335	9	344	345
	Supervisor/Senior 主管	1 488	21	1 509	1 512
	ー Clerk/Associate 文員	3 095	25	3 120	3 146
	Trainer/Teacher 培訓人員	355	8	363	364
	Total 總計	6 014	72	6 086	6 137
Commerce and Services Establishments	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	864	-	864	864
商業及服務行業機構	日移入/認証/目用別務目 Senior Manager/Financial Controller 高級經理/財務總監	8 680	7	8 687	8 807
	同級經理/別 <i>領</i> 総監 Manager 經理	5 431	157	5 588	5 586
	Supervisor/Senior 主管	14 445	124	14 569	14 859
	Clerk/Associate	40 130	419	40 549	41 617
	文員 Trainer/Teacher	317	-	317	317
	培訓人員 Total 線計	69 867	707	70 574	72 050
Industrial Establishments	Partner/Principal/Director/Chief Financial Officer	42	_	42	42
工業機構	合夥人總監/首席財務官 Senior Manager/Financial Controller	285	_	285	285
	高級經理/財務總監 Manager	549	3	552	556
	經理 Supervisor/Senior	1 160	2	1 162	1 163
	主管 Clerk/Associate	3 407	24	3 431	3 494
	文員 Trainer/Teacher	-	-	-	-
	培訓人員 Total	5 443	29	5 472	5 540
All Branches	總計 Partner/Principal/Director/Chief Financial Officer				
全部門類	合夥人總監广首席財務官 Senior Manager/Financial Controller	4 483	5	4 488	4 518
	高級經理/財務總監 Manager	11 218	17	11 235	11 392
	經理 Supervisor/Senior	8 530	202	8 732	8 745
	主管 Clerk/Associate	21 971	350	22 321	22 693
	文員 Trainer/Teacher	56 153	1 173	57 326	58 767
	培訓人員 Total	813	9	822	823
	總計	103 168	1 756	104 924	106 938

Table 2 : <u>Minimum Education Requirement of Employees</u> (Accountancy Sector)

表 2: <u>僱員基本教育程度要求</u> (會計業)

					Number of E 僱員。				
Branch 門類	Job Level 職級	University Degree or Above 大學學位 或以上	Higher Diploma/ Associate Degree or equivalent 高級文憑/ 副學士或 同等學歷	Diploma/ Higher Certificate/ Certificate or equivalent 文憑/高級 證書/證書 或同等學歷	Hong Kong Diploma of Secondary Education/ Matriculation 香港中學文憑 考試預科	Secondary 5 or equivalent 中五 或同等學歷	Below Secondary 5 中五以下	Unspecified 未有說明	Total 總計
Accounting Firms 會計師事務所	Partner/Principal/Director/ Chief Financial Officer	2 211	54					222	2 407
	合夥人/總監/首席財務官 Senior Manager/Financial Controller	3 211 1 525	18		-	13		232 36	3 497 1 592
	高級經理/財務總監 Manager	1 774	222		14	-	-	205	2 215
	經理 Supervisor/Senior	3 617	471	72	18			700	4 878
	主管 Clerk/Associate 文員	3 765	1572	896	1 268	803		1 217	9 521
	大員 Trainer/Teacher 培訓人員	135	4	-	-	-		2	141
	Total 總計	14 027	2341	968	1 300	816	0	2 392	21 844
Government Departments, Non-	Partner/Principal/Director/ Chief Financial Officer		20.12	700	1000	010		2022	22 011
governmental Organisations and	合夥人/總監/首席財務官 Senior Manager/Financial Controller	78	-	-	-	-	-	2	80
Statutory Bodies 政府部門、非政府	高級經理/財務總監 Manager	356	234	-	-	-	-	71	661
機構和法定組織	經理 Supervisor/Senior	129	95	-	-	-	-	111	335
	主管 Clerk/Associate	593	612	49	-	1	-	233	1 488
	文員 Trainer/Teacher	252	11	247	228	1 675	1	681	3 095
	培訓人員 Total	353	2	-	-	-	-	-	355
Commerce	總計 Partner/Principal/Director/	1 761	954	296	228	1 676	1	1 098	6 014
and Services Establishments	Chief Financial Officer 合夥人/總監/首席財務官	859	-	-	-	-	-	5	864
商業及服務 行業機構	Senior Manager/Financial Controller 高級經理/財務總監	5 735	1 373	211	201	=	-	1 160	8 680
	Manager 經理	3 571	1 196	251	-	246	-	167	5 431
	Supervisor/Senior 主管	7 717	1 948	2 252	1 202	405	167	754	14 445
	Clerk/Associate 文員	2 021	4 227	4 739	5 478	18 428	838	4 399	40 130
	Trainer/Teacher 培訓人員	314	-	3	-	-	-	-	317
	Total 總計	20 217	8 744	7 456	6 881	19 079	1 005	6 485	69 867
Industrial Establishments 工業機構	Partner/Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	38	-	-	-	-	-	4	42
	Senior Manager/Financial Controller 高級經理/財務總監	234	18	-	-	18	-	15	285
	Manager 經理	460	15	-	1	12	ı	62	549
	Supervisor/Senior 主管	217	379	179	197	61	ı	127	1 160
	Clerk/Associate 文員	37	143	383	387	2 315	24	118	3 407
	Trainer/Teacher 培訓人員	-	-	-	-	-	-	-	0
	Total 總計	986	555	562	584	2 406	24	326	5 443
All Branches 全部門類	Partner/Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	4 186	54	-	•	-	1	243	4 483
	Senior Manager/Financial Controller 高級經理/財務總監	7 850	1 643	211	201	31	-	1 282	11 218
	Manager 經理	5 934	1 528	251	14	258	-	545	8 530
	Supervisor/Senior 主管	12 144	3 410	2 552	1 417	467	167	1 814	21 971
	工旨 Clerk/Associate 文員	6 075	5 953	6 265	7 361	23 221	863	6 415	56 153
	又貝 Trainer/Teacher 培訓人員	802	6	3	- 7 301	-	-	2	813
	Total	36 991	12 594	9 282	8 993	23 977	1 030	10 301	103 168
	總計	50 771	1 <i>2 3)</i> 7	<i>,</i> 404	0 773	۱۱ و ده	1 020	10 201	102 100

Table 3 : Type of Professional Qualifications Required by Job Level (Accountancy Sector)

表 3: 各職級要求專業資格的類別 (會計業)

				:	Number of Employ 僱員人數	/ees		
Branch 門類	Job Level 職級	HKICPA (Practising) 執業會計師	Qualified Accountant 會計師	Accounting Technician 認可財務會計員	唯 貝 人 數 Others 其他	Not Applicable 不適用	Unspecified 未有說明	Total 總計
Accounting Firms 會計師事務所	Partner/Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	2 884	377	-	-	4	232	3 497
	Senior Manager/Financial Controller 高級經理/財務總監	413	1 113	8	-	22	36	1 592
	Manager 經理	156	1 782	14	-	58	205	2 215
	Supervisor/Senior 主管	44	2 403	735	-	968	728	4 878
	Clerk/Associate 文員	48	612	1 220	56	7 015	570	9 521
	Trainer/Teacher 培訓人員	-	34	-	-	105	2	141
	Total 總計	3 545	6 321	1 977	56	8 172	1 773	21 844
Government Departments, Non-governmental	Partner/Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	28	45	-	-	4	3	80
Organisations and Statutory Bodies	Senior Manager/Financial Controller 高級經理/財務總監	3	593	6	-	2	57	661
政府部門、非政府機 構和法定組織	Manager 經理	1	264	-	-	3	67	335
	Supervisor/Senior 主管	-	294	132	-	1 016	46	1 488
	Clerk/Associate 文員	-	-	196	-	2 220	679	3 095
	Trainer/Teacher 培訓人員	4	75	-	-	243	33	355
	Total 總計	36	1 271	334	0	3 488	885	6 014
Commerce and Services Establishments	Partner/Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	587	153	-	-	45	79	864
商業及服務 行業機構	Senior Manager/Financial Controller 高級經理/財務總監	260	4 030	331	48	2 769	1 242	8 680
	Manager 經理	224	1 243	761	-	2 692	511	5 431
	Supervisor/Senior 主管	52	1 216	2 920	-	9 184	1 073	14 445
	Clerk/Associate 文員	-	32	1 807	-	33 871	4 420	40 130
	Trainer/Teacher 培訓人員	-	5	155	-	157	-	317
	Total 總計	1 123	6 679	5 974	48	48 718	7 325	69 867
Industrial Establishments 工業機構	Partner/Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	26	4	-	-	8	4	42
	Senior Manager/Financial Controller 高級經理/財務總監	21	144	18	-	80	22	285
	Manager 經理	54	245	34	-	154	62	549
	Supervisor/Senior 主管	-	113	182	-	751	114	1 160
	Clerk/Associate 文員	-	-	211	-	3 086	110	3 407
	Trainer/Teacher	_	-	_	-	-	-	0
	培訓人員							

Branch	Job Level				Number of Employe 僱員人數	ees		
門類	職級	HKICPA (Practising) 執業會計師	Qualified Accountant 會計師	Accounting Technician 認可財務會計員	Others 其他	Not Applicable 不適用	Unspecified 未有說明	Total 總計
All Branches 全部門類	Partner/Principal/Director/ Chief Financial Officer 合夥人/總監/首席財務官	3 525	579	-	-	61	318	4 483
	Senior Manager/Financial Controller 高級經理/財務總監	697	5 880	363	48	2 873	1 357	11 218
	Manager 經理	435	3 534	809	-	2 907	845	8 530
	Supervisor/Senior 主管	96	4 026	3 969	-	11 919	1 961	21 971
	Clerk/Associate 文員	48	644	3 434	56	46 192	5 779	56 153
	Trainer/Teacher 培訓人員	4	114	155	-	505	35	813
	Total 總計	4 805	14 777	8 730	104	64 457	10 295	103 168

Table 4 : Employees' Minimum Requirement on Year(s) of Experience in the Industry (Accountancy Sector)

表 4: <u>僱員在此行業的基本年資要求</u> (會計業)

					of Employees 員人數		
Branch 門類	Job Level 職級	Less Than 3 Years 少於3年	3 Years - Less Than 6 Years 3年至 少於6年	6 Years - Less Than 10 Years 6年至 少於10年	10 Years or Above 10年或 以上	Unspecified 未有說明	Total 總計
Accounting Firms 會計師事務所	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	-	233	404	2 461	399	3 497
	Senior Manager/Financial Controller 高級經理/財務總監	-	32	1 036	207	317	1 592
	Manager 經理	83	1 118	771	34	209	2 215
	Supervisor/Senior 主管	1 078	2 854	233	13	700	4 878
	Clerk/Associate 文員	7 874	414	-	-	1 233	9 521
	Trainer/Teacher 培訓人員	62	65	12	-	2	141
	Total 總計	9 097	4 716	2 456	2 715	2 860	21 844
Government Departments, Non-	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	-	-	-	52	28	80
governmental Organisations and	Senior Manager/Financial Controller 高級經理/財務總監	-	234	33	89	305	661
Statutory Bodies 政府部門、非政府	Manager 經理	2	186	76	10	61	335
機構和法定組織	Supervisor/Senior 主管	580	508	60	1	339	1 488
	Clerk/Associate 文員	2 247	167	-	-	681	3 095
	Trainer/Teacher 培訓人員	120	198	33	4	-	355
	Total 練計	2 949	1 293	202	156	1 414	6 014
Commerce and Services	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	-	-	52	794	18	864
Establishments 商業及服務行業	Senior Manager/Financial Controller 高級經理/財務總監	-	777	3 328	3 321	1 254	8 680
機構	Manager 經理	7	2 603	2 174	216	431	5 431
	Supervisor/Senior 主管	712	9 787	2 400	552	994	14 445
	Clerk/Associate 文員	27 119	8 371	165	-	4 475	40 130
	Trainer/Teacher 培訓人員	53	254	3	2	5	317
	Total 總計	27 891	21 792	8 122	4 885	7 177	69 867
Industrial Establishments	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	-	-	3	35	4	42
工業機構	Senior Manager/Financial Controller 高級經理/財務總監	-	61	72	137	15	285
	Manager 經理	-	156	237	94	62	549
	Supervisor/Senior 主管	53	688	235	54	130	1 160
	Clerk/Associate 文員	2 169	1 018	28	50	142	3 407
	Trainer/Teacher 培訓人員	-	-	-	-	-	0
	Total 總計	2 222	1 923	575	370	353	5 443
All Branches 全部門類	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	-	233	459	3 342	449	4 483
	Senior Manager/Financial Controller 高級經理/財務總監	-	1 104	4 469	3 754	1 891	11 218
	Manager 經理	92	4 063	3 258	354	763	8 530
	Supervisor/Senior 主管	2 423	13 837	2 928	620	2 163	21 971
	Clerk/Associate 文員	39 409	9 970	193	50	6 531	56 153
	Trainer/Teacher 培訓人員	235	517	48	6	7	813
	Total 總計	42 159	29 724	11 355	8 126	11 804	103 168

Table 5 : Employees' Average Age Range in the Industry (Accountancy Sector)

表 5: <u>僱員在此行業的平均年齡</u> (會計業)

Branch	Job Level		N	ımber of Employed 僱員人數	es	
門類	職級	Below 35 35歲以下	35-50 35歲至50歲	Over 50 50歲以上	Unspecified 未有說明	Total 總計
Accounting Firms 會計師事務所	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	86	2 165	803	443	3 497
	Senior Manager/Financial Controller 高級經理/財務總監	8	1 119	131	334	1 592
	Manager 經理	973	946	69	227	2 215
	Supervisor/Senior 主管	3 141	845	42	850	4 878
	Clerk/Associate 文員	7 463	554	56	1 448	9 521
	Trainer/Teacher 培訓人員	43	95	1	2	141
	Total 總計	11 714	5 724	1 102	3 304	21 844
Government Departments, Non-governmental	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	-	7	45	28	80
Organisations and Statutory Bodies	Senior Manager/Financial Controller 高級經理/財務總監	-	290	66	305	661
政府部門、非政府機構 和法定組織	Manager 經理	-	271	1	63	335
	Supervisor/Senior 主管	31	1 043	75	339	1 488
	Clerk/Associate 文員	1 835	1 010	-	250	3 095
	Trainer/Teacher 培訓人員	-	300	13	42	355
	Total 總計	1 866	2 921	200	1 027	6 014
Commerce and Services Establishments	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	-	673	103	88	864
商業及服務行業機構	Senior Manager/Financial Controller 高級經理/財務總監	5	6 863	1 201	611	8 680
	Manager 經理	516	4 065	271	579	5 431
	Supervisor/Senior 主管	4 900	7 591	266	1 688	14 445
	Clerk/Associate 文員	21 286	15 393	646	2 805	40 130
	Trainer/Teacher 培訓人員	76	232	-	9	317
	Total 總計	26 783	34 817	2 487	5 780	69 867
Industrial Establishments 工業機構	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	-	6	32	4	42
	Senior Manager/Financial Controller 高級經理/財務總監	30	169	70	16	285
	Manager 經理	26	364	19	140	549
	Supervisor/Senior 主管	253	740	51	116	1 160
	Clerk/Associate 文員	1 444	1 733	4	226	3 407
	Trainer/Teacher 培訓人員	-	-	-		0
	Total 總計	1 753	3 012	176	502	5 443
All Branches 全部門類	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	86	2 851	983	563	4 483
	Senior Manager/Financial Controller 高級經理/財務總監	43	8 441	1 468	1 266	11 218
	Manager 經理	1 515	5 646	360	1 009	8 530
	Supervisor/Senior 主管	8 325	10 219	434	2 993	21 971
	Clerk/Associate 文員	32 028	18 690	706	4 729	56 153
	Trainer/Teacher 培訓人員	119	627	14	53	813
	Total 總計	42 116	46 474	3 965	10 613	103 168

Table 6: Staff Turnover in the Past Twelve Months (1.1.2014 to 31.12.2014) by Reason, by Source and by Geographic Origin

(Accountancy Sector)

表 6: 過去十二個月內(1.1.2014 至 31.12.2014)僱員流動情況 (按離職原因、人力來源及所來自地域分類) (會計業)

1. The number of employees who left in the past twelve months (1.1.2014 to 31.12.2014) by reason: 按原因劃分,過去 12 個月內(1.1.2014 至 31.12.2014)離職的僱員人數:

	Sub-total 小計	149	304	938	2 421	8 166	24	12 002
(i)	Reasons unknown 原因不詳	-	32	107	325	2 380	-	2 844
(h)	Other reasons 其他原因	4	15	60	37	425	7	548
(g)	Further studies 繼續進修	1	-	4	26	47	-	78
(f)	Retirement 退休	19	21	2	237	101	5	385
	(ii) To other countries 往其他國家	3	1	1	-	-	-	5
(e)	Relocation of workplace 遷改工作地點 (i) To the Mainland of China/ Macau/Taiwan 往中國內地/澳門/台灣	-	-	2	1	1	-	4
(d)	Repatriation 回國	3	21	9	11	1	2	47
(c)	Emigration 移民	2	1	6	7	4	1	21
	(iv) Others 其他	-	-	6	18	47	-	71
	(iii) Better Prospects 較佳工作前途	1	2	14	60	39	-	116
	(ii) Better Remuneration Package 較佳薪金及褔利條件	-	1	3	10	45	-	59
(b)	Taking up a non-accounting position in Hong Kong 轉投本港另一間機構 擔任非會計職務 (i) Better Working Hours 較佳工作時間	-	1	20	56	58	1	136
(a)	Taking up another accounting position in Hong Kong 轉投本港另一間機構擔任 會計職務	116	209	704	1 633	5 018	8	7 688
	Reason 原因	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計
П	1惟貝土期中胡離椒			1	1		1	

	eaving of the company is initiated 日公司安排僱員離職	by the company						
	Reason 原因	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計
(a)	Retrenchment 裁員	-	-	4	-	211	-	215
(b)	Re-structure/Closure of the company 公司改組/結業	-	102	-	34	104	-	240
(c)	Expiry of employment contract 僱傭合約期滿	2	2	3	5	181	5	198
(d)	Poor performance 工作表現欠佳	-	4	17	167	549	-	737
(e)	Removal of the company out of Hong Kong 公司遷離香港	-	-	-	-	-	-	0
(f)	Other reasons 其他原因	-	1	1	5	1	ı	5
(g)	Reasons unknown 原因不詳	-	-	-	1	-	-	1
	Sub-total 小計	2	108	24	212	1 045	5	1 396
	Total 總計	151	412	962	2 633	9 211	29	13 398

	2. The average period of employment of resigned employees before they left the company 離職僱員在離職前的平均工作年期									
	Number of Years	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/	Senior Manager/ Financial Controller 高級經理/	Manager	Supervisor/ Senior	Clerk/ Associate	Trainer/ Teacher 培訓	Total		
	年數	首席財務官	財務總監	經理	主管	文員	人員	總計		
(a)	Less than 1 year 少於 1 年	1	52	155	461	2 456	1	3 126		
(b)	1 year to less than 3 years 1 年至少於 3 年	40	82	362	760	4 039	9	5 292		
(c)	3 years to less than 5 years 3 年至少於 5 年	28	37	110	928	1 826	8	2 937		
(d)	5 years to less than 10 years 5 年至少於 10 年	14	77	257	230	310	6	894		
(e)	10 years or above 10 年或以上	68	163	69	247	351	5	903		
(f)	(f) Unspecified 未有說明 - 1 9 7 229 - 246									
	Total 總計 151 412 962 2 633 9 211 29 13 398									

	3. The number of recruits in the past twelve months (1.1.2014 to 31.12.2014) by source: 按來源劃分,過去 12 個月內(1.1.2014 至 31.12.2014)所招聘的僱員人數:									
	Source 來源	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計		
(a)	From an accounting position of another company 來自另一間機構而擔任會計職務者	96	177	700	1 770	4 793	15	7 551		
(b)	From a non-accounting position of another company 來自另一間機構而擔任 非會計職務者	-	38	66	85	511	6	706		
(c)	From a college/school direct 直接來自院校/學校 (i) Graduate of University Degree or Above 大學學位或以上畢業生	-	-	-	14	2 036	1	2 051		
	(ii) Sub-degree Holder (HD/AD/D/HC/C or Equivalent) 副學位畢業生 (高級文憑/副學士/ 文憑/高級證書/證書 或同等學歷)	-	-	-	-	425	-	425		
	(iii) Secondary School Leaver or Below 中學程度或以下學生	-	-	-	-	39	-	39		
(d)	Other sources 其他來源	8	20	41	23	44	1	137		
(e)	Sources unclassified 來源未能歸類	-	6	21	63	288	-	378		
	Total 總計	104	241	828	1 955	8 136	23	11 287		
4. The number of recruits is a qualified accountants (e.g., members of the HKICPA or other accounting bodies): 招聘僱員人數中,合資格會計師人數(如香港會計師公會或其他會計團體會員):										
	nber of Qualified Accountants 格會計師人數	64	138	484	462	149	14	1311		

	5. The number of recruits in the past twelve months (1.1.2014 to 31.12.2014) by geographic origin: 按地域來源劃分,過去 12 個月內(1.1.2014 至 31.12.2014)所招聘的僱員人數:									
		Partner/Principal/ Director/ Chief Financial Officer	Senior Manager/ Financial Controller		Supervisor/	Clerk/	Trainer/ Teacher			
	Geographic Origin 地域來源	合夥人/總監/ 首席財務官	高級經理/ 財務總監	Manager 經理	-	Associate 文員	培訓 人員	Total 總計		
(a)	Hong Kong 香港	90	193	774	1 912	7 835	20	10 824		
(b)	The mainland of China 中國內地	1	12	5	20	224	1	263		
(c)	Macau 澳門	-	-	-	-	2	-	2		
(d)	Taiwan 台灣	-	1	2	-	-	-	3		
(e)	Other places 其他地方	13	35	47	23	75	2	195		
(f)	(f) Sources unclassified rx源未能歸類 0									
	Total 總計	104	241	828	1 955	8 136	23	11 287		

e	6. The number of recruits according to the place of origin of the first qualification (Certificate or above) acquired by employees whose geographic origin is the mainland of China: 中國內地的新招聘僱員中,其第一個學歷(證書或以上)之獲取地點的僱員人數:									
	Partner/Principal/ Senior Manager/ Trainer/ Trainer/ Chief Financial Officer Controller Especial Esp									
(a)	The mainland of China 中國內地	-	5	-	7	38	1	51		
(b)	Hong Kong 香港	-	-	-	6	45	-	51		
(c)	Europe/ North America 歐美	-	-	1	-	3	-	4		
(d)	Other places 其他地方	-	-	-	-	3	1	3		
(e)	(e) Sources unclassified 来源未能歸類 1 7 4 7 135 - 154									
	Total 線計 1 12 5 20 224 1 263									

Table 6.1: Staff Turnover in the Past Twelve Months (1.1.2014 to 31.12.2014) by Reason, by Source and by Geographic Origin

(Accounting Firms)

表 6.1: 過去十二個月內(1.1.2014 至 31.12.2014)僱員流動情況

(按離職原因、人力來源及所來自地域分類)

(會計師事務所)

1. The number of employees who left in the past twelve months (1.1.2014 to 31.12.2014) by reason: 按原因劃分,過去 12 個月內(1.1.2014 至 31.12.2014)離職的僱員人數:

	1准只工到中胡桃枫		1	I			1	
	Reason 百田	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/	Senior Manager/ Financial Controller 高級經理/ Bt 發懷點	Manager √	Supervisor/ Senior 主答	Clerk/ Associate 文昌	Trainer/ Teacher 培訓	Total %腐主上
	原因	首席財務官	財務總監	經理	主管	文員	人員	總計
(a)	Taking up another accounting position in Hong Kong 轉投本港另一間機構擔任 會計職務	43	127	277	1 155	1 504	8	3 114
(b)	Taking up a non-accounting position in Hong Kong 轉投本港另一間機構 擔任非會計職務 (i) Better Working Hours	_	1	20	56	33	1	111
	較佳工作時間		1	20	30	33	1	111
	(ii) Better Remuneration Package 較佳薪金及福利條件	-	1	3	4	19	-	27
	(iii) Better Prospects 較佳工作前途	1	2	14	43	23	-	83
	(iv) Others 其他	-	-	6	7	4	-	17
(c)	Emigration 移民	2	1	6	6	4	1	20
(d)	Repatriation 回國	3	21	9	11	1	-	45
(e)	Relocation of workplace 遷改工作地點 (i) To the Mainland of China/ Macau/Taiwan 往中國內地/澳門/台灣	-	-	2	1	1	-	4
	(ii) To other countries 往其他國家	3	1	1	-	-	-	5
(f)	Retirement 退休	14	-	-	1	8	-	23
(g)	Further studies 繼續進修	1	-	4	21	34	-	60
(h)	Other reasons 其他原因	-	8	3	16	103	3	133
(i)	Reasons unknown 原因不詳	-	30	11	42	354	-	437
	Sub-total 小計	67	192	356	1 363	2 088	13	4 079

	II) Leaving of the company is initiated by the company 由公司安排僱員離職									
	Reason 原因	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計		
(a)	Retrenchment 裁員	-	-	1	-	-	-	0		
(b)	Re-structure/Closure of the company 公司改組/結業	-	-	-	-	-	-	0		
(c)	Expiry of employment contract 僱傭合約期滿	1	1	-	-	79	-	81		
(d)	Poor performance 工作表現欠佳	-	4	6	10	62	-	82		
(e)	Removal of the company out of Hong Kong 公司遷離香港	-	-	ı	-	1	-	0		
(f)	Other reasons 其他原因	-	-	1	-	1	1	0		
(g)	Reasons unknown 原因不詳	-	-	-	-	-	-	0		
	Sub-total 小計	1	5	6	10	141	0	163		
	Total 總計	68	197	362	1 373	2 229	13	4 242		

2. The average period of employment of resigned employees before they left the company 離職僱員在離職前的平均工作年期									
	Number of Years	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/	Senior Manager/ Financial Controller 高級經理/	Manager	Supervisor/ Senior	Clerk/ Associate	Trainer/ Teacher 培訓	Total	
(a)	年數 Less than 1 year 少於 1 年	首席財務官 -	財務總監 13	經理 23	主管 141	文員 939	人員 1	總計 1 117	
(b)	1 year to less than 3 years 1 年至少於 3 年	7	44	51	527	1 131	7	1 767	
(c)	3 years to less than 5 years 3 年至少於 5 年	27	35	61	594	101	2	820	
(d)	5 years to less than 10 years 5 年至少於 10 年	9	68	215	103	38	2	435	
(e)	10 years or above 10 年或以上	25	36	10	4	10	1	86	
(f)	Unspecified 未有說明	0	1	2	4	10	-	17	
	Total 總計 68 197 362 1 373 2 229 13 4 242								

	3. The number of recruits in the past twelve months (1.1.2014 to 31.12.2014) by source: 按來源劃分,過去 12 個月內(1.1.2014 至 31.12.2014)所招聘的僱員人數:									
	Source 來源	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計		
(a)	From an accounting position of another company 來自另一間機構而擔任會計職務者	19	64	135	754	791	6	1 769		
(b)	From a non-accounting position of another company 來自另一間機構而擔任 非會計職務者	-	26	36	53	98	6	219		
(c)	From a college/school direct 直接來自院校/學校 (i) Graduate of University Degree or Above 大學學位或以上畢業生	-	-	-	-	1 894	-	1 894		
	(ii) Sub-degree Holder (HD/AD/D/HC/C or Equivalent) 副學位畢業生 (高級文憑/副學士/ 文憑/高級證書/證書 或同等學歷)	-	-	-	-	188	-	188		
	(iii) Secondary School Leaver or Below 中學程度或以下學生	-	-	-	-	7	-	7		
(d)	Other sources 其他來源	8	20	41	22	14	-	105		
(e)	Sources unclassified 來源未能歸類	-	-	-	-	-	-	0		
	Total 總計	27	110	212	829	2 992	12	4 182		
4. The number of recruits is a qualified accountants (e.g., members of the HKICPA or other accounting bodies): 招聘僱員人數中,合資格會計師人數(如香港會計師公會或其他會計團體會員):										
	Number of Qualified Accountants 合資格會計師人數 25 75 155 219 100 6 580									

	The number of recruits in the past twelve months (1.1.2014 to 31.12.2014) by geographic origin: 按地域來源劃分,過去 12 個月內(1.1.2014 至 31.12.2014)所招聘的僱員人數:									
	Geographic Origin 地域來源	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計		
(a)	Hong Kong 香港	13	64	158	791	2 692	12	3 730		
(b)	The mainland of China 中國內地	1	11	5	15	224	1	256		
(c)	Macau 澳門	-	-	-	1	1	ı	1		
(d)	Taiwan 台灣	-	1	2	1	ı	ı	3		
(e)	Other places 其他地方	13	34	47	23	75	1	192		
(f)	Sources unclassified 來源未能歸類	-	_	-	-	-	-	0		
	Total 總計	27	110	212	829	2 992	12	4 182		

	employees whose geographic origin 中國內地的新招聘僱員中,其第一			2點的僱員	人數:				
		Partner/Principal/	Senior						
		Director/	Manager/						
		Chief Financial	Financial				Trainer/		
		Officer	Controller		Supervisor/	Clerk/	Teacher		
	Geographic Origin								
	地域來源	首席財務官	財務總監	經理	主管	文員	人員	總計	
(a)	The mainland of China		4		2.	38		4.4	
	中國內地	-	4	-		30	-	44	
(b)	Hong Kong				6	15		51	
	香港	-	•	-	0	45	-	51	
(c)	Europe/ North America			1		2		4	
	歐美	-	<u>-</u>	1	_	3	-	4	
(d)	Other places					2		•	
	其他地方	-	-	-	-	3	-	3	
(e)	Sources unclassified	1	7	4	7	125		154	
	來源未能歸類	1	1	4	1	135	-	154	
	Total	1	11	_	1.5	22.4		256	
	總計	1	11	5	15	224	0	256	

Table 6.2: Staff Turnover in the Past Twelve Months (1.1.2014 to 31.12.2014) by Reason, by Source and by Geographic Origin
(Government Departments, Non-governmental Organisations and Statutory Bodies)

表 6.2: 過去十二個月內(1.1.2014 至 31.12.2014)僱員流動情況 (按離職原因、人力來源及所來自地域分類) (政府部門、非政府機構和法定組織)

- 1. The number of employees who left in the past twelve months (1.1.2014 to 31.12.2014) by reason: 按原因劃分,過去 12 個月內(1.1.2014 至 31.12.2014)離職的僱員人數:
- (I) Leaving of the company is initiated by the employee 由僱員主動申請離職

	出作貝土助中胡椰椒				1		1	
	Dancer	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/	Senior Manager/ Financial Controller 高級經理/	Managan	Supervisor/	Clerk/ Associate	Trainer/ Teacher 培訓	T.A.I
	Reason 原因	首席財務官	財務總監	Manager 經理	Senior 主管	Associate 文員	人員	Total 總計
(a)	Taking up another accounting	日市約功日	別初認血	定性	工旨	入只	八貝	200 p l
(a)	position in Hong Kong 轉投本港另一間機構擔任 會計職務	1	1	2	13	39	-	56
(b)	Taking up a non-accounting position in Hong Kong 轉投本港另一間機構 擔任非會計職務 (i) Better Working Hours							
	較佳工作時間	-	-	-	-	-	-	0
	(ii) Better Remuneration Package 較佳薪金及福利條件	-	-	-	4	5	-	9
	(iii) Better Prospects 較佳工作前途	-	-	ı	1	6	-	7
	(iv) Others 其他	-	-	-	4	25	-	29
(c)	Emigration 移民	-	-	-	-	-	-	0
(d)	Repatriation 回國	-	-	-	-	-	2	2
(e)	Relocation of workplace 遷改工作地點 (i) To the Mainland of China/ Macau/Taiwan 往中國內地/澳門/台灣	-	-	-	-	-	-	0
	(ii) To other countries 往其他國家	-	-	-	-	-	-	0
(f)	Retirement 退休	5	21	1	28	48	5	108
(g)	Further studies 繼續進修	-	-	1	1	1	-	2
(h)	Other reasons 其他原因	-	4	1	7	26	4	41
(i)	Reasons unknown 原因不詳	-	-	6	20	41	-	67
	Sub-total 小計	6	26	9	78	191	11	321

	II) Leaving of the company is initiated by the company 由公司安排僱員離職								
	Reason 原因	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計	
(a)	Retrenchment 裁員	-	-	-	1	-	-	0	
(b)	Re-structure/Closure of the company 公司改組/結業	-	-	-	-	-	-	0	
(c)	Expiry of employment contract 僱傭合約期滿	1	1	3	4	33	5	47	
(d)	Poor performance 工作表現欠佳	-	-	2	1	-	-	3	
(e)	Removal of the company out of Hong Kong 公司遷離香港	-	-	ı	-	-	-	0	
(f)	Other reasons 其他原因	-	-	1	-	1	-	0	
(g)	Reasons unknown 原因不詳	-	-	-	-	-	-	0	
	Sub-total 小計	1	1	5	5	33	5	50	
	Total 總計	7	27	14	83	224	16	371	

2. The average period of employment of resigned employees before they left the company 離職僱員在離職前的平均工作年期									
	Number of Years 年數	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計	
(a)	Less than 1 year 少於 1 年	1	1	3	15	72	-	92	
(b)	1 year to less than 3 years 1 年至少於 3 年	-	1	6	26	42	2	77	
(c)	3 years to less than 5 years 3 年至少於 5 年	-	-	2	10	39	6	57	
(d)	5 years to less than 10 years 5 年至少於 10 年	1	1	1	3	21	4	31	
(e)	10 years or above 10 年或以上	5	24	2	29	50	4	114	
(f)	Unspecified 未有說明	-	-	_	-	-	-	0	
	Total 總計 7 27 14 83 224 16 371								

	. The number of recruits in the past twelve months (1.1.2014 to 31.12.2014) by source: 按來源劃分,過去 12 個月內(1.1.2014 至 31.12.2014)所招聘的僱員人數:										
	Source 來源	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計			
(a)	From an accounting position of another company 來自另一間機構而擔任會計職務者	-	28	18	66	169	9	290			
(b)	From a non-accounting position of another company 來自另一間機構而擔任 非會計職務者	-	12	27	15	24	-	78			
(c)	From a college/school direct 直接來自院校/學校 (i) Graduate of University Degree or Above 大學學位或以上畢業生	-	-	-	7	16	1	24			
	(ii) Sub-degree Holder (HD/AD/D/HC/C or Equivalent) 副學位畢業生 (高級文憑/副學士/ 文憑/高級證書/證書 或同等學歷)	-	-	-	-	-	-	0			
	(iii) Secondary School Leaver or Below 中學程度或以下學生	-	-	-	-	20	-	20			
(d)	Other sources 其他來源	-	-	-	1	16	1	18			
(e)	Sources unclassified 來源未能歸類	-	-	5	32	100	-	137			
	Total 總計	0	40	50	121	345	11	567			
4. The number of recruits is a qualified accountants (e.g., members of the HKICPA or other accounting bodies): 招聘僱員人數中,合資格會計師人數(如香港會計師公會或其他會計團體會員):											
Nun	指形惟貝入數中,占貝格曾訂即入數(如音准曾訂即公曾或其他曾訂團處曾貝): 「umber of Qualified Accountants ☆資格會計師人數 0 22 10 19 12 8 71										

	. The number of recruits in the past twelve months (1.1.2014 to 31.12.2014) by geographic origin: 按地域來源劃分,過去 12 個月內(1.1.2014 至 31.12.2014)所招聘的僱員人數:									
	Geographic Origin 地域來源	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計		
(a)	Hong Kong 香港	-	38	50	121	345	8	562		
(b)	The mainland of China 中國內地	-	1	_	-	1	1	2		
(c)	Macau 澳門	-	-	-	-	ı	-	0		
(d)	Taiwan 台灣	-	-	-	-	-	-	0		
(e)	Other places 其他地方	-	1	-	-	-	2	3		
(f)	Sources unclassified 來源未能歸類	-	-	-	-	-	-	0		
	Total 總計	0	40	50	121	345	11	567		

	employees whose geographic origin 中國內地的新招聘僱員中,其第一			a 図 F A A / 16 5	. L 患/- ·				
	P國內地的新指特雅貝中,共第 ⁻	Partner/Principal/	、上)之後取刊 Senior	/	八数・				
		Director/	Manager/						
		Chief Financial	Financial				Trainer/		
		Officer	Controller		Supervisor/	Clerk/	Teacher		
	Geographic Origin	合夥人/總監/	高級經理/	Manager		Associate	培訓	Total	
	地域來源	首席財務官	財務總監	經理	主管	文員	人員	總計	
(a)	The mainland of China		1				1	2	
	中國內地	-	1		_	-	1	4	
(b)	Hong Kong	_	_	_	_	_	_	0	
	香港	_	_	_	_	_	_	U	
(c)	Europe/ North America	_	_	_	_	_	_	0	
(1)	歐美							•	
(d)	Other places	_	_	_	_	_	_	0	
(a)	其他地方								
(e)	Sources unclassified 來源未能歸類	-	_	_	-	_	_	0	
								-	
	Total 線計 0 1 0 0 1 2								

Table 6.3: Staff Turnover in the Past Twelve Months (1.1.2014 to 31.12.2014)

by Reason, by Source and by Geographic Origin

(Commerce and Services Establishments)

表 6.3: 過去十二個月內(1.1.2014 至 31.12.2014)僱員流動情況

(按離職原因、人力來源及所來自地域分類)

(商業及服務行業機構)

1. The number of employees who left in the past twelve months (1.1.2014 to 31.12.2014) by reason: 按原因劃分,過去 12 個月內(1.1.2014 $\,$ 至 31.12.2014)離職的僱員人數:

	1 准只工到中明	T	i .	1	1		1	
	Reason 原因	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計
(a)	Taking up another accounting position in Hong Kong 轉投本港另一間機構擔任 會計職務	72	80	417	394	3 394	-	4 357
(b)	Taking up a non-accounting position in Hong Kong 轉投本港另一間機構 擔任非會計職務 (i) Better Working Hours 較佳工作時間	-	-	-	1	25	-	25
	(ii) Better Remuneration Package 較佳薪金及褔利條件	-	-	-	2	16	-	18
	(iii) Better Prospects 較佳工作前途	-	1	ı	16	9	-	25
	(iv) Others 其他	-	1	ı	7	18	-	25
(c)	Emigration 移民	-	-	-	1	-	-	1
(d)	Repatriation 回國	-	-	-	-	-	-	0
(e)	Relocation of workplace 遷改工作地點 (i) To the Mainland of China/ Macau/Taiwan 往中國內地/澳門/台灣	-	-	-	-	-	-	0
	(ii) To other countries 往其他國家	-	-	-	-	-	-	0
(f)	Retirement 退休	-	-	1	208	45	-	254
(g)	Further studies 繼續進修	-	-	-	4	12	-	16
(h)	Other reasons 其他原因	4	2	56	11	293	-	366
(i)	Reasons unknown 原因不詳	-	2	86	258	1 926	-	2 272
	Sub-total 小計	76	84	560	901	5 738	0	7 359

	eaving of the company is initiated 日公司安排僱員離職	by the company						
	Reason 原因	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計
(a)	Retrenchment 裁員	-	-	4	-	211	-	215
(b)	Re-structure/Closure of the company 公司改組/結業	-	102	-	2	102	-	206
(c)	Expiry of employment contract 僱傭合約期滿	-	-	-	1	69	-	70
(d)	Poor performance 工作表現欠佳	-	-	9	104	487	-	600
(e)	Removal of the company out of Hong Kong 公司遷離香港	-	-	1	-	-	-	0
(f)	Other reasons 其他原因	-	1	1	5	1	1	5
(g)	Reasons unknown 原因不詳	-	-	-	1	-	-	1
	Sub-total 小計	0	102	13	113	869	0	1 097
	Total 總計	76	186	573	1 014	6 607	0	8 456

	離職僱員在離職前的平均工作年期									
	Number of Years 年數	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計		
(a)	Less than 1 year 少於 1 年	-	36	128	252	1 392	-	1 808		
(b)	1 year to less than 3 years 1 年至少於 3 年	33	37	301	189	2 782	-	3 342		
(c)	3 years to less than 5 years 3 年至少於 5 年	1	2	45	315	1 680	1	2 043		
(d)	5 years to less than 10 years 5 年至少於 10 年	4	8	36	41	248	1	337		
(e)	10 years or above 10 年或以上	38	103	56	214	286	-	697		
(f)	Unspecified 未有說明	-	-	7	3	219	-	229		
	Total 總計 76 186 573 1 014 6 607 0 8 456									

	he number of recruits in the past tv 安來源劃分,過去 12 個月內(1.1.				source:			
	Source 來源	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計
(a)	From an accounting position of another company 來自另一間機構而擔任 會計職務者	76	80	535	808	3 651	-	5 150
(b)	From a non-accounting position of another company 來自另一間機構而擔任 非會計職務者	-	-	3	17	382	-	402
(c)	From a college/school direct 直接來自院校/學校 (i) Graduate of University Degree or Above 大學學位或以上畢業生	-	-	-	7	126	-	133
	(ii) Sub-degree Holder (HD/AD/D/HC/C or Equivalent) 副學位畢業生 (高級文憑/副學士/ 文憑/高級證書/證書 或同等學歷)	-	-	-	-	231	-	231
	(iii) Secondary School Leaver or Below 中學程度或以下學生	-	-	-	-	12	-	12
(d)	Other sources 其他來源	-	-	-	-	14	-	14
(e)	Sources unclassified 來源未能歸類	-	6	16	31	188	-	241
	Total 總計	76	86	554	863	4 604	0	6 183
4. The number of recruits is a qualified accountants (e.g., members of the HKICPA or other accounting bodies): 招聘僱員人數中,合資格會計師人數(如香港會計師公會或其他會計團體會員):								
	Number of Qualified Accountants 合資格會計師人數 38 36 311 210 34 0 629							

	5. The number of recruits in the past twelve months (1.1.2014 to 31.12.2014) by geographic origin: 按地域來源劃分,過去 12 個月內(1.1.2014 至 31.12.2014)所招聘的僱員人數:									
		Partner/Principal/ Director/ Chief Financial Officer	Senior Manager/ Financial Controller		Supervisor/	Clerk/	Trainer/ Teacher			
	Geographic Origin 地域來源	合夥人/總監/ 首席財務官	高級經理/ 財務總監	Manager 經理	-	Associate 文員	培訓 人員	Total 總計		
(a)	Hong Kong 香港	76	86	554	859	4 604	-	6 179		
(b)	The mainland of China 中國內地	-	-	-	4	-	-	4		
(c)	Macau 澳門	-	-	-	-	-	-	0		
(d)	Taiwan 台灣	-	-	-	-	ı	ı	0		
(e)	Other places 其他地方			-	-	-	-	0		
(f)	Sources unclassified 來源未能歸類	-	-	-	-	-	-	0		
	Total 總計 76 86 554 863 4 604 0 6 183									

6	6. The number of recruits according to the place of origin of the first qualification (Certificate or above) acquired by employees whose geographic origin is the mainland of China: 中國內地的新招聘僱員中,其第一個學歷(證書或以上)之獲取地點的僱員人數:									
	Geographic Origin 地域來源	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計		
(a)	The mainland of China 中國內地	-	-	-	4	-	-	4		
(b)	Hong Kong 香港	-	-	1	-	1	1	0		
(c)	Europe/ North America 歐美	-	-	ı	ı	ı	ı	0		
(d)	Other places 其他地方	-	-	-	-	-	-	0		
(e)	Sources unclassified 來源未能歸類	-	-	-	-	-	-	0		
	Total									

Table 6.4: Staff Turnover in the Past Twelve Months (1.1.2014 to 31.12.2014) by Reason, by Source and by Geographic Origin

(Industrial Establishments)

表 6.4: 過去十二個月內(1.1.2014 至 31.12.2014)僱員流動情況 (按離職原因、人力來源及所來自地域分類)

(工業機構)

1. The number of employees who left in the past twelve months (1.1.2014 to 31.12.2014) by reason: 按原因劃分,過去 12 個月內(1.1.2014 至 31.12.2014)離職的僱員人數:

	eaving of the company is initiated 日公司安排僱員離職	by the company						
	Reason 原因	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計
(a)	Retrenchment 裁員	-	-	-	-	-	-	0
(b)	Re-structure/Closure of the company 公司改組/結業	-	-	-	32	2	-	34
(c)	Expiry of employment contract 僱傭合約期滿	-	-	1	-	-	-	0
(d)	Poor performance 工作表現欠佳	-	-	1	52	ı	-	52
(e)	Removal of the company out of Hong Kong 公司遷離香港	-	-	-	-	-	-	0
(f)	Other reasons 其他原因	-	-	1	-	1	-	0
(g)	Reasons unknown 原因不詳	-	-	-	-	-	-	0
	Sub-total 小計	0	0	0	84	2	0	86
	Total 總計	0	2	13	163	151	0	329

	2. The average period of employment of resigned employees before they left the company 離職僱員在離職前的平均工作年期									
	Number of Years 年數	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計		
(a)	Less than 1 year 少於1年	-	2	1	53	53	-	109		
(b)	1 year to less than 3 years 1 年至少於 3 年	-	1	4	18	84	1	106		
(c)	3 years to less than 5 years 3 年至少於 5 年	-	ı	2	9	6	1	17		
(d)	5 years to less than 10 years 5 年至少於 10 年	-	-	5	83	3	-	91		
(e)	10 years or above 10 年或以上		-	1	-	5	-	6		
(f)	Unspecified 未有說明	-	-	-	-	-	-	0		
	Total 總計 0 2 13 163 151 0 329									

	he number of recruits in the past tw e來源劃分,過去 12 個月內(1.1.				source:			
	Source 來源	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計
(a)	From an accounting position of another company 來自另一間機構而擔任會計職務者	1	5	12	142	182	-	342
(b)	From a non-accounting position of another company 來自另一間機構而擔任 非會計職務者	-	-	-	-	7	-	7
(c)	From a college/school direct 直接來自院校/學校 (i) Graduate of University Degree or Above 大學學位或以上畢業生	-	-	-	-	-	1	0
	(ii) Sub-degree Holder (HD/AD/D/HC/C or Equivalent) 副學位畢業生 (高級文憑/副學士/ 文憑/高級證書/證書 或同等學歷)	-	-	-	-	6	-	6
	(iii) Secondary School Leaver or Below 中學程度或以下學生	-	-	-	-	-	-	0
(d)	Other sources 其他來源	-	-	-	-	-	-	0
(e)	Sources unclassified 來源未能歸類	-	-	-	-	-	-	0
	Total 總計	1	5	12	142	195	0	355
4. The number of recruits is a qualified accountants (e.g., members of the HKICPA or other accounting bodies): 招聘僱員人數中,合資格會計師人數(如香港會計師公會或其他會計團體會員):								
	Number of Qualified Accountants 合資格會計師人數 1 5 8 14 3 0 31							

	5. The number of recruits in the past twelve months (1.1.2014 to 31.12.2014) by geographic origin: 按地域來源劃分,過去 12 個月內(1.1.2014 至 31.12.2014)所招聘的僱員人數:								
	Geographic Origin 地域來源	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計	
(a)	Hong Kong 香港	1	5	12	141	194	-	353	
(b)	The mainland of China 中國內地	-	-	-	1	ı	ı	1	
(c)	Macau 澳門	-	-	-	-	1	-	1	
(d)	Taiwan 台灣	-	-	-	-	-	-	0	
(e)	Other places 其他地方	-	-	-	-	-	-	0	
(f)	Sources unclassified 來源未能歸類	-	-	-	-	1	1	0	
	Total 總計 1 5 12 142 195 - 355								

6	6. The number of recruits according to the place of origin of the first qualification (Certificate or above) acquired by employees whose geographic origin is the mainland of China: 中國內地的新招聘僱員中,其第一個學歷(證書或以上)之獲取地點的僱員人數:									
	Geographic Origin 地域來源	Partner/Principal/ Director/ Chief Financial Officer 合夥人/總監/ 首席財務官	Manager/ Financial Controller	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓 人員	Total 總計		
(a)	The mainland of China 中國內地	-	-	-	1	-	-	1		
(b)	Hong Kong 香港	-	-	1	-	1	-	0		
(c)	Europe/ North America 歐美	-	1	ı	ı	ı	-	0		
(d)	Other places 其他地方	-	-	-	-	-	-	0		
(e)	Sources unclassified 來源未能歸類		-	-	-	-	-	0		
	Total									

Table 7: Number of Internal Promotions in the Past Twelve Months

(1.1.2014 to 31.12.2014) (Accountancy Sector)

表 7: 過去十二個月內(1.1.2014 至 31.12.2014)的內部晉升人數

(會計業)

Branch 門類	Job Level 職級	No. of Employees as at 2.1.2015 在2.1.2015之 僱員人數 (a)	No. of Internal Promotions in the Past 12 Months 過去十二個月 獲內部晉升的人數 (b)	No. of New Recruits in the Past 12 Months 過去十二個月 新招聘的人數 (c)	Total No. of Recruits in the Past 12 Months 過去十二個月 總招聘的人數 (d) = (b) + (c)	Percentage of No. of Internal Promotions to Total No. of Recruits 內部晉升佔總招聘人 數的百分比 (e) = (b) / (d)
Accounting Firms 會計師事務所	From Manager/Senior Manager/Financial Controller To Partner/Principal/Director/Chief Financial Officer 由經理/高級經理/財務總監至合夥人/總監/首席財務官	3 497	25	27	52	48.1%
智可即争份別	From Manager To Senior Manager/Financial Controller 由經理至高級經理/財務總監	1 592	162	110	272	59.6%
	From Supervisor/Senior To Manager 由主管至經理	2 215	308	212	520	59.2%
	From Clerk/Associate To Supervisor/Senior 由文員至主管	4 878	1 353	829	2 182	62.0%
	From Others To Clerk/Associate 由其他職級至文員	9 521	28	2 992	3 020	0.9%
	From Others To Trainer/Teacher 由其他職級至培訓人員	141	3	12	15	20.0%
	Total 總計	21 844	1 879	4 182	6061	31.0%
Government Departments, Non-	From Manager/Senior Manager/Financial Controller To Partner/Principal/Director/Chief Financial Officer 由經理/高級經理/財務總監至合夥人/總監/首席財務官	80	10	-	10	100.0%
governmental Organisations	From Manager To Senior Manager/Financial Controller 由經理至高級經理/財務總監	661	30	40	70	42.9%
and Statutory Bodies	From Supervisor/Senior To Manager 由主管至經理	335	15	50	65	23.1%
政府部門、非政府機構和法	From Clerk/Associate To Supervisor/Senior 由文員至主管	1 488	60	121	181	33.1%
定組織	From Others To Clerk/Associate 由其他職級至文員	3 095	86	345	431	20.0%
	From Others To Trainer/Teacher 由其他職級至培訓人員	355	-	11	11	-
	Total 總計	6 014	201	567	768	26.2%
Commerce and Services Establishments	From Manager/Senior Manager/Financial Controller To Partner/Principal/Director/Chief Financial Officer 由經理/高級經理/財務總監至合夥人/總監/首席財務官	864	-	76	76	-
商業及服務行 業機構	From Manager To Senior Manager/Financial Controller 由經理至高級經理/財務總監	8 680	53	86	139	38.1%
211021114	From Supervisor/Senior To Manager 由主管至經理	5 431	187	554	741	25.2%
	From Clerk/Associate To Supervisor/Senior 由文員至主管	14 445	408	863	1 271	32.1%
	From Others To Clerk/Associate 由其他職級至文員	40 130	44	4604	4 648	0.9%
	From Others To Trainer/Teacher 由其他職級至培訓人員	317	-	-	0	-
	Total 總計	69 867	692	6183	6 875	10.1%
Industrial Establishments 工業機構	From Manager/Senior Manager/Financial Controller To Partner/Principal/Director/Chief Financial Office 由經理/高級經理/財務總監至合夥人/總監/首席財務官	42	-	1	1	-
	From Manager To Senior Manager/Financial Controller 由經理至高級經理/財務總監	285	3	5	8	37.5%
	From Supervisor/Senior To Manager 由主管至經理	549	5	12	17	29.4%
	From Clerk/Associate To Supervisor/Senior 由文員至主管	1 160	40	142	182	22.0%
	From Others To Clerk/Associate 由其他職級至文員 From Others To Trainer/Teacher	3 407	1	195	196	0.5%
	由其他職級至培訓人員	-	-	-	0	-
	Total 總計	5 443	49	355	404	12.1%
All Branches 全部門類	From Manager/Senior Manager/Financial Controller To Partner/Principal/Director/Chief Financial Officer 由經理/高級經理/財務總監至合夥人/總監/首席財務官	4 483	35	104	139	25.2%
	From Manager To Senior Manager/Financial Controller 由經理至高級經理財務總監 From Supervisor/Senior To Manager	11 218	248	241	489	50.7%
	From Supervisor/Senior To Manager 由主管至經理 From Clerk/Associate To Supervisor/Senior	8 530	515	828	1 343	38.3%
	由文員至主管	21 971	1 861	1 955	3 816	48.8%
	From Others To Clerk/Associate 由其他職級至文員	56 153	159	8 136	8 295	1.9%
	From Others To Trainer/Teacher 由其他職級至培訓人員	813	3	23	26	11.5%
	Total 總計	103 168	2 821	11 287	14 108	20.0%

 $\begin{tabular}{lll} Table 8: & \underline{Number of Part-time\ Accounting\ Employees\ Employee} \\ & (Accountancy\ Sector) \end{tabular}$

表 8: <u>兼職會計僱員人數</u> (會計業)

Dona de	Lik Lood	Number of Employees 僱員人數				
Branch 門類	Job Level 職級	Present No. of Full-time Accounting Employees 現有全職的會計僱員人數	No. of Part-time Accounting Employees 兼職會計僱員人數			
Accounting Firms 會計師事務所	Partner/Principal/Director/Chief Financial Officer 合夥人總監/首席財務官	3 497	151			
	Senior Manager/Financial Controller 高級經理財務總監	1 592	-			
	Manager 經理	2 215	-			
	Supervisor/Senior 主管	4 878	-			
	Clerk/Associate 文員	9 521	168			
	Trainer/Teacher 培訓人員	141	-			
	Total 總計	21 844	319			
Government Departments, Non- governmental Organisations and	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	80	-			
Statutory Bodies 政府部門、非政府機構和法定	Senior Manager/Financial Controller 高級經理財務總監	661	1			
且織	Manager 經理	335	4			
	Supervisor/Senior 主管	1 488	13			
	Clerk/Associate 文員	3 095	19			
	Trainer/Teacher 培訓人員	355	6			
	Total 總計	6 014	43			
Commerce and Services Establishments	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	864	-			
商業及服務行業機構	Senior Manager/Financial Controller 高級經理財務總監	8 680	-			
	Manager 經理	5 431	35			
	Supervisor/Senior 主管	14 445	83			
	Clerk/Associate 文員	40 130	2 084			
	Trainer/Teacher 培訓人員	317	-			
	Total 總計	69 867	2 202			
Industrial Establishments 工業機構	Partner/Principal/Director/Chief Financial Officer 合夥人總監/首席財務官	42	28			
	Senior Manager/Financial Controller 高級經理財務總監	285	-			
	Manager 經理	549	-			
	Supervisor/Senior 主管	1 160	-			
	Clerk/Associate 文員	3 407	178			
	Trainer/Teacher 培訓人員	-	-			
	Total 總計	5 443	206			
All Branches 全部門類	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	4 483	179			
	Senior Manager/Financial Controller 高級經理財務總監	11 218	1			
	Manager 經理	8 530	39			
	Supervisor/Senior 主管	21 971	96			
	Clerk/Associate 文員	56 153	2 449			
	Trainer/Teacher 培訓人員	813	6			
	Total 總計	103 168	2 770			

Table 9: The Number of Recruits in the Next 24 Months by Type of Educational Level (Accountancy Sector)

表 9: <u>按教育程度劃分,未來24個月內招聘的僱員人數</u> (會計業)

		Number of Employees 僱員人數						
Branch 門類	Job Level 職級	Graduate of University Degree or Above 大學學位 或以上畢業生	Sub-degree Holder (HD/AD/D/HC/C or Equivalent) 副學位畢業生 (高級文憑副學士/ 文憑/高級證書/ 證書或同等學歷)	Secondary School Leaver or Below 中學程度或以下	Unspecified 未有說明	Total 總計	Number of Qualified Accountants 合資格會計師 人數	
Accounting Firms 會計師事務所	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	21		-	-	21	21	
	Senior Manager/Financial Controller 高級經理/財務總監	1	-	-	-	1	1	
	Manager 經理	68	-	-	1	69	60	
	Supervisor/Senior 主管	407	18	14	-	439	85	
	Clerk/Associate 文員	899	335	30	15	1 279	36	
	Trainer/Teacher 培訓人員	-	-	-	-	0	0	
	Total 總計	1 396	353	44	16	1 809	203	
Government Departments,	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	1	-	-	-	1	1	
Non-governmental Organisations and Statutory Bodies	Senior Manager/Financial Controller 高級經理/財務總監	26		-	-	26	24	
政府部門、非政府機 構和法定組織	Manager 經理	12	-	-	-	12	12	
	Supervisor/Senior 主管	24	1	-	-	25	7	
	Clerk/Associate 文員	26	8	19	-	53	3	
	Trainer/Teacher 培訓人員	9	-	-	-	9	8	
	Total 總計	98	9	19	-	126	55	
Commerce and Services	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	-	-	-	-	0	0	
Establishments 商業及服務 行業機構	Senior Manager/Financial Controller 高級經理/財務總監	124	-	-	-	124	0	
1]未1次件	Manager 經理	215	7	-	-	222	90	
	Supervisor/Senior 主管	88	330	-	-	418	46	
	Clerk/Associate 文員	38	400	1 158	-	1 596	0	
	Trainer/Teacher 培訓人員			-	-	0	0	
	Total 總計	465	737	1 158	0	2 360	136	
Industrial Establishments	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	-	-	-	-	0	0	
工業機構	Senior Manager/Financial Controller 高級經理/財務總監	-	-	-	-	0	0	
	Manager 經理	5	-	-	-	5	4	
	Supervisor/Senior 主管	1	2	-	-	3	0	
	Clerk/Associate 文員	2	59	28	-	89	0	
	Trainer/Teacher 培訓人員	-	-	-	-	0	0	
	Total 總計	8	61	28	0	97	4	
All Branches 全部門類	Partner/Principal/Director/Chief Financial Officer 合夥人/總監/首席財務官	22	0	0	0	22	22	
	Senior Manager/Financial Controller 高級經理/財務總監	151	0	0	0	151	25	
	Manager 經理	300	7	0	1	308	166	
	Supervisor/Senior 主管	520	351	14	0	885	138	
	Clerk/Associate 文員	965	802	1 235	15	3 017	39	
	Trainer/Teacher 培訓人員	9	0	0	0	9	8	
	Total 總計	1 967	1 160	1 249	16	4 392	398	

Table 10 : Number of Establishments Encountering
Recruitment Difficulties in the Past Twelve Months (1.1.2014 to 31.12.2014)
(Accountancy Sector)

表 10: 過去十二個月(1.1.2014至31.12.2014)遇到招聘員工困難的機構數目 (會計業)

Branch	Recruitment Difficulties	Partner/Princip Chief Financ 合夥人/總監/	ial Officer	Senior M Financial C 高級經理/	Controller	Mana 經理		Supervisor 主管		Clerk/Ass 文員		培訓人	Trainer/Teacher 培訓人員	
門類	招聘困難	No. of Establishments 機構數目	Percentage 百分比	No. of Establishments 機構數目	Percentage 百分比	No. of Establishments 機構數目	Percentage 百分比	No. of Establishments 機構數目	Percentage 百分比	No. of Establishments 機構數目	Percentage 百分比	No. of Establishments 機構數目	Percentage 百分比	
Accounting Firms	Yes 有	14	0.6	17	0.7	16	0.6	97	3.9	290	11.7	-	-	
會計師事務所	No 沒有	1	< 0.1	9	0.4	30	1.2	54	2.2	247	10.0	4	0.2	
	Have not recruited or tried to recruit 未曾招聘或未有嘗試招聘員工	2 350	95.1	2 339	94.7	2319	93.8	2 214	89.6	1828	74.0	2 361	95.5	
	Unspecified / Refusal Cases 未有說明 / 未有提供資料	106	4.3	106	4.3	106	4.3	106	4.3	106	4.3	106	4.3	
	Total 總計	2 471	100	2 471	100	2 471	100	2471	100	2471	100	2 471	100	
Government Departments,	Yes 有	-	-	1	2.9	2	5.9	2	5.9	5	14.7	2	5.9	
Non- governmental	No 沒有	-	=	4	11.8	4	11.8	11	32.4	14	41.2	3	8.8	
Organisations and Statutory	Have not recruited or tried to recruit 未曾招聘或未有嘗試招聘員工	31	91.2	26	76.5	25	73.5	18	52.9	12	35.3	26	76.5	
Bodies 政府部門、非政	Unspecified / Refusal Cases 未有說明 / 未有提供資料	3	8.8	3	8.8	3	8.8	3	8.8	3	8.8	3	8.8	
府機構和法定組 織	Total 總計	34	100	34	100	34	100	34	100	34	100	34	100	
Commerce and Services	Yes 有	9	< 0.1	2	< 0.1	70	0.3%	133	0.6%	501	2.3%	-	-	
Establishments 商業及	No 沒有	67	0.3%	42	0.2%	251	1.1%	352	1.6%	2 521	11.5%	-	-	
服務行業機構	Have not recruited or tried to recruit 未曾招聘或未有嘗試招聘員工	21 555	98.1%	21 587	98.2%	21 310	97.0%	21 146	96.2%	18 609	84.7%	21 631	98.4	
	Unspecified / Refusal Cases 未有說明 / 未有提供資料	346	1.6%	346	1.6%	346	1.6%	346	1.6%	346	1.6%	346	1.6	
	Total 總計	21 977	100	21 977	100	21 977	100	21 977	100	21 977	100	21 977	100	
Industrial Establishments	Yes 有	-	-	-	-	-	-	106	4.4	11	0.5	-	-	
工業機構	No 沒有	1	< 0.1	5	0.2	6	0.2	32	1.3	139	5.8	-	-	
	Have not recruited or tried to recruit 未曾招聘或未有嘗試招聘員工	2 405	99.6	2 401	99.4	2 400	99.4	2 268	93.9	2 256	93.4	2 406	99.6	
	Unspecified / Refusal Cases 未有說明 / 未有提供資料	9	0.4	9	0.4	9	0.4	9	0.4	9	0.4	9	0.4	
	Total 總計	2 415	100	2 415	100	2 415	100	2 415	100	2 415	100	2 415	100	
All Branches 全部門類	Yes 有	23	0.1	20	0.1	88	0.3	338	1.3	807	3.0	2	<0.1	
	No 沒有	69	0.3	60	0.2	291	1.1	449	1.7	2 921	10.9	7	<0.1	
	Have not recruited or tried to recruit 未曾招聘或未有嘗試招聘員工	26 341	97.9	26 353	98.0	26 054	96.9	25 646	95.3	22 705	84.4	26 424	98.2	
	Unspecified / Refusal Cases 未有說明 / 未有提供資料	464	1.7	464	1.7	464	1.7	464	1.7	464	1.7	464	1.7	
	Total 總計	26 897	100	26 897	100	26 897	100	26 897	100	26 897	100	26 897	100	

Remarks: Total percentage may not equal 100 due to rounding.

Table 11 : Reasons of Recruitment Difficulties in the Past Twelve Months (1.1.2014 to 31.12.2014) (Accountancy Sector)

表 11: 過去十二個月內(1.1.2014 至 31.12.2014)招聘員工有困難的原因 (會計業)

	Reason 原因	Partner/ Principal/ Director/ Chief Financial Officer 合夥人/總監 /首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員	Total 總計
(a)	Insufficient accountancy graduates from tertiary institutions 專上院校會計畢業生人數不足	-	-	-	4	55	-	59
(b)	Lack of candidates with relevant experience and training 缺乏具相關經驗及 訓練的職位申請人	24	20	88	187	481	1	801
(c)	Working conditions/ remuneration package could not meet recruits' expectations 服務條件/薪酬未能 符合求職者要求	2	17	69	233	420	2	743
(d)	Other reasons 其他原因	-	-	-	94	92	2	188
	Total 總計	26	37	157	518	1 048	5	1 791

Table 11.1 : Reasons of Recruitment Difficulties in the Past Twelve Months (1.1.2014 to 31.12.2014) (Accounting Firms)

表 11.1: 過去十二個月內 $(1.1.2014 \times 31.12.2014)$ 招聘員工有困難的原因 (會計師事務所)

	Reason 原因	Partner/ Principal/ Director/ Chief Financial Officer 合夥人/總監 /首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員	Total 總計
(a)	Insufficient accountancy graduates from tertiary institutions 專上院校會計畢業 生人數不足	-	-	-	4	51	-	55
(b)	Lack of candidates with relevant experience and training 缺乏具相關經驗及 訓練的職位申請人	14	17	16	59	129	-	235
(c)	Working conditions/ remuneration package could not meet recruits' expectations 服務條件/薪酬未能 符合求職者要求	1	16	9	58	210	-	294
(d)	Other reasons 其他原因	-	-	-	42	61	-	103
	Total 總計	15	33	25	163	451	0	687

Table 11.2 : Reasons of Recruitment Difficulties in the Past Twelve Months (1.1.2014 to 31.12.2014) (Government Departments, Non-governmental Organisations and Statutory Bodies)

表 11.2: <u>過去十二個月內(1.1.2014 至 31.12.2014)招聘員工有困難的原因</u> (政府部門、非政府機構和法定組織)

	Reason 原因	Partner/ Principal/ Director/ Chief Financial Officer 合夥人/總監 /首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員	Total 總計
(a)	Insufficient accountancy graduates from tertiary institutions 專上院校會計畢業 生人數不足	-	-	-	-	1	-	0
(b)	Lack of candidates with relevant experience and training 缺乏具相關經驗及訓練的職位申請人	1	1	2	-	4	1	9
(c)	Working conditions/ remuneration package could not meet recruits' expectations 服務條件/薪酬未能 符合求職者要求	1	-	-	2	3	2	8
(d)	Other reasons 其他原因	-	-	-	-	-	2	2
	Total 總計	2	1	2	2	7	5	19

Table 11.3 : Reasons of Recruitment Difficulties in the Past Twelve Months (1.1.2014 to 31.12.2014) (Commerce and Services Establishments)

表 11.3: <u>過去十二個月內(1.1.2014 至 31.12.2014)招聘員工有困難的原因</u> (商業及服務行業機構)

	Reason 原因	Partner/ Principal/ Director/ Chief Financial Officer 合夥人/總監 /首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員	Total 總計
(a)	Insufficient accountancy graduates from tertiary institutions 專上院校會計畢業 生人數不足	-	-	-	-	3	-	3
(b)	Lack of candidates with relevant experience and training 缺乏具相關經驗及 訓練的職位申請人	9	2	70	125	344	-	550
(c)	Working conditions/ remuneration package could not meet recruits' expectations 服務條件/薪酬未能 符合求職者要求	-	1	60	118	199	-	378
(d)	Other reasons 其他原因	-	-	-	2	27	-	29
	Total 總計	9	3	130	245	573	0	960

Table 11.4 : Reasons of Recruitment Difficulties in the Past Twelve Months (1.1.2014 to 31.12.2014) (Industrial Establishments)

表 11.4: <u>過去十二個月內(1.1.2014 至 31.12.2014)招聘員工有困難的原因</u> (工業機構)

	Reason 原因	Partner/ Principal/ Director/ Chief Financial Officer 合夥人/總監 /首席財務官	Senior Manager/ Financial Controller 高級經理/ 財務總監	Manager 經理	Supervisor/ Senior 主管	Clerk/ Associate 文員	Trainer/ Teacher 培訓人員	Total 總計
(a)	Insufficient accountancy graduates from tertiary institutions 專上院校會計畢業 生人數不足	-	-	-	-	1	-	1
(b)	Lack of candidates with relevant experience and training 缺乏具相關經驗及 訓練的職位申請人	-	-	-	3	4	-	7
(c)	Working conditions/ remuneration package could not meet recruits' expectations 服務條件/薪酬未能 符合求職者要求	-	-	-	55	8	-	63
(d)	Other reasons 其他原因	-	-	-	50	4	-	54
	Total 總計	0	0	0	108	17	0	125

Table 12 : Number of Accounting Employees

Required to Work in the mainland of China
(Accountancy Sector)

表 12: <u>需要在中國內地工作的會計人員人數</u> (會計業)

Branch	Job Level	Working Mode	No. of I 僱貞	Employees 員人數
門類	職級	工作形式	As at 2 January 2015 在2015年1月2日	Projection for January 2017 預測在2017年1月
Accounting Firms 會計師事務所	Partner/Principal/ Director/Chief	Stationed Basis 長駐	63	69
	Financial Officer 合夥人/總監/	Travelling Basis 非長駐	424	430
	首席財務官	Sub-total 小計	487	499
	Senior Manager/ Financial Controller	Stationed Basis 長駐	48	54
	高級經理/財務總監	Travelling Basis 非長駐	185	176
		Sub-total 小計	233	230
	Manager 經理	Stationed Basis 長駐	63	69
		Travelling Basis 非長駐	339	359
		Sub-total 小計	402	428
	Supervisor/Senior 主管	Stationed Basis 長駐	327	360
		Travelling Basis 非長駐	507	566
		Sub-total 小計	834	926
	Clerk/Associate 文員	Stationed Basis 長駐	206	242
		Travelling Basis 非長駐	1 509	1 675
		Sub-total 小計	1 715	1 917
	Trainer/Teacher 培訓人員	Stationed Basis 長駐	12	12
		Travelling Basis 非長駐	-	-
		Sub-total 小計	12	12
	Total 總計	Stationed Basis 長駐	719	806
		Travelling Basis 非長駐	2 964	3 206
		Total 總計	3 683	4 012

Branch	Job Level	Working Mode	No. of l 僱貞	Employees 員人數
門類	職級	工作形式	As at 2 January 2015 在2015年1月2日	Projection for January 2017 預測在2017年1月
Government Departments, Non- governmental Organisations and	Partner/Principal/ Director/Chief	Stationed Basis 長駐	-	-
Statutory Bodies 政府部門、非政府機構和法定	Financial Officer 合夥人/總監/	Travelling Basis 非長駐	-	-
組織	首席財務官	Sub-total 小計	-	-
	Senior Manager/ Financial Controller	Stationed Basis 長駐	-	-
	高級經理/財務總監	Travelling Basis 非長駐	1	1
		Sub-total 小計	1	1
	Manager 經理	Stationed Basis 長駐	-	-
		Travelling Basis 非長駐	-	-
		Sub-total 小計	-	-
	Supervisor/Senior 主管	Stationed Basis 長駐	-	-
		Travelling Basis 非長駐	2	2
		Sub-total 小計	2	2
	Clerk/Associate 文員	Stationed Basis 長駐	-	-
		Travelling Basis 非長駐	5	5
		Sub-total 小計	5	5
	Trainer/Teacher 培訓人員	Stationed Basis 長駐	-	-
		Travelling Basis 非長駐	-	-
		Sub-total 小計	-	-
	Total 總計	Stationed Basis 長駐	-	-
		Travelling Basis 非長駐	8	8
		Total 總計	8	8

Branch	Job Level	Working Made	No. of I 僱貞	Employees 員人數
Pl類	職級	Working Mode 工作形式	As at 2 January 2015 在2015年1月2日	Projection for January 2017 預測在2017年1月
Commerce and Services Establishments	Partner/Principal/ Director/Chief	Stationed Basis 長駐	-	-
商業及服務行業機構	Financial Officer 合夥人/總監/	Travelling Basis 非長駐	312	307
	首席財務官	Sub-total 小計	312	307
	Senior Manager/ Financial Controller	Stationed Basis 長駐	5	-
	高級經理/財務總監	Travelling Basis 非長駐	980	944
		Sub-total 小計	985	944
	Manager 經理	Stationed Basis 長駐	-	-
		Travelling Basis 非長駐	145	150
		Sub-total 小計	145	150
	Supervisor/Senior 主管	Stationed Basis 長駐	-	-
		Travelling Basis 非長駐	1 385	1 390
		Sub-total 小計	1 385	1 390
	Clerk/Associate 文員	Stationed Basis 長駐	201	201
		Travelling Basis 非長駐	539	539
		Sub-total 小計	740	740
	Trainer/Teacher 培訓人員	Stationed Basis 長駐	-	-
		Travelling Basis 非長駐	-	-
		Sub-total 小計	0	0
	Total 總計	Stationed Basis 長駐	206	201
		Travelling Basis 非長駐	3 361	3 330
		Total 總計	3 567	3 531

Branch	Job Level	Working Mode	No. of I 僱貞	Employees 員人數
Pf 類	新級 職級	工作形式	As at 2 January 2015 在2015年1月2日	Projection for January 2017 預測在2017年1月
Industrial Establishments 工業機構	Partner/Principal/ Director/Chief	Stationed Basis 長駐	-	-
	Financial Officer 合夥人/總監/	Travelling Basis 非長駐	1	1
	首席財務官	Sub-total 小計	1	1
	Senior Manager/ Financial Controller	Stationed Basis 長駐	-	-
	高級經理/財務總監	Travelling Basis 非長駐	23	23
		Sub-total 小計	23	23
	Manager 經理	Stationed Basis 長駐	-	-
		Travelling Basis 非長駐	18	18
		Sub-total 小計	18	18
	Supervisor/Senior 主管	Stationed Basis 長駐	4	4
		Travelling Basis 非長駐	25	25
		Sub-total 小計	29	29
	Clerk/Associate 文員	Stationed Basis 長駐	-	-
		Travelling Basis 非長駐	19	19
		Sub-total 小計	19	19
	Trainer/Teacher 培訓人員	Stationed Basis 長駐	-	-
		Travelling Basis 非長駐	-	-
		Sub-total 小計	0	0
	Total 總計	Stationed Basis 長駐	4	4
		Travelling Basis 非長駐	86	86
		Total 總計	90	90

Branch	Job Level	Working Mode		Employees 員人數
門類	職級	工作形式	As at 2 January 2015 在2015年1月2日	Projection for January 2017 預測在2017年1月
All Branches 全部門類	Partner/Principal/ Director/Chief	Stationed Basis 長駐	63	69
	Financial Officer 合夥人/總監/	Travelling Basis 非長駐	737	738
	首席財務官	Sub-total 小計	800	807
	Senior Manager/ Financial Controller	Stationed Basis 長駐	53	54
	高級經理/財務總監	Travelling Basis 非長駐	1 189	1 144
		Sub-total 小計	1 242	1 198
	Manager 經理	Stationed Basis 長駐	63	69
		Travelling Basis 非長駐	502	527
		Sub-total 小計	565	596
	Supervisor/Senior 主管	Stationed Basis 長駐	331	364
		Travelling Basis 非長駐	1 919	1 983
		Sub-total 小計	2 250	2 347
	Clerk/Associate 文員	Stationed Basis 長駐	407	443
		Travelling Basis 非長駐	2 072	2 238
		Sub-total 小計	2 479	2 681
	Trainer/Teacher 培訓人員	Stationed Basis 長駐	12	12
		Travelling Basis 非長駐	-	-
		Sub-total 小計	12	12
	Total 總計	Stationed Basis 長駐	929	1 011
		Travelling Basis 非長駐	6 419	6 630
		Total 總計	7 348	7 641

Stationed Basis means 50% or above of the working time that an employee has to stay in the mainland of China. 長駐指一位僱員有百分之五十或以上的工作時間需要在中國內地。 Note:

註:

Table 13 : Effects of Mainland Operations on Hong Kong Accounting Employees (Accountancy Sector)

表 13: <u>內地業務對本港會計人員的影響</u> (會計業)

Branch	Effects		Employees 人數
門類	影響	As at 2 January 2015 在2015年1月2日	Projection for January 2017 預測在2017年1月
Accounting Firms 會計師事務所	Additional accounting employees need to recruit 須增聘的會計人員數目	139	226
	Number of existing accounting employees to be trained for Mainland Operations 因處理內地業務而需要接受訓練的現職會計人員數目	546	642
Government Departments, Non-governmental Organisations and Statutory	Additional accounting employees need to recruit 須增聘的會計人員數目	1	-
Bodies 政府部門、非政府機構和法 定組織	Number of existing accounting employees to be trained for Mainland Operations 因處理內地業務而需要接受訓練的現職會計人員數目	9	7
Commerce and Services Establishements 商業及服務行業機構	Additional accounting employees need to recruit 須增聘的會計人員數目	368	201
	Number of existing accounting employees to be trained for Mainland Operations 因處理內地業務而需要接受訓練的現職會計人員數目	1 649	1 816
Industrial Establishments 工業機構	Additional accounting employees need to recruit 須增聘的會計人員數目	4	4
	Number of existing accounting employees to be trained for Mainland Operations 因處理內地業務而需要接受訓練的現職會計人員數目	29	29
All Branches 全部門類	Additional accounting employees need to recruit 須增聘的會計人員數目	512	431
	Number of existing accounting employees to be trained for Mainland Operations 因處理內地業務而需要接受訓練的現職會計人員數目	2 233	2 494

Table 14: Number of Establishments Which Have Moved Their Accounting-related Functions
Out of Hong Kong in the Past Twelve Months (1.1.2014 to 1.12.2014)

(Accountancy Sector)

表 14: <u>過去十二個月內(1.1.2014 至 31.12.2014)有將會計相關的工作遷離香港的機構數目</u> (會計業)

Branch 門類	Accounting-related Functions moved out of Hong Kong 將會計工作遷離香港	No. of Establishments 機構數目	Percentage 百分比
Accounting Firms 會計師事務所	Yes 有	16	0.6%
	No 沒有	2 374	96.1%
	Unspecified / Refusal Cases 未有說明 / 未有提供資料	81	3.3%
	Total 總計	2 471	100%
Government Departments, Non-governmental	Yes 有	-	-
Organisations and Statutory Bodies	No 沒有	32	94.1%
政府部門、非政府機構和法 定組織	Unspecified / Refusal Cases 未有說明 / 未有提供資料	2	5.9%
	Total 總計	34	100%
Commerce and Services Establishements	Yes 有	369	1.3%
商業及服務行業機構	No 沒有	28 241	97.6%
	Unspecified / Refusal Cases 未有說明 / 未有提供資料	330	1.1%
	Total 總計	28 940	100%
Industrial Establishments 工業機構	Yes 有	-	-
	No 沒有	3 305	99.7%
	Unspecified / Refusal Cases 未有說明 / 未有提供資料	9	0.3%
	Total 總計	3 314	100%
All Branches 全部門類	Yes 有	385	1.1%
	No 沒有	33 952	97.7%
	Unspecified / Refusal Cases 未有說明 / 未有提供資料	422	1.2%
	Total 總計	34 759	100%

Table 15: Percentage of the No. of Accounting Employees
 Transferred to Work in Subsidiaries/Affiliates outside HK
 as a Result of the Moving out of the Accounting-related Functions
 (Accountancy Sector)

表 15: 因會計相關的工作遷離香港而調職至 <u>港外附屬公司工作的會計僱員數目的百分比</u> (會計業)

	Percentage of the No. of Accounting Employees Transferred to Work in			ablishments 數目	
Branch 門類	Subsidiaries/Affiliates outside HK 調職至港外附屬公司工作的會計僱員數目的百分比	Mainland China 中國內地	Macau 澳門	Taiwan 台灣	Other Places 其他地方
Accounting Firms	< 10%	16	-	-	-
會計師事務所	10% – 30%	-	-	-	-
	>30% - 50%	-	-	-	-
	> 50%	-	-	-	-
	Total 總計	16	0	0	0
Government Departments,	< 10%	-	-	-	-
Non- governmental Organisations	10% – 30%	-	-	-	-
and Statutory Bodies	>30% - 50%	-	-	-	-
政府部門、非政 府機構和法定組	> 50%	-	-	-	-
織	Total 總計	0	0	0	0
Commerce and Services	< 10%	215	-	-	-
Establishments 商業及服務行業	10% - 30%	-	-	-	-
機構	>30% - 50%	-	-	-	-
	> 50%	-	-	-	-
	Total 總計	215	0	0	0
Industrial Establishments	< 10%	-	-	-	-
工業機構	10% - 30%	-	-	-	-
	>30% - 50%	-	-	-	-
	> 50%	-	-	-	-
	Total 總計	0	0	0	0
All Branches 全部門類	< 10%	231	-	-	-
	10% – 30%	-	-	-	-
	>30% - 50%	-	-	-	-
	> 50%	-	-	-	-
	Total 總計	231	0	0	0

Table 16: Location for which the accounting-related functions outsourced by company in Hong Kong to other company in/outside Hong Kong actually carried out (Accountancy Sector)

表 16: 香港的機構外判給香港/港外其他公司的 會計相關的工作的實際進行地點 (會計業)

	No. of Establishments 機構數目 (Percentage) (百分比)							
Branch 門類	Hong Kong 香港	Mainland China 中國內地	Macau 澳門	Taiwan 台灣	Other Places 其他地方	Unspecified 未有說明	Not Applicable 不適用	Total 總計
Accounting Firms 會計師事務所	88 (3.7%)	54 (2.3%)	- (-)	- (-)	(-)	- (-)	2 248 (94.1%)	2 390 (100%)
Government Departments, Non- governmental Organisations and Statutory Bodies 政府部門、非政府 機構和法定組織	1 (3.1%)	- (-)	- (-)	- (-)	- (-)	- (-)	31 (96.9%)	32 (100%)
Commerce and Services Establishments 商業及服務行業機 構	4 186 (14.6%)	153 (0.5%)	- (-)	- (-)	2 (<0.1%)	103 (0.4%)	24 165 (84.5%)	28 609 (100%)
Industrial Establishments 工業機構	767 (23.2%)	- (-)	- (-)	- (-)	- (-)	- (-)	2 538 (76.8%)	3 305 (100%)
All Branches 全部門類	5 042 (14.7%)	207 (0.6%)	- (-)	- (-)	2 (<0.1%)	103 (0.3%)	28 982 (84.4%)	34 336 (100%)

表 17: <u>估計未來十二個月外間培訓機構提供的訓練所佔百分比/ 總訓練時數</u> (會計業)

Branch	Estimated Percentage of Training Job Level 估計培訓機構提供的訓練 職級 所佔百分比		N	Number of Esta 機構數			
門類	17/11/21/71/CL	0%	>0% - 24%	>24% - 49%	>49% - 74%	>74% -<100%	100%
Accounting Firms 會計師事務所	Partner/Principal/Director/Chief Financial Officer/ Senior Manager/Financial Controller/Manager 合夥人/總監/首席財務官/高級經理/財務總監/經理	1 235	102	139	118	39	604
	Supervisor/Senior 主管	298	54	83	42	32	103
	Clerk/Associate 文員	735	120	42	89	107	201
	Trainer/Teacher 培訓人員	7	3	4	1	-	-
	Total 總計	2 275	279	268	250	178	908
Government Departments, Non-	Partner/Principal/Director/Chief Financial Officer/ Senior Manager/Financial Controller/Manager 合夥人/總監/首席財務官/高級經理/財務總監/經理	11	4	5	6	1	-
governmental Organisations	Supervisor/Senior 主管	11	6	4	3	4	1
and Statutory Bodies 政府部門、非	Clerk/Associate 文員	12	8	2	3	3	1
政府機構和法定組織	Trainer/Teacher 培訓人員	7	1	1	1	-	-
上 組制	Total 總計	41	19	12	13	8	2
Commerce and Services Establishments	Partner/Principal/Director/Chief Financial Officer/ Senior Manager/Financial Controller/Manager 合夥人/總監/首席財務官/高級經理/財務總監/經理	6 019	427	315	89	21	738
商業及服務行 業機構	Supervisor/Senior 主管	5 512	656	83	163	20	323
	及服務行 構 主管 Clerk/Associate 文員	15 671	898	249	124	21	801
	Trainer/Teacher 培訓人員	148	10	-	1	-	34
	Total 總計	27 350	1 991	647	376	62	1 896
Industrial Establishments 工業機構	Partner/Principal/Director/Chief Financial Officer/ Senior Manager/Financial Controller/Manager 合夥人/總監/首席財務官/高級經理/財務總監/經理	362	10	2	2	10	64
	Supervisor/Senior 主管	532	72	1	1	1	10
	Clerk/Associate 文員	1 738	126	5	2	-	92
	Trainer/Teacher 培訓人員	-	ı	-	ı	-	-
	Total 總計	2 632	208	8	5	11	166
All Branches 全部門類	Partner/Principal/Director/Chief Financial Officer/ Senior Manager/Financial Controller/Manager 合夥人/總監/首席財務官/高級經理/財務總監/經理	7 627	543	461	215	71	1 406
	Supervisor/Senior 主管	6 353	788	171	209	57	437
	Clerk/Associate 文員	18 156	1 152	298	218	131	1 095
	Trainer/Teacher 培訓人員	162	14	5	2	-	34
	Total 總計	32 298	2 497	935	644	259	2 972

	Estimated Total Training Hours Job Level 估計培訓機構提供的 職級 總訓練時數		Number of Establishments 機構數目				
Branch 門類		>0 - 10	>10 - 50	>50 - 100	>100 - 200	>200 - 1000	>1000
All Branches 全部門類	Partner/Principal/Director/Chief Financial Officer/ Senior Manager/Financial Controller/Manager 合夥人/總監/首席財務官/高級經理/財務總監/經理	811	1 163	148	4	2	1
	Supervisor/Senior 主管	679	373	5	4	1	1
	Clerk/Associate 文員	1 251	670	7	33	4	-
	Trainer/Teacher 培訓人員	14	30	-	-	-	-

Table 18: Information on Training Expenses in 2014

<u>Compared with Those in 2013</u>

(Accountancy Sector)

表 18: <u>2014年的訓練開支與2013年訓練開支的比較</u> (會計業)

Branch	as cor	raining Expenses in 2014	In-house	機植 (Perce	ablishments	Training
門類	2014年	與2013年訓練開支的比較		訓練	外間	訓練
Accounting Firms 會計師事務所	No Change 沒有記	改變	2 239	(94.3)	2 117	(89.1)
		> 50%	-	(-)	4	(0.2)
		> 20% - 50%	1	(<0.1)	28	(1.2)
	Increase by 增加	> 10% - 20%	5	(0.2)	37	(1.6)
		5% - 10%	15	(0.6)	69	(2.9)
		< 5%	9	(0.4)	17	(0.7)
		> 50%	ı	(-)	-	(-)
		> 20% - 50%	2	(0.1)	-	(-)
	Decrease by 減少	> 10% - 20%	ı	(-)	-	(-)
		5% - 10%	2	(0.1)	-	(-)
		< 5%	ı	(-)	1	(<0.1)
	Unspecified / Ref	fusal Cases 未有說明 / 未有提供資料	102	(4.3)	102	(4.3)
	Total 總計		2 375	(100)	2 375	(100)
Government Departments, Non-governmental	No Change 沒有改變		24	(70.6)	21	(61.8)
Organisations and Statutory Bodies		> 50%	1	(2.9)	2	(5.9)
政府部門、非政府機構和法 定組織		> 20% - 50%	-	(-)	-	(-)
VC NITT WAY	Increase by 增加	> 10% - 20%	-	(-)	1	(2.9)
		5% - 10%	3	(8.8)	3	(8.8)
		< 5%	-	(-)	2	(5.9)
		> 50%	1	(-)	-	(-)
		> 20% - 50%	1	(2.9)	-	(-)
	Decrease by 減少	> 10% - 20%	-	(-)	-	(-)
	1190	5% - 10%	1	(-)	-	(-)
		< 5%	1	(-)	-	(-)
	Unspecified / Ref	usal Cases 未有說明 / 未有提供資料	5	(14.7)	5	(14.7)
	Total 總計	Total 總計			34	(100)

	The 1	Fraining Expenses in 2014		機構 (Perce	ablishments த數目 entage) 分比)	
Branch 門類	as con	mpared with those in 2013 E與2013年訓練開支的比較		Training 別練		Training 訓練
Commerce and Services Establishments	No Change 沒有	改變	20 206	(95.8)	20 413	(96.8)
商業及服務行業機構		> 50%	2	(<0.1)	2	(<0.1)
		> 20% - 50%	1	(<0.1)	53	(0.3)
	Increase by 增加	> 10% - 20%	36	(0.2)	1	(<0.1)
		5% - 10%	254	(1.2)	16	(0.1)
		< 5%	7	(<0.1)	7	(<0.1)
		> 50%	-	(-)	-	(-)
		> 20% - 50%	-	(-)	-	(-)
	Decrease by 減少	> 10% - 20%	-	(-)	19	(0.1)
		5% - 10%	5	(<0.1)	-	(-)
		< 5%	-	(-)	-	(-)
	Unspecified / Res	fusal Cases 未有說明 / 未有提供資料	586	(2.8)	586	(2.8)
	Total 總計		21 097	(100)	21 097	100
Industrial Establishments 工業機構	No Change 沒有	改變	2 173	(96.2)	2 182	(96.6)
		> 50%	4	(0.2)	-	(-)
	Increase by 增加	> 20% - 50%	-	(-)	-	(-)
		> 10% - 20%	1	(<0.1)	7	(0.3)
		5% - 10%	16	(0.7)	4	(0.2)
		< 5%	-	(-)	1	(<0.1)
		> 50%	-	(-)	_	(-)
		> 20% - 50%	-	(-)	-	(-)
	Decrease by 減少	> 10% - 20%	-	(-)	-	(-)
		5% - 10%	-	(-)	-	(-)
		< 5%	-	(-)	-	(-)
	Unspecified / Res	fusal Cases 未有說明 / 未有提供資料	64	(2.8)	64	(2.8)
	Total 總計		2 258	(100)	2 258	(100)
All Branches 全部門類	No Change 沒有	改變	24 642	(95.6)	24 733	(96.0)
		> 50%	7	(<0.1)	8	(<0.1)
		> 20% - 50%	2	(<0.1)	81	(0.3)
	Increase by 增加	> 10% - 20%	42	(0.2)	46	(0.2)
		5% - 10%	288	(1.1)	92	(0.4)
		< 5%	16	(0.1)	27	(0.1)
		> 50%	-	(-)	-	(-)
		> 20% - 50%	3	(<0.1)	-	(-)
	Decrease by 減少	> 10% - 20%	-	(-)	19	(0.1)
		5% - 10%	7	(<0.1)	-	(-)
		< 5%	-	(-)	1	(<0.1)
	Unspecified / Ret 未有說明 / 未有		757	(2.9)	757	(2.9)
	Total 總計		25 764	(100)	25 764	(100)

Table 19 : Comparison of the Training Budget for 2015 with Training Expenses in 2014 (Accountancy Sector)

表 19: 2015年的訓練開支預算與2014年的訓練開支比較

(會計業)

Branch 門類	The Training Budget for 2015 as compared with Training Expenses in 2014 2015年的訓練開支預算與2014年的訓練開支比較		No. of Establishments 機構數目 (Percentage) (百分比) In-house Training External Training 內部訓練 外間訓練			
Accounting Firms			2 232			
會計師事務所	No Change 沒有改變 > 50%			(94.0)	2 136	(89.9)
			2	(0.1)	4	(0.2)
	Increase by	> 20% - 50%	-	(-)	27	(1.1)
	增加	> 10% - 20%	8	(0.3)	46	(1.9)
		5% - 10%	23	(1.0)	60	(2.5)
		< 5%	6	(0.3)	-	(-)
		> 50%	-	(-)	-	(-)
		> 20% - 50%	2	(0.1)	-	(-)
	Decrease by 減少	> 10% - 20%	-	(-)	-	(-)
		5% - 10%	-	(-)	-	(-)
		< 5%	1	(-)	-	(-)
	Unspecified / Refusal Cases 未有說明 / 未有提供資料		102	(4.3)	102	(4.3)
	Total 總計		2 375	(100)	2 375	(100)
Government Departments, Non-governmental	No Change 沒有改變		24	(70.6)	23	(67.6)
Organisations and Statutory Bodies		> 50%	1	(2.9)	1	(2.9)
政府部門、非政府機構和法 定組織		> 20% - 50%	1	(2.9)	-	(-)
定温 飒	Increase by 增加	> 10% - 20%	1	(2.9)	1	(2.9)
		5% - 10%	2	(5.9)	2	(5.9)
		< 5%	-	(-)	1	(2.9)
		> 50%	-	(-)	1	(2.9)
	Decrease by 减少	> 20% - 50%	-	(-)	-	(-)
		> 10% - 20%	-	(-)	-	(-)
		5% - 10%	-	(-)	_	(-)
		< 5%	_	(-)	-	(-)
	Unspecified / Refusal Cases 未有說明 / 未有提供資料		5	(14.7)	5	(14.7)
	Total 總計		34	(100)	34	(100)

	The Training Budget for 2015 as compared		No. of Establishments 機構數目 (Percentage) (百分比)			
Branch 門類	with Training Expenses in 2014 2015年的訓練開支預算與2014年的訓練開支比較		In-house Training			
Commerce and Services Establishments	No Change 沒有	No Change 沒有改變		(95.6)	20 172	(95.6)
商業及服務行業機構		> 50%	1	(<0.1)	53	(0.3)
		> 20% - 50%	49	(0.2)	1	(<0.1)
	Increase by 增加	> 10% - 20%	37	(0.2)	33	(0.2)
		5% - 10%	253	(1.2)	17	(0.1)
		< 5%	8	(<0.1)	235	(1.1)
		> 50%	-	(-)	-	(-)
		> 20% - 50%	1	(<0.1)	-	(-)
	Decrease by 減少	> 10% - 20%	-	(-)	-	(-)
		5% - 10%	-	(-)	-	(-)
		< 5%	1	(<0.1)	-	(-)
	Unspecified / Re	fusal Cases 未有說明 / 未有提供資料	586	(2.8)	586	(2.8)
	Total 總計		21 097	(100)	21 097	(100)
Industrial Establishments 工業機構	No Change 沒有	改變	2 191	(97.0)	2135	(94.6)
		> 50%	-	(-)	48	(2.1)
		> 20% - 50%	-	(-)	-	(-)
	Increase by 增加	> 10% - 20%	-	(-)	4	(0.2)
		5% - 10%	3	(0.1)	7	(0.3)
		< 5%	-	(-)	-	(-)
	Decrease by 减少	> 50%	-	(-)	-	(-)
		> 20% - 50%	-	(-)	-	(-)
		> 10% - 20%	-	(-)	-	(-)
		5% - 10%	-	(-)	-	(-)
		< 5%	-	(-)	-	(-)
	Unspecified / Re	fusal Cases 未有說明 / 未有提供資料	64	(2.8)	64	(2.8)
	Total 總計		2 258	(100)	2 258	(100)
All Branches 全部門類	No Change 沒有	改變	24 608	(95.5)	24 466	(95.0)
		> 50%	4	(<0.1)	106	(0.4)
		> 20% - 50%	50	(0.2)	28	(0.1)
	Increase by 增加	> 10% - 20%	46	(0.2)	84	(0.3)
		5% - 10%	281	(1.1)	86	(0.3)
		< 5%	14	(0.1)	236	(0.9)
		> 50%	-	(-)	1	(<0.1)
	Decrease by 減少	> 20% - 50%	3	(<0.1)	-	(-)
		> 10% - 20%	-	(-)	-	(-)
		5% - 10%	-	(-)	-	(-)
		< 5%	1	(<0.1)	-	(-)
	Unspecified / Refusal Cases 未有說明 / 未有提供資料		757	(2.9)	757	(2.9)
	Total 總計		25 764	(100)	25 764	(100)

Table 20: The Top Five Types/Topics of Training

Mostly Chosen by Respondents for Manpower Development (Accountancy Sector)

表 20: 對會計人力培訓最多被選擇的五項訓練類別/課題

(會計業)

Job Level 職級	Frequency to be Chosen (1 to 5, 1 is chosen by companies most frequently) 1至5,1為最多公司選擇	Topics of Training 訓練課題
Partner/Principal Director/Chief	1	Principles & Practice of Management 管理理論與實務
Financial Officer 合夥人/總監/首席	2	Updates of Accounting Standard 最新會計準則
財務官	3	Financial Accounting 管理資訊系統
	4	Problem Solving & Decision Making 解決問題及決策
	5	Tax Compliance and Planning 遵從稅規和稅務策劃
Senior Manager/ Financial	1	Principles & Practice of Management 管理理論與實務
Controller 高級經理/	2	Problem Solving & Decision Making 解決問題及決策
財務總監	3	Updates of Accounting Standard 最新會計準則
	4	Financial Accounting 管理資訊系統
	5	Marketing Management 市場管理
Manager 經理	1	Financial Accounting 管理資訊系統
	2	Updates of Accounting Standard 最新會計準則
	3	Cost and Management Accounting 成本和管理會計
	4	Problem Solving & Decision Making 解決問題及決策
	5	Financial Management 財務管理
Supervisor/Senior 主管	1	Financial Accounting 管理資訊系統
	2	Updates of Accounting Standard 最新會計準則
	3	Cost and Management Accounting 成本和管理會計
	4	Principles & Practice of Management 管理理論與實務
	5	Accrued-based Accounting 應計制會計
Clerk/Associate 文員	1	Financial Accounting 管理資訊系統
	2	Updates of Accounting Standard 最新會計準則
	3	Cost and Management Accounting 成本和管理會計
	4	English Writing 英文書寫
	5	Accrued-based Accounting 應計制會計
Trainer/Teacher 培訓人員	1	Financial Accounting 管理資訊系統
.=	2	Updates of Accounting Standard 最新會計準則
	3	Financial Management 財務管理
	4	Internal Control and Compliance 內部監察、條例執行和企業管治
	5	Economics and Statistics 經濟學和統計學

Table 20.1: The Top Five Types/Topics of Training

Mostly Chosen by Respondents for Manpower Development
(Accounting Firms)

表 20.1: <u>對會計人力培訓最多被選擇的五項訓練類別/課題</u> (會計師事務所)

Job Level 職級	Frequency to be Chosen (1 to 5, 1 is chosen by companies most frequently) 1至5,1為最多公司選擇	Topics of Training 訓練課題
Partner/Principal Director/Chief	1	Updates of Accounting Standard 最新會計準則
Financial Officer 合夥人/總監/首席	2	Financial Accounting 財務會計
財務官	3	Principles & Practice of Management 管理理論與實務
	4	Tax Compliance and Planning 遵從稅規和稅務策劃
	5	Auditing 審計學
Senior Manager/ Financial	1	Updates of Accounting Standard 最新會計準則
Controller 高級經理/	2	Financial Accounting 財務會計
財務總監	3	PRC Accounting System 內地會計制度
	4	Leadership 領導才能
	5	Principles & Practice of Management 管理理論與實務
Manager 經理	1	Updates of Accounting Standard 最新會計準則
	2	Financial Accounting 財務會計
	3	PRC Taxation System 內地稅務制度
	4	Auditing 審計學
	5	Tax Compliance and Planning 遵從稅規和稅務策劃
Supervisor/Senior 主管	1	Updates of Accounting Standard 最新會計準則
	2	Financial Accounting 財務會計
	3	Tax Compliance and Planning 遵從稅規和稅務策劃
	4	Auditing 審計學
	5	Company Law and Practice 公司法和實務
Clerk/Associate 文員	1	Financial Accounting 財務會計
	2	Updates of Accounting Standard 最新會計準則
	3	Cost and Management Accounting 成本和管理會計
	4	English Writing 英文書寫
	5	Auditing 審計學

Job Level 職級	Frequency to be Chosen (1 to 5, 1 is chosen by companies most frequently) 1至5,1為最多公司選擇	Topics of Training 訓練課題
Trainer/Teacher 培訓人員	1	English Writing 英文書寫
	2	Presentation Skills 演說技巧
	3	Updates of Accounting Standard 最新會計準則
	4	Coaching & Counseling 訓練及輔導下屬
	5	Financial Accounting 財務會計
	5	Financial Management 財務管理
	5	Interpersonal Skills 人際關係技巧

Table 20.2: The Top Five Types/Topics of Training

Mostly Chosen by Respondents for Manpower Development

(Government Departments, Non-governmental Organisations and Statutory Bodies)

表 20.2: 對會計人力培訓最多被選擇的五項訓練類別/課題 (政府部門、非政府機構和法定組織)

Job Level 職級	Frequency to be Chosen (1 to 5, 1 is chosen by companies most frequently) 1至5,1為最多公司選擇	Topics of Training 訓練課題
Partner/Principal Director/Chief	1	Strategic Management 策略管理
Financial Officer 合夥人/總監/首席	2	Implementing Change 推行變革
財務官	3	Risk Management 風險管理
	3	Leadership 領導才能
	5	Problem Solving & Decision Making 解決問題及決策
	5	Crisis Management 危機管理
	5	Human Resources Management 人力資源管理
Senior Manager/ Financial	1	Problem Solving & Decision Making 解決問題及決策
Controller 高級經理/	2	Strategic Management 策略管理
財務總監	2	Leadership 領導才能
	4	Team Building 團隊之建立
	5	Risk Management 風險管理
	5	Human Resources Management 人力資源管理
Manager 經理	1	Updates of Accounting Standard 最新會計準則 最新會計準則
	2	Team Building 團隊之建立
	3	Problem Solving & Decision Making 解決問題及決策
	3	Leadership 領導才能
	5	Coaching & Counseling 訓練及輔導下屬
	5	Internal Control and Compliance 內部監察、條例執行和企業管治
	5	English Writing 英文書寫
Supervisor/Senior 主管	1	Coaching & Counseling 訓練及輔導下屬
	2	Updates of Accounting Standard 最新會計準則
	3	Leadership 領導才能
	3	Team Building 團隊之建立
	3	Financial Accounting 財務會計

Job Level 職級	Frequency to be Chosen (1 to 5, 1 is chosen by companies most frequently) 1至5,1為最多公司選擇	Topics of Training 訓練課題
Clerk/Associate 文員	1	Information Systems Application Skills 資訊系統應用技巧
	2	Financial Accounting 財務會計
	3	English Writing 英文書寫
	3	Interpersonal Skills 人際關係技巧
	5	Financial Management 財務管理
Trainer/Teacher 培訓人員	1	Presentation Skills 演說技巧
	2	Time Management 時間管理
	2	Updates of Accounting Standard 最新會計準則
	4	Dealing with Conflict 處理衝突
	4	Implementing Change 推行變革
	4	Financial Accounting 財務會計
	4	Cost and Management Accounting 成本和管理會計
	4	Internal Control and Compliance 內部監察、條例執行和企業管治
	4	Management Information System 管理資訊系統
	4	PRC Accounting System 內地會計制度
	4	PRC Taxation System 內地稅務制度
	4	English Writing 英文書寫
	4	Spoken English 英語會話
	4	Putonghua 普通話
	4	Cross-exposure to Other Accounting Functions 其他會計軟件的相互使用

Table 20.3: The Top Five Types/Topics of Training <u>Mostly Chosen by Respondents for Manpower Development</u> (Commerce and Services Establishments)

表 20.3: 對會計人力培訓最多被選擇的五項訓練類別/課題 (商業及服務行業機構)

Job Level 職級	Frequency to be Chosen (1 to 5, 1 is chosen by companies most frequently) 1至5,1為最多公司選擇	Topics of Training 訓練課題
Partner/Principal Director/Chief	1	Principles & Practice of Management 管理理論與實務
Financial Officer 合夥人/總監/首席	2	Problem Solving & Decision Making 解決問題及決策
財務官	3	Financial Accounting 財務會計
	4	Updates of Accounting Standard 最新會計準則
	5	Risk Management 風險管理
Senior Manager/ Financial	1	Principles & Practice of Management 管理理論與實務
Controller 高級經理/	2	Problem Solving & Decision Making 解決問題及決策
財務總監	3	Updates of Accounting Standard 最新會計準則
	4	Financial Accounting 財務會計
	5	Marketing Management 市場管理
Manager 經理	1	Financial Accounting 財務會計
WILL-11	2	Updates of Accounting Standard 最新會計準則
	3	Cost and Management Accounting 成本和管理會計
	4	Problem Solving & Decision Making 解決問題及決策
	5	Financial Management 財務管理
Supervisor/Senior 主管	1	Financial Accounting 財務會計
=	2	Cost and Management Accounting 成本和管理會計
	3	Updates of Accounting Standard 最新會計準則
	4	Principles & Practice of Management 管理理論與實務
	5	Accrued-based Accounting 應計制會計
Clerk/Associate 文員	1	Financial Accounting 財務會計
	2	Updates of Accounting Standard 最新會計準則
	3	Cost and Management Accounting 成本和管理會計
	4	English Writing 英文書寫
	5	Accrued-based Accounting 應計制會計
Trainer/Teacher 培訓人員	1	Financial Accounting 財務會計
114.17. 1 75	2	Updates of Accounting Standard 最新會計準則
	3	Financial Management 財務管理
	4	Internal Control and Compliance 內部監察、條例執行和企業管治
	5	Economics and Statistics 經濟學和統計學

Table 20.4: The Top Five Types/Topics of Training <u>Mostly Chosen by Respondents for Manpower Development</u> (Industrial Establishments)

表 20.4: <u>對會計人力培訓最多被選擇的五項訓練類別/課題</u> (工業機構)

Г	F	1
Job Level	Frequency to be Chosen (1 to 5, 1 is chosen by	Topics of Training
job Level 職級	companies most frequently)	ii 練課題
9000000	1 至 5,1 為最多公司選擇	可用《水豆木灰虫
Partner/Principal Director/Chief	1	Company Law and Practice 公司法和實務
Financial Officer 合夥人/總監/首席	2	Risk Management 風險管理
財務官	2	Financial Accounting 財務會計
	2	Cost and Management Accounting 成本和管理會計
	2	Tax Compliance and Planning 遵從稅規和稅務策劃
	2	Auditing 審計學
	2	Business Law 商業法律
	2	Financial Management 財務管理
Senior Manager/ Financial	1	Principles & Practice of Management 管理理論與實務
Controller 高級經理/	2	Financial Accounting 財務會計
財務總監	3	Risk Management 風險管理
	4	Internal Control and Compliance 內部監察、條例執行和企業管治
	5	Problem Solving & Decision Making 解決問題及決策
Manager 經理	1	Updates of Accounting Standard 最新會計準則
	2	Cross-exposure to Other Accounting Functions 其他會計軟件的相互使用
	3	Financial Accounting 財務會計
	4	Problem Solving & Decision Making 解決問題及決策
	5	Principles & Practice of Management 管理理論與實務
Supervisor/Senior 主管	1	Updates of Accounting Standard 最新會計準則
	2	Financial Management 財務管理
	3	Financial Accounting 財務會計
	4	Management Information System 管理資訊系統
	5	Cross-exposure to Other Accounting Functions 其他會計軟件的相互使用
Clerk/Associate 文員	1	Financial Accounting 財務會計
	2	Updates of Accounting Standard 最新會計準則
	3	Cost and Management Accounting 成本和管理會計
	4	English Writing 英文書寫
	5	Spoken English 英語會話

Table 21 : The Incentives to Encourage Employers to Provide Training to Their Employees (Accountancy Sector)

表 21: 有效鼓勵僱主提供訓練予僱員的方法 (會計業)

Branch 門類	Incentives to Encourage Employers to Provide Training to Their Employees 有效鼓勵僱主提供訓練予僱員的方法	No. of Establishments 機構數目	Percentage 百分比
Accounting Firms 會計師事務所	Reimbursement of course fees to employers 向僱主退還僱員學費	1 253	38.9%
	Provision of subsidy to employers 提供僱員訓練津貼予僱主	1 026	31.8%
	Government loan/grant to employers 政府給予僱主貸款/補助金	465	14.4%
	Others 其他	122	3.8%
	Not Applicable / Unspecified / Refusal Cases 不適用 / 未有說明 / 未有提供資料	358	11.1%
	Total 總計	3 224	100%
Government Departments, Non- governmental Organisations and	Reimbursement of course fees to employers 向僱主退還僱員學費	19	32.8%
Statutory Bodies 政府部門、非政府機構和法定	Provision of subsidy to employers 提供僱員訓練津貼予僱主	19	32.8%
組織	Government loan/grant to employers 政府給予僱主貸款/補助金	10	17.2%
	Others 其他	2	3.4%
	Not Applicable / Unspecified / Refusal Cases 不適用 / 未有說明 / 未有提供資料	8	13.8%
	Total 總計	58	100%
Commerce and Services Establishments	Reimbursement of course fees to employers 向僱主退還僱員學費	15 152	46.1%
商業及服務行業機構	Provision of subsidy to employers 提供僱員訓練津貼予僱主	10 981	33.4%
	Government loan/grant to employers 政府給予僱主貸款/補助金	2 983	9.1%
	Others 其他	1 463	4.5%
	Not Applicable / Unspecified / Refusal Cases 不適用 / 未有說明 / 未有提供資料	2 285	7.0%
	Total 總計	32 864	100%
Industrial Establishments 工業機構	Reimbursement of course fees to employers 向僱主退還僱員學費	1 299	42.2%
	Provision of subsidy to employers 提供僱員訓練津貼予僱主	799	25.9%
	Government loan/grant to employers 政府給予僱主貸款/補助金	408	13.2%
	Others 其他	181	5.9%
	Not Applicable / Unspecified / Refusal Cases 不適用 / 未有說明 / 未有提供資料	394	12.8%
	Total 總計	3 081	100%
All Branches 全部門類	Reimbursement of course fees to employers 向僱主退還僱員學費	17 723	45.2%
	Provision of subsidy to employers 提供僱員訓練津貼予僱主	12 825	32.7%
	Government loan/grant to employers 政府給予僱主貸款/補助金	3 866	9.9%
	Others 其他	1 768	4.5%
	Not Applicable / Unspecified / Refusal Cases 不適用 / 未有說明 / 未有提供資料	3 045	7.8%
	Total 總計	39 227	100%

Manpower Projection for the Accountancy Sector 2016-2020

Methodology

The Labour Market Analysis (LMA) approach first examines a group of key statistical data collected by a reliable and independent authority that reflect important changes in the local economy, demography and labour market. It then selects some of the data as independent variables and builds a statistical model that can be used to project manpower demand in the economic sector under study. In other words, the model makes use of some relevant and reliable economic indicators to project manpower demand in the short and medium term.

- 2. The LMA approach has been successfully applied to manpower projection for the accountancy sector since 2004.
- 3. The building of a statistical model comprises two main steps. The first step is called 'Diagnostic' when two sets of statistical data are tested to select independent variables as determinants. Set I comprises 9 core statistics in the National Accounts (e.g. Gross Domestic Products (GDP) and its components) of Hong Kong. These statistics provide information about our key economic activities. Set II comprises 42 economic indicators with more disaggregate information about various economic sectors. Such information includes consumption, investment, trade, tourism, property and related activities, and information about the labour market, etc. From these two data sets, some determinants can be found. To minimize Types I & II and other errors, these determinants are statistically tested for multi-collinearity before they are grouped into Principal Components (PCs). The second step of statistical modeling is called "Prognostic" because the PCs found in the first step are used to build the statistical model for manpower projection.

Manpower Projection for Accountancy Sector

- 4. For the accountancy sector, seven determinants[#] below have been identified and grouped into PCs.
 - 1) Gross Domestic Fixed Capital Formation [GDFCF]
 - 2) Composite Consumer Price Index [CCPI]
 - 3) Export of Services [XSER]
 - 4) Loans and Advance [LA]
 - 5) Retails Sales in Volume Index [RSVOL]

[#] The values of the seven determinants were extracted from the Hong Kong Economic Monthly published by Hang Seng Bank in August 2015

- 6) Export of Goods in Volume Index [XGDS]
- 7) Number of Visitor Arrival [VA]
- 5. At the "Diagnostic" step, Principal Component Analysis (PCA) is used to group these determinants into Principal Components (PCs). It is found that about 99.0% of the total variation can be explained by these PCs and thus they can be safely used to project the manpower requirements in the near future. At the second "Prognostic" step, Principal Component Regression (PCR) is applied to build the statistical model. The model indicates that there is a strong positive correlation between the actual manpower data and the PCs. The adjusted R-square worked out to be 0.94, indicating that about 94% of the variation of the manpower requirements can be explained by the model.
- 6. The manpower demand for Accountancy Sector in 2016-2020 is projected using three methods, namely Labour Market Analysis (LMA), Adaptive Filtering Method (AFM) and Employers' Forecast (EF). A summary table is provided as below.

Table 1: Summary of Manpower Projections by LMA, AFM and EF.

Year	Manpower	Projected (LMA)	Projected (AFM)	Projected (EF)
	Demand			
2015	104 924			
2016		106 593 (+1.6%*)	105 836 (+0.9%*)	
2017		107 628 (+1.0%**)	106 613 (+0.7%**)	106 938 (+1.9%*)
2018		108 587 (+0.9%**)	107 249 (+0.6%**)	
2019		109 503 (+0.8%**)	107 768 (+0.5%**)	
2020		110 394 (+0.8%**)	108 193 (+0.4%**)	

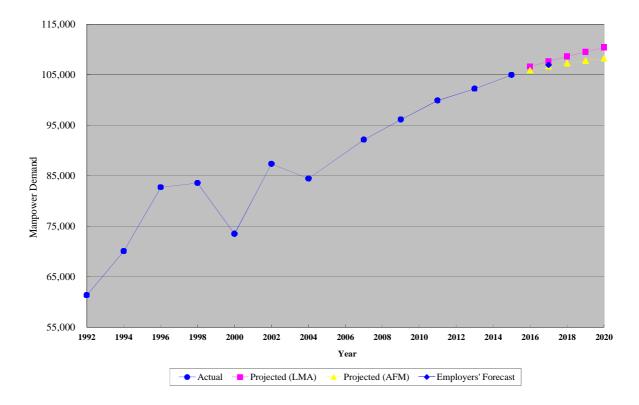
^{*} as percentage change vs manpower demand in 2015

LMA: Labour Market Analysis AFM: Adaptive Filtering Method

EF: Employers' Forecast at the date of the survey

^{**} as percentage change vs projected manpower in previous year

Figure 1: Summary of Manpower Projection by LMA, AFM and EF.



7. Both LMA and AFM methods show an increasing manpower trend for 2016-2020. The LMA approach has the advantage of objectivity and allows interim manpower projection updates when economic indicators become available, whereas the AFM approach is based on historical pattern in manpower series to extrapolate the future assuming all other variables remain unchanged. Finally, EF which is based on personal guess and industry experience of the respondents predicts a positive growth in 2017.